SUMMARY OF STATE UNIVERSITY PROPOSED BUDGET INITIATIVES

Florida Agricultural and Mechanical University	$55,500,000
FAMU/FSU College of Engineering	$13,140,328
Florida Atlantic University	$48,534,179
Florida Gulf Coast University	$21,865,346
Florida International University	$205,000,000
Florida Polytechnic University	$21,574,000
Florida State University	$224,200,000
New College of Florida	$4,540,000
University of Central Florida	$76,840,000
University of Florida	$80,000,000
UF/IFAS	$6,409,740
University of North Florida	$30,000,000
University of South Florida	$75,000,000
University of West Florida	$9,606,000
STATE UNIVERSITY SYSTEM TOTAL:	**$872,209,593**

FLORIDA AGRICULTURAL AND MECHANICAL UNIVERSITY

- Elevating Excellence / Inspiring Digital Transformation $55,500,000

FAMU/FSU JOINT COLLEGE OF ENGINEERING

- Accelerating Excellence: Fueling Research & Student Success $13,140,328

FLORIDA ATLANTIC UNIVERSITY

- Leveling Up: FAU's National Model for Institutional Transformation in Education & Research $46,534,179
- FAU Lab Schools Institute $2,000,000

FLORIDA GULF COAST UNIVERSITY

- Journey to Excellence $21,865,346

FLORIDA INTERNATIONAL UNIVERSITY

- Category 6 Initiative: Infrastructure testing, Disaster Management & Recovery $60,000,000
- Investing in FIU Health Innovation District $50,000,000
- Operational Excellence $65,000,000
- Innovative Technology Hub & Academic-Industry Partnership Initiatives $30,000,000

FLORIDA POLYTECHNIC UNIVERSITY

- Rising to 3,000: Expanding Florida Poly's Impact $21,574,000

FLORIDA STATE UNIVERSITY

- Growing National Prominence $65,000,000
- Bolstering FSU Health & Research Operations $50,000,000
- Translation Hub on Healthy Aging & Digital Health $43,700,000
- Modernization of the MagLab $65,500,000

NEW COLLEGE OF FLORIDA

- New Academic Program Operational Support $2,540,000
- New College Freedom Institute $2,000,000

UNIVERSITY OF CENTRAL FLORIDA

- Building on Success: Florida's Premier Engineering & Technology University $75,000,000
- Center for Human Trafficking & Modern Slavery $1,840,000

UNIVERSITY OF FLORIDA

- National Ranking Operating Support $80,000,000

UNIVERSITY OF FLORIDA/INSTITUTE OF FOOD AND AGRICULTURAL SERVICES

- IFAS Workload $6,409,740

UNIVERSITY OF NORTH FLORIDA

- UNF Operational Support for Enrollment Growth & Florida's Supply Chain Economy $30,000,000

UNIVERSITY OF SOUTH FLORIDA

- Preeminence / National Ranking $75,000,000

UNIVERSITY OF WEST FLORIDA

- Office of Workforce Development & Workforce Education Partnership Program $3,765,000
- Research for Tomorrow: Expanding UWF's Research Infrastructure $5,841,000

Issue Details:

FLORIDA AGRICULTURAL AND MECHANICAL UNIVERSITY

- Elevating Excellence / Inspiring Digital Transformation $55.5 M
  - Elevating graduation rates and optimizing first-time licensure pass rates: FAMU is dedicated to leveraging AI-powered initiatives and support frameworks to bolster student success metrics. By deploying targeted interventions and harnessing digital tools, the institution aims to elevate graduation rates while ensuring graduates excel on licensure examinations, thus enhancing student preparedness for the professional arena.
  - Amplifying degree production in Programs of Strategic Emphasis: Embracing digital transformation, FAMU prioritizes the expansion of degrees aligned with strategic objectives. Through the integration of AI-driven analytics and predictive modeling, FAMU aims to identify and invest in areas poised for growth, facilitating the alignment of academic offerings with the

evolving demands of various industries and communities, thereby driving regional and national development.

