



STATE  
UNIVERSITY  
SYSTEM  
of FLORIDA  
Board of Governors

**AGENDA**  
**Strategic Planning Committee**  
**Sudakoff Conference Center**  
**New College of Florida**  
**Sarasota, Florida**  
**September 12, 2013**  
**11:30 a.m. to 12:30 p.m.**

**or**  
**Upon Adjournment of Previous Meetings**

**Chair: Mr. John D. Rood; Vice Chair: Ms. Patricia Frost**  
**Members: Chopra, Colson, Lautenbach, Morton, Webster**

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|---|--------------------------------|
| <b>1. Call to Order and Opening Remarks</b>   | <b>Governor Patricia Frost</b> |
| <b>2. <a href="#">Approval of Committee Meeting Minutes:</a></b><br>Minutes, <a href="#">June 10, 2013</a><br>Minutes, <a href="#">June 18-19, 2013</a> | <b>Governor Frost</b>          |
| <b>3. <a href="#">Further Consideration of University Work Plans</a></b>  | <b>Governor Frost</b>          |
| <b>4. <a href="#">Strategic Plan Alignment</a></b>  | <b>Governor Frost</b>          |
| <b>5. <a href="#">Request to Close Florida Atlantic University<br/>Treasure Coast Campus</a></b>  | <b>Governor Frost</b>          |
| <b>6. Adjournment and Closing Comments</b>  | <b>Governor Frost</b>          |

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
Strategic Planning Committee  
September 12, 2013**

**SUBJECT:** Approval of Minutes for Meetings held June 10, 2013, and June 18-19, 2013

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**PROPOSED COMMITTEE ACTION**

Approval of minutes for meeting held via telephone conference call on June 10, 2013; and meeting held on June 18-19, 2013, at the University of South Florida, Tampa.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

Committee members will review and approve the minutes for the meeting held via telephone conference call on June 10, 2013; and the meeting held on June 18-19, 2013, at the University of South Florida, Tampa.

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**Supporting Documentation Included:** Minutes: June 10, 2013; and June 18-19, 2013

**Facilitators/Presenters:** Governor Frost

MINUTES  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
STRATEGIC PLANNING COMMITTEE  
CONFERENCE CALL  
June 10, 2013

*Video or audio archives of the meetings of the Board of Governors and its Committees are accessible at <http://www.flbog.edu/>.*

1. Call to Order on June 10, 2013

Chair Rood convened the conference call of the Strategic Planning Committee at 1:32 p.m. on June 10, 2013 with the following members present: Dean Colson, Ned Lautenbach, Ed Morton, and Elizabeth Webster. A quorum was established.

2. Designation of Preeminent State Research Universities

Chair Rood asked staff to provide a brief presentation on the expectations for the Board's consideration of the designation of the University of Florida and Florida State University as preeminent state universities. Vice Chancellor Jan Ignash provided the presentation and described the basis for preeminence status in Senate Bill 1076, including the standards and conditions required for the Board of Governors to designate a university as "preeminent." A state research university must meet at least 11 of the 12 standards to be considered preeminent. The University of Florida met all 12 of the standards for excellence in academics and research that were established by the Legislature for preeminent status. Florida State University met 11 of the standards. Mr. Lautenbach moved and Mr. Morton seconded a motion for the University of Florida and Florida State University to be designated as preeminent state universities based upon meeting 12 and 11 of the standards, respectively. The members of the committee concurred.

3. Institute for Online Learning

Chair Rood asked staff to provide a brief presentation on the expectations for the Board's consideration on the Institute for Online Learning. Dr. Nancy McKee, Associate Vice Chancellor for Academic and Student Affairs, provided the presentation. She provided information concerning 2013 legislation that directs the preeminent university that meets all 12 of the excellence standards to create an institute for on-line learning. The legislation requires the Board of Governors to convene a five-member advisory board by August 1<sup>st</sup>. The University of Florida is also required by legislation to submit

a plan to the new advisory board by September 1<sup>st</sup>. The deadline to establish classes in the approved is January, 2014.

4. Next Steps and Closing Remarks

The Board of Governors will require the University of Florida to submit a comprehensive plan to the advisory board by September 1. After the advisory board recommends approval, the Board of Governors must review and approve the plan.

Having no further business, the conference call was adjourned on June 10, 2013 at 1:46 p.m.

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John Rood, Chair

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Karen Dennis, Executive Assistant

MINUTES  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
STRATEGIC PLANNING COMMITTEE  
UNIVERSITY OF SOUTH FLORIDA  
TAMPA, FLORIDA  
June 18-19, 2013

*Video or audio archives of the meetings of the Board of Governors and its Committees are accessible at <http://www.flbog.edu/>.*

1. Call to Order on June 18, 2013

Governor Colson convened the meeting of the Strategic Planning Committee at 1:00 p.m. on June 18, 2013 with the following members present: Dr. Manoj Chopra, Ed Morton, and Patricia Frost (participating by phone). A quorum was established.

