

INDEX OF MINUTES
BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
UNIVERSITY OF SOUTH FLORIDA
GIBBONS ALUMNI CENTER
4202 E FOWLER AVENUE
TAMPA, FLORIDA
FEBRUARY 20, 2014

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and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Chair's Report

Chair Mori Hosseini convened the meeting at 1:02 p.m., on February 20, 2014, with the following members present and answering roll call: Tom Kuntz, Vice Chair; Dick Beard; Matthew Carter; Dr. Manoj Chopra; Dean Colson; Carlo Fassi; Patricia Frost (participating by phone); H. Wayne Huizenga, Jr.; Ned C. Lautenbach; Alan Levine; Wendy Link; and Ed Morton. Norman Tripp joined the meeting by phone at 2:03 p.m.

Chair Hosseini thanked the members for attending. He thanked the University of South Florida for hosting and recognized President Genshaft.

President Genshaft said that her university is always pleased when the Board of Governors meets at the University of South Florida. She reported on a meeting held earlier in the week for the State University System Advisory Council on Cybersecurity. She said that the University of South Florida will be hosting a keynote address on cybersecurity by P.W. Singer co-author of *Cybersecurity and Cyberwar: What Everyone Needs to Know* on March 3, 2014. She invited members to attend.

President Genshaft also reported that Dr. Charles J. Lockwood would be joining the institution as the Dean of the Morsani College of Medicine. She reported that Dr. Lockwood is a National Academy member.

2. Chancellor's Report

Chair Hosseini called on Chancellor Criser for his report. Chancellor Criser said that he did not have a report.

3. Public Comment

Chair Hosseini asked the Board's General Counsel Vikki Shirley if there were any requests for public comment. Ms. Shirley stated that no requests for public comment were received.

4. Consideration of Confirmation of President for Florida Atlantic University

Chair Hosseini said that the Board would be considering presidential candidates from Florida Atlantic University and Florida A&M University. He welcomed both candidates. He said that both institutions have a long way to go on performance funding. He assured the institutions that the Board of Governors would work to help the universities to become great.

Chair Hosseini reminded members that Regulation 1.001 requires confirmation by the Board of Governors of presidential candidates selected by the university board of trustees. He informed members that the Board of Trustees of Florida Atlantic University on January 17th selected Dr. John Kelly as its candidate for president. He stated that the Chair of the FAU Board of Trustees Anthony Barbar requested confirmation of Dr. Kelly's selection.

Chair Hosseini explained that the Board would hear from the following: Chair Barbar, Dr. Kelly, and Wendy Link, the Board of Governors representative on the Florida Atlantic University Presidential Search Committee. He said that there will be time for questions from members of the Board.

Chair Hosseini called on Mr. Barbar. Mr. Barbar said that he was joined by Florida Atlantic University Board of Trustees Vice Chair Tom Workman. Mr. Babar reviewed the search process and informed the members that the search committee had nine semi-finalists and interviewed three final candidates. Mr. Barbar stated that he was honored to present Dr. John Kelly as the candidate. He reviewed Dr. Kelly's qualifications including his twenty-eight years of service with distinction at Clemson University. He explained that Dr. Kelly has strategic planning expertise, is strongly student-focused, and will provide effective leadership at Florida Atlantic University.

Chair Hosseini called on Dr. Kelly. Dr. Kelly thanked the Board of Governors for the time devoted to the confirmation hearing and Chancellor Criser for providing him some insight into the Board. He said that he was impressed with the System's attention to metrics.

Dr. Kelly reviewed his family and academic background. He said that his father was an architect who taught him about the planning process. He explained that he received his bachelor's degree from Clemson University and his master's and doctoral degrees from Ohio State University.

Dr. Kelly discussed his tenure at Clemson University. He said that he began as a faculty member and is currently one of three vice presidents. He said that Clemson established a goal of moving from number 78 to number 50 in the U.S. News & World Report rankings. He said that Clemson focused on aligning measurements to metrics and moved to number 39 by changing from planning to a budget to budgeting to a plan. He reported that Clemson is now ranked as number 21 by U.S. News & World Report.

Dr. Kelly explained his vision for Florida Atlantic University. He said that he would like to build upon existing strengths such as being first in the System in student diversity and being tied for first in job placement of graduates. He stated that he would like to create new areas of strength through a comprehensive revision of the strategic plan.

Dr. Kelly discussed the Board of Governors performance funding model. He explained that Florida Atlantic University does well on job placement and median salary but needs to increase its graduation rate. He said that increasing the graduation rate would be his top priority and that a Student Success Initiative has already begun to address the rate by providing additional services such as tutoring. Dr. Kelly said that he would continue efforts such as the Center for Teaching and Learning aimed at decreasing time to degree.

Dr. Kelly described the new medical residency program at Florida Atlantic University. He explained that the first admits will begin in three months and that the program will add 400 medical residencies.