- Cultivating a world-class faculty cohort: Attracting and retaining top-tier faculty members is paramount to FAMU's mission. By harnessing AI-driven recruitment platforms and optimizing operational processes, we are committed to assembling a distinct and dynamic faculty community. Through competitive compensation structures, personalized professional development pathways, and supportive digital ecosystems, we aim to create an intellectually stimulating environment conducive to groundbreaking research and transformative teaching practices.
- Fostering research excellence through digital innovations: As a trailblazer for HBCUs nationally in digital research methodologies, FAMU endeavors to fortify its position as a hub of innovation. FAMU will create a new academic department, Data Science and Innovation, housed in the College of Science and Technology, by harnessing AI algorithms for data analysis, investing in cutting-edge research infrastructure, and fostering interdisciplinary collaborations facilitated by digital platforms, FAMU aims to enhance research productivity across diverse domains. The new academic department will host programs that align with workforce needs, generate university-wide micro-credentialing, and provide a holistic approach that not only pushes the frontiers of knowledge but also equips FAMU to address pressing societal challenges with agility and efficiency.

FAMU/FSU JOINT COLLEGE OF ENGINEERING

- Accelerating Excellence: Fueling Research & Student Success $13.1 M
  - Accelerating Innovation and Economic Growth in North Florida through Multidisciplinary Research and Advanced Graduate Education: The College plans to harness the multidisciplinary research ecosystem of the Innovation Park to develop pioneering technologies that fuel economic growth, foster collaborations, and address complex global challenges. By creating a thriving environment that promotes innovation, this initiative will drive significant economic impact in the region through job creation and diversification, industry development, and increased competitiveness.
  - Foster a New Model of Human-Centric Engineering Education Integrated with HBCU Traditions to Develop a Future-Ready Workforce: The College's strategy, articulated in the "One College" initiative of its Strategic Plan, aims to seamlessly integrate the foundational values and principles of its parent universities. This approach is designed to pioneer a new model for engineering education that equips students with the essential skills and knowledge necessary to thrive in the modern technical workforce while embedding the human-centric values of the nation's leading public HBCU. Rooted in FAMU's ethos of "Excellence with Caring," the College is committed to instilling technical proficiency, empathy, and ethical responsibility in its students. The funding secured through this budget request will support the development of an educational framework that merges cutting-edge, future-ready engineering training with the nurturing essence of HBCU culture, preparing well-rounded, empathetic, and highly skilled engineers ready to contribute to and lead the future technical workforce.

FLORIDA ATLANTIC UNIVERSITY

- Leveling Up: FAU's National Model for Institutional Transformation in Education & Research $46.5 M
  - Florida Atlantic is preparing to lay the foundation for the university's next strategic plan, as "The Race to Excellence" is scheduled to sunset at the end of the next calendar year. This proposal serves as a bridge between two plans, preparing the university for its next long-term journey and enabling the school to not miss a step as it continues to grow enrollments and the research enterprise.
  - The following four goals outline the priorities for this request: 1) invest in both instructional and research faculty to sustain smart enrollment growth, 2) expand the medical school as the backbone for the university's professional health programs, 3) develop a world-class support structure to maintain status as a first-tier research institution, and 4) establish an innovative total compensation program to address compression issues that have evolved as a result of rapid, widespread enhancements across the system.
- FAU Lab Schools Institute $2 M
  - The Institute requests $2,000,000 of recurring state funding to establish and sustain the FAU Laboratory Schools Institute. The funding will support one full-time director position responsible for leading the Institute in communicating and executing its goals and strategies for successful implementation of the Institute initiatives, ensuring financial sustainability, fundraising, and leveraging successes to develop and expand partnerships. Funding will also support two managerial/professional staff to develop communication systems, create and maintain a delivery platform for content and resources, and provide technical support.
  - High-performing content experts and practitioners are essential for providing quality support to teachers and school and district leaders. The funding will support five full-time faculty at the university school instructor level or higher to serve as content developers, professional learning leaders, and implementation coaches. Fifty-three (53%) of the funds will be allocated towards hiring, recruitment, and preparing high-performing personnel to successfully implement Institute initiatives.
  - The remaining 47% of the funds will be utilized to support and implement the initiatives with fidelity. This includes contracting with an external evaluator to assess the effectiveness of Institute initiatives and to guide continuous improvement efforts, offering financial incentives for high-need teachers and leaders to participate in professional learning and coaching, supporting data analytics, and publishing and dissemination activities. Additional funds will be used for supplies, materials, and technology to maintain the operations and delivery of services.