2. Approval of Minutes from Committee Meeting February 13, 2013

Ms. Frost moved that the Committee approve the minutes of the meeting held on February 13, 2013, as presented. Mr. Morton seconded the motion, and the members of the committee concurred.

3. Consideration of University 2013-2014 Work Plans

Mr. Colson asked staff to provide a brief presentation on the expectations for the Board's consideration of University 2013-2014 Work Plans. Vice Chancellor Jan Ignash provided the presentation. The presentation included information as to how the meeting would progress, tools being made available to the Committee to facilitate its deliberations, and expected outcomes.

Following the presentation by Ms. Ignash, University 2013-2014 Work Plans were individually considered. The format for the Committee's consideration took the form of presentations by university representatives, a dialogue between university representatives and Board members, and formal consideration to approve that portion of each institution's Work Plan.

A. University of Florida

After the University of Florida presented its Work Plan, members questioned the university. Key issues and specific discussion included the quest for preeminence and creation of Florida Online at UF. Mr. Colson moved that the committee recommend that the full board approve that portion of the UF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Mr. Morton seconded the motion, and the members of the committee concurred.

B. University of South Florida

After the University of South Florida presented its Work Plan, members questioned the university. USF was directed to provide further information on its regional campuses, specifically with regard to mission-setting and plans for improving several of the metrics associated with those institutions at the Board's September meeting. Mr. Colson moved that the committee recommend that the full board approve that portion of the USF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Dr. Chopra seconded the motion, and the members of the committee concurred.

C. University of North Florida

After the University of North Florida presented its Work Plan, members questioned the university. Specific discussion included the improvement of graduation rates. Mr. Colson moved that the committee recommend that the full board approve that portion of the UNF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Ms. Frost seconded the motion, and the members of the committee concurred.

D. Florida Agricultural and Mechanical University

After Florida Agricultural and Mechanical University presented its Work Plan, members questioned the university. Specific discussion included the numbers of profile admits. Mr. Colson moved that the committee recommend that the full board approve that portion of the FAMU Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-

year portions of the Work Plan. Ms. Frost seconded the motion, and the members of the committee concurred.

4. Adjournment

The meeting was adjourned at 4:51 p.m. on June 18, 2013.

5. Call to Order on June 19, 2013

Chair Rood convened the meeting of the Strategic Planning Committee at 9:03 a.m. on June 19, 2013 with the following members present: Dr. Manoj Chopra, Dean Colson, Ed Morton, and Patricia Frost (participating by phone). A quorum was established.

6. Consideration of University 2013-2014 Work Plans

A. New College of Florida

After New College of Florida presented its Work Plan, members questioned the institution. Specific discussion included the tracking of graduates and graduation rates. Chair Rood moved that the committee recommend that the full board approve that portion of the NCF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Ms. Frost seconded the motion, and the members of the committee concurred.

B. Florida Polytechnic University

After Florida Polytechnic University presented its Work Plan, members questioned the university. Specific discussion included the ability to attract an entering class of students. Mr. Morton moved that the committee recommend that the full board approve that portion of the FPU Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Dr. Chopra seconded the motion, and the members of the committee concurred.

C. Florida State University

After Florida State University presented its Work Plan, members questioned the university. A key issue was the quest for preeminence at FSU. Chair Rood moved that the committee recommend that the full Board approve that portion of Florida State University's Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Dr. Chopra seconded the motion, and the members of the committee concurred.

D. University of Central Florida

After the University of Central Florida presented its Work Plan, members questioned the university. Key issues and specific discussion included increasing STEM degrees and residency slots. Ms. Frost moved that the committee recommend that the full board approve that portion of the UCF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Mr. Colson seconded the motion, and the members of the committee concurred.

E. Florida Atlantic University

After Florida Atlantic University presented its Work Plan, members of the committee questioned the university. Specific discussion included graduation rates. Members discussed the portion of the Work Plan related to the medical school. Members requested that Florida Atlantic University provide revised metrics for the medical school, including existing information about the relationship and number of students enrolled in the joint M.D./Ph.D. program for FAU and Scripps Florida. After the discussion, Mr. Colson moved that contingent upon the submission of a plan at the September 2013 Board meeting that includes revised metrics for the medical school that the committee recommend that the full board approve that portion of the FAU Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Dr. Chopra seconded the motion, and the members of the committee concurred.

F. Florida Gulf Coast University

After Florida Gulf Coast University presented its Work Plan, members questioned the university. Key issues and specific discussion included graduation rates



and STEM degree production. Ms. Frost moved that the committee recommend that the full board approve that portion of the FGCU Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Mr. Morton seconded the motion, and the members of the committee concurred.

G. Florida International University

After Florida International University presented its Work Plan, members questioned the university. Specific discussion included graduation rates. Mr. Morton moved that the committee recommend that the full board approve that of portion of the FIU Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Dr. Chopra seconded the motion, and the members of the committee concurred.