Dr. Kelly explained that his two- to three-year plan would be to work closely with the Board of Governors to make Florida Atlantic University a nationally-known university. He elaborated that he would produce a comprehensive plan, would budget money to that plan, and would expect to be held accountable. He stated that he would like to complete strategic plan revisions, socialize the plan to obtain buy-in, and have the plan approved by the university board of trustees and the Board of Governors in the next year.

Discussion with members of the Board included specifics for increasing the six-year graduation rate such as implementing living-learning communities and strategies for universities to employ to become more efficient such as aligning program offerings to changing needs. Discussion also included ways to get the private sector to partner with universities and tactics for reducing student debt.

Ms. Link reported that the process used by the Florida Atlantic University Presidential Search Committee was an open, transparent, fair process. She said that she put forward Dr. Kelly's name during the search process when she was asked to choose one candidate from sixty-one applications. She reported that she was impressed by his interview and his response to questions by the Florida Atlantic University Presidential Search Committee.

Ms. Link moved that the Board of Governors confirm the selection of Dr. John W. Kelly as the president of Florida Atlantic University. Mr. Kuntz seconded the motion, and the members of the Board concurred unanimously.

Chair Hosseini congratulated Dr. Kelly on his confirmation. He thanked Chair Barbar for his leadership.

5. Consideration of Confirmation of President for Florida A&M University

Chair Hosseini called on the chair of the Florida A&M University Board of Trustees Solomon Badger to present Dr. Elmira Mangum. Mr. Badger said that he is honored to put forward Dr. Mangum as the candidate for the next president at Florida A&M University. He reviewed Dr. Mangum's qualifications including her positions at the University of Buffalo, the University of North Carolina at Chapel Hill, and Cornell University. He explained that Dr. Mangum has expertise in areas critical to Florida A&M University including strong leadership skills, student services, facilities, donor development, and working as part of a system.

Chair Hosseini welcomed Dr. Mangum. Dr. Mangum said that she is honored by the recommendation by the university board of trustees and thanked the Board of Governors for considering her confirmation.

Dr. Mangum reviewed her background as a first generation college graduate. She said that she graduated from an HBCU and is excited about Florida A&M University's commitment to access.

Dr. Mangum stated that she supports the System-wide goals for improving Florida A&M University. She elaborated that increasing retention and graduate rates is crucial. She said that initiatives approved by the university board of trustees are beginning to show promise and that she would like to focus on the four-year graduation rate. She explained that she would focus on reducing profile admits, reducing excess hours, and reducing student debt. She stated that she would concentrate on increasing professional licensure passage rates and increasing STEM production. She pointed out that Florida A&M University is the largest producer of African American STEM graduates in the country.

Dr. Mangum applauded the System for its three-pronged approach to accountability and the focus on data. She stressed maintaining focus on the distinct mission of each institution. She said that Florida A&M University is a critical access point for African Americans seeking a college degree. She informed members that the median income of Florida A&M University graduates is often more than the income of their parents - the university moves people into the middle class.

Dr. Mangum said that her goal looking forward is to maintain the historic mission while having Florida A&M University become a global leader. She plans to mobilize the alumni base to increase fundraising.

Chair Hosseini recognized Dr. Chopra who served as the Board of Governors representative on the Florida A&M University Presidential Search Committee. Dr.

Chopra commended the well-planned search process and its chair Trustee Karl White. He stated that the process resulted in an excellent candidate in Dr. Mangum.

Discussion with members of the Board included the performance funding model as well as specific plans for increasing graduation rates such as intentional advising and providing additional scholarships to alleviate student issues. Dr. Mangum also elaborated on her plans for an institutional review. Dr. Mangum was encouraged to review recent audits conducted at Florida A&M University.

Mr. Chopra moved that the Board of Governors confirm the selection of Dr. Elmira Mangum as the president of Florida A&M University. Mr. Carter seconded the motion, and the members of the Board concurred unanimously.

Chair Hosseini congratulated Dr. Mangum. He also commended Interim President Larry Robinson for saving Florida A&M University.

6. Concluding Remarks and Adjournment

Chair Hosseini thanked the members of the Board, the members of the university boards of trustees, and the new presidents. He said that the next meeting of the Board of Governors would be held on March 19th and 20th at Florida State University in Tallahassee. He reminded members that the Legislative Session begins on March 4th.

Dr. Badger commended the Board of Governors for its work on the presidential search process and recognized the contributions of Dr. Chopra and Mr. Colson. He stated that he hopes that the Board of Governors will continue having representatives on each presidential search because their input was invaluable. Chair Hosseini confirmed the Board of Governors commitment to being involved with future presidential searches.

Having no further business, the meeting was adjourned at 3:19 p.m. on February 20, 2014.

Mori Hosseini, Chair

Monoka Venters,
Corporate Secretary