FLORIDA GULF COAST UNIVERSITY

- Journey to Excellence $21.9 M
  - Florida Gulf Coast University's strategic plan, "Innovating for Student Success: FGCU's Journey to Excellence," is built upon and provides a foundation for all institutional decisions, funding allocations, and operational priorities during the next five years. It establishes the foundation for this year's legislative budget request. The plan is rooted in our student-centered education model, with five major goals providing clear objectives that we can track on a real-time performance scorecard. By checking off improvements in each of these goal areas, we are

elevating our direct service to students, providing them with the tools they need to be successful in their transition from high school to college to the workforce, and invigorating the Southwest Florida community and beyond with highly skilled workers and a robust economy.

- The five goals include: 1) Innovate in academic success, 2) Enhance student success and well-being, 3) Elevate partnerships for regional impact, 4) Strengthen organizational culture and commitment to employees, and 5) Champion sustainable practices and resiliency.

FLORIDA INTERNATIONAL UNIVERSITY

- Category 6 Initiative: Infrastructure Testing, Disaster Management & Recovery $60 M
  - Expand the Engineering Center as a leading applied research park focused on environmental materials testing, energy, and infrastructure lab.
  - Leverage the Biscayne Bay Campus as a major research hub in climate technology, applied research, and environmental robotics. Including a sustainable tourism program that is critical for one of Florida's key industries.
  - Create the Center for Emergency Preparedness, Disaster Mitigation, and Recovery focused on academic-government-industry partnership and cooperation.
  - Leverage advances and data generated by environmental research, environmental robotics deployments, and natural resources monitoring to support research and technology transfer efforts.
  - Complement the efforts and investments around the South Florida Climate Tech Hub to partner with industry on rapid development from research and testing to commercialization.
  - Support small businesses and start-up incubation around research ideas ripe for commercialization. Work with College of Business MPA faculty to turn students' promising capstone projects into viable business opportunities whenever possible.
- Invest in FIU Health Innovation District $50 M
  - The FIU Health Innovation District Initiative is designed to leverage interdisciplinary expertise and a strong network of partners to pioneer precision and personalized medicine, AI-driven diagnostics, and proactive wellness initiatives that will reshape the healthcare landscape. Through this initiative, FIU will broaden its research influence in clinical applications by intensifying its focus and investing in strategically aligned laboratory space and equipment that correspond with the state's health priorities.
- Operational Excellence $65 M
  - This proposal has four key areas that elevate excellence at FIU by investing in: 1) the recruitment of leading faculty, 2) the retention of the faculty and staff that have helped FIU achieve preeminence and our continued success on performance funding, 3) the elevation of the FIU student experience, and 4) the continued upgrading of compliance and security infrastructure.
- Innovative Technology Hub and Academic-Industry Partnership Initiatives $30 M
  - The AI innovation Tech Hub will drive FIU's research, innovation, and intellectual products toward commercial applications in the arenas of healthcare and environmental mitigation while leveraging a growing patent portfolio. FIU will achieve this through two major initiatives: 1) investing in the Knight Foundation School of Computing and Information Sciences and 2) strengthening industry-academy relations.

FLORIDA POLYTECHNIC UNIVERSITY

- Rising to 3,000: Expanding Florida Poly's Impact $21.6 M
  - The Florida Poly Legislative Budget Request (LBR) seeks to support the University's strategic initiatives aimed at fostering academic excellence, enhancing student success, and significantly increasing student enrollment. This proposal outlines three critical components essential for achieving this growth: 1) student success enhancements, 2) student recruitment to elevate enrollment, and 3) academic program innovation and enhancement. These initiatives collectively aim to enhance student support services, increase enrollment, and offer innovative academic programs in applied sciences, aligning with the University's strategic priorities and accountability plan.