H. University of West Florida

After the University of West Florida presented its Work Plan, members questioned the university. Specific discussion included graduation rates. Ms. Frost moved that the committee recommend that the full board approve that portion of the UWF Work Plan associated with the 2013-2014 academic year, excluding those sections of the Work Plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations and accept the out-year portions of the Work Plan. Mr. Colson seconded the motion, and the members of the committee concurred.

7. Next Steps and Closing Remarks

Chair Rood said that the Strategic Planning Committee had met for the better part of two days to hear presentations and to review University Work Plans. He said that all Work Plans contained mission and vision statements, statements of strategy, articulations of strengths and opportunities, and information with regard to key initiatives and investments; and that the Committee reviewed key performance indicators to understand university and system strengths. The Committee also reviewed fiscal and enrollment information as well as intentions of implementing new academic degree programs. As a result of this yearly discussion, Chair Rood said that the Committee had a better understanding of the comparative strengths and challenges of each institution, and had a better understanding of those areas in which each institution and the State University System needs to improve.

Chair Rood reminded the Board as well as the universities that the Board's approval of a Work Plan does not constitute approval of any particular component, nor does it supersede any necessary approval processes that may be required for each component.

Having no further business, the meeting was adjourned on June 19, 2013 at 4:25 p.m.

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John D. Rood, Chair

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Karen Dennis, Executive Assistant

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
Strategic Planning Committee  
September 12, 2013**

**SUBJECT:** Further Consideration of University Work Plans

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**PROPOSED COMMITTEE ACTION**

Provide universities with direction with regard to out-year portions of 2013-2014 University Work Plans. Identify key system-wide issues as a result of Work Plan submissions.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; Board of Governors Regulation 2.002

**BACKGROUND INFORMATION**

Board Regulation 2.002 requires the development of University Work Plans. Work Plans, in conjunction with annual accountability reporting, are designed to inform strategic planning, budgeting, and other policy decisions for the State University System. Each University Work Plan is intended to reflect the institution's distinctive mission and focus on core institutional strengths within the context of State University System goals and regional and statewide needs. The Work Plan outlines the university's top priorities, strategic directions, and specific actions and financial plans for achieving those priorities, as well as performance expectations and outcomes on institutional and System-wide goals.

At its June 18-19, 2013 meeting, the Committee considered for approval those portions of 2013 University Work Plans associated with the 2013-2014 academic year. In addition, the Committee identified issues associated with out-year portions of University Work Plans that need further attention in the submission of next year's University Work Plans.

As a result of University Work Plan presentations, dialogue, and deliberations, staff prepared a list of issues that appear to be impacting multiple institutions across the State University System. Staff was further directed to provide a list of issues that had been raised for each institution during the course of presentations, dialogue, and deliberations.

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<b>Supporting Documentation Included:</b>	System and Institution Issues from the 2013-2014 University Work Plans
<b>Facilitators / Presenters:</b>	Governor Frost, Jan Ignash

## System and Institution Issues from the 2013-2014 University Work Plans

### State University System Key Issues

1. Improving retention and graduation rates. All but a few SUS institutions need to increase performance on these two key indicators, and all institutions need to continue to articulate their plans for achieving aspirational goals, and identify the associated resources necessary to reach those goals.
2. Increasing STEM production. SUS Strategic Plan goals may not be realized at the current rate of degree production.
3. Reducing student debt. Several SUS institutions have high levels of student debt and increasing percentages of students with debt.
4. Academic Program duplication. Programs proposed for implementation, especially those which duplicate other SUS programs, need to continue to be reviewed by the Academic Coordination Project Workgroup.
5. Identification of unique academic programs and research foci. Members of the Board expressed the desire to have all institutions identify those programs and research agendas that make each institution unique and/or preeminent.
6. Excess hours. Per Board Regulation 7.003, all state university undergraduate students who entered a postsecondary undergraduate program at any Florida public institution of higher education will pay an excess hour fee, per the following schedule, for each credit hour in excess of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled:
  - o Entry prior to fall 2011: 50% of undergraduate tuition for each credit hour in excess of 120%
  - o Entry in fall 2011: 100% percent of undergraduate tuition for each credit hour in excess of 115%
  - o Entry in fall 2012: 100% of undergraduate tuition for each credit hour in excess of 110%

This policy, derived from Florida Statute, may have a significant impact on SUS students which could, in turn, impact enrollments, retention, and graduation rates.

## **Institution-specific Issues To Be Addressed In Future Work Plans**

### Florida Agricultural and Mechanical University

- Increasing graduation and retention rates.
- Reducing the percentage of students with debt.
- Reducing excess hours.
- Addressing programs below state/national benchmarks for professional/licensure examination passage rates.
- Reducing the number of profile admits.

### Florida Atlantic University

- Increasing graduation and retention rates.
- Decreasing the average time to degree.
- Implementing new medical residency programs.

### Florida