FLORIDA STATE UNIVERSITY

- Growing FSU's National Prominence $65 M
  - Continuing the growth of FSU's distinctive and productive research base with high-level faculty hiring, particularly in the STEM fields
  - Building upon FSU's award-winning student success program by providing targeted advising, innovative academic programs, and career preparation for Florida's leaders of the future
  - Improving FSU's SUS-leading transfer student success, particularly for Florida College System AA transfers
  - Expanding the Student-to-Faculty ratio will allow us to advance innovative teaching, enrich faculty/student interactions, and expand the institution's research portfolio
  - Recruiting and retaining top talent, including undergraduate and graduate students, faculty, and staff in the face of increased labor costs and out-of-state competition
- Bolstering FSU Health and Research Operations $50 M
  - Further expand FSU Health's reach and impact through a partnership with the Mayo Clinic focused on developing synergistic research to bring new health innovation to patients as we train the next generation of healthcare talent in Florida
  - Invest in specialized laboratory space and equipment and retrofit/update aging laboratories that are outdated
  - Retain faculty by maintaining competitive wages and building faculty development and support programs
- Translation Hub on Healthy Aging and Digital Health $43.7 M
  - Establish a pioneering Translational Aging Research Hub that will position Florida to be the national leader in healthy aging research and care delivery
  - Cultivating research and translating it into effective public health and digital health solutions
- Modernization of the MagLab $65.5 M
  - Retaining a position of global leadership in the field of ultra-powerful magnets
  - Hiring top research faculty members that develop new experimental techniques to study quantum phenomena; hiring tenure-track faculty to bolster academic programs that provide a pipeline of research and students to sustain continued growth; and hiring engineers and technical staff to operate the next generation of magnet systems

- Investing in the modernization of the MagLab is critical to generating scientific discoveries that will shape the technologies of tomorrow and grow the trained quantum workforce talent for the state of Florida and beyond

NEW COLLEGE OF FLORIDA

- New College Freedom Institute $2 M
  - Employing scholars to work and teach on the New College campus with courses offered for-credit to New College students
  - Deliver short courses open to the public in Sarasota and across Florida
  - Hold live events (symposia and debates) nationally and globally to discuss the challenges to free speech principles and promote New College's and Florida's free speech principles
  - Recognize, mentor, and support next-generation leaders who have worked to promote freedom of speech and inquiry
  - Provide professional development to NCF faculty with respect to the Institute's aim to strengthen free speech, free inquiry, and free debate
  - Create and deliver professional development programs for Florida university and K12 faculty
  - Recognize and award those who have suffered from and persevered through censorship that sought to limit freedom of thought and expression
  - Develop ways in which the Institute's research may contribute to a master's program in educational leadership
- New Academic Program Operational Support $2.5 M
  - New College proposes establishing the Florida Institute of Marine Mammal Science (FIMMS), which will offer America's first master's degree in Marine Mammal Science
  - The New College Master's in Educational Leadership program will offer students who hold a bachelor's degree in a core academic subject a unique two-year program to train them in the practical application of teaching and to develop their leadership skills so that they may guide others to develop and implement data-driven teaching and learning programs
  - These new programs shall actively engage the college's students by offering extensive research opportunities with world-leading programs that will enable students to develop valuable skills through unique experiences

UNIVERSITY OF CENTRAL FLORIDA

- Building on Success: Florida's Premier Engineering & Technology University $75 M
  - Invest in engineering and high-tech faculty and student programs
  - Invest in high-tech infrastructure
  - Innovate program offerings, using both for-credit academic offerings, industry certification, and other initiatives to respond to the call of employers, preparing graduates for career success
  - UCF's engineering goal is to be ranked in the Top 25 public engineering colleges in the nation by hiring top-producing faculty in the College of Engineering & Computer Science and other STEM-focused UCF colleges. These new faculty hires in areas of critical importance for the state will positively impact students through teaching, research, and other experiential learning opportunities.

  - UCF's College of Engineering & Computer Science is working toward the goal of enrolling 20,000 students (16,000 undergraduate and 4,000 graduate students). This is a critical goal for meeting the needs of Florida's established and emerging hi-tech industries.
- UCF Center for Human Trafficking & Modern Slavery $1.8 M
  - Encompass comprehensive community engagement, rigorous research, focused education, and specialized training, as well as offer students fellowship and survivor scholarships
  - The goal is not to just study this complex issue but to actively seek and implement solutions
  - The Center will create a scalable, ethical, and effective tool to combat the demand for human trafficking
  - Establish a joint law enforcement training program to provide ongoing training opportunities in newly developed technologies and detection tools

UNIVERSITY OF FLORIDA

- National Ranking Operating Support $80 M
  - The University of Florida is focused on becoming a global leader in applied artificial intelligence research and education, research with impact, and preparing students to thrive as citizens in our era of rapid technological change. These new funds, alongside the significant and historic investments the state has already made in UF, will steepen the already impressive trajectory of Florida's economy, build an AI-ready workforce, sustain UF's preeminence in research, prepare students to be lifelong learners, strengthen viewpoint diversity and civil discourse, help retain and develop our most talented faculty, and recruit the best and brightest at every level to our state and our university. The resources contemplated in this request are a critical next step as UF partners to pave the way for Florida's future.
  - The funds will be employed to continue incentivizing exceptional performance, retain and recruit world-class talent, reduce the risk of poaching by other top peer institutions, and make UF a magnet for faculty seeking an innovative, nimble, and competitive institution.
  - The funds will be used to adapt the core curriculum and enhance professional development opportunities to get ahead of extremely rapid technological advancements.

UNIVERSITY OF FLORIDA/INSTITUTE OF FOOD AND AGRICULTURAL SERVICES (IFAS)

- IFAS WORKLOAD $6.4 M
  - This request is for a UF/IFAS workload funding increase and is based on a Board of Governors-approved cost-to-continue funding formula. With approximately 1,000 people moving to Florida a day, there is a growing need for additional support from extension specialists. New challenges require new research for solutions. Increased demand for UF/IFAS research and extension activities is based on the delivery of research information to UF/IFAS clientele throughout Florida.

UNIVERSITY OF NORTH FLORIDA

- UNF Operational Support for Enrollment Growth & Florida's Supply Chain Economy $30 M
  - Grow enrollment to 25,000 by 2028 to support the talent needs of the Northeast Florida region and the state of Florida
  - Supports UNF's strategic focus areas that are related to supply chain innovation and security, including advanced manufacturing, physical and cyber security, as well as transportation and logistics

UNIVERSITY OF SOUTH FLORIDA

- Preeminence / National Ranking $75 M
  - Designed to enhance USF student success by: 1) improving incoming student profile, 2) improving retention rates, 3) improving academic progress rates, 4) improving graduation rates, 5) reducing student debt, 6) strengthening national rankings, 7) reducing student-to-faculty ratio and class size, 8) improving post-graduation outcomes for bachelor's graduates, and 9) enhancing licensure exam passage rates
  - Designed to enhance USF excellence in research and innovation by: 1) increasing R&D expenditures, 2) increasing the proportion of full-time faculty, 3) increasing the proportion of faculty with the highest degree in their field, and 4) improving citation impact and faculty awards
  - Designed to enhance USF partnerships and engagement with local, national, and global impact by: 1) increasing startup companies, 2) growing licenses and options, 3) increasing patents awarded, 4) increasing Fulbright Scholars, and 5) expanding opportunities with businesses, non-profit organizations, and government agencies
  - Designed to provide a diverse and inclusive community for learning and discovery by: 1) enhancing diverse student enrollment and degree production, 2) increasing Pell recipients and first-generation graduation rates, 3) expanding community partnerships, and 4) enhancing digital infrastructure designed to promote access and success
  - Designed to provide a strong, sustainable, and adaptable financial base by: 1) increasing the alumni giving rate, 2) diversifying financial revenue streams to improve financial resources per student, and 3) optimizing investments and maximizing the efficient use of institutional assets

UNIVERSITY OF WEST FLORIDA

- Office of Workforce Development & Workforce Education Partnership Program $3.8 M
  - Create paid part-time jobs, internships, and apprenticeships with local employers, with nearly all positions being newly created
  - Create a course focused on essential professional soft skills such as communication, teamwork, and problem-solving
  - Connect students with industry professionals through mentorship initiatives
  - Facilitate the creation of e-portfolios for students to showcase their skills and experiences
- Research for Tomorrow: Expanding UWF's Research Infrastructure $5.8 M
  - Expand UWF's computational and population health research capabilities to produce industry-aligned doctoral students and to enhance and support the Florida panhandle's growing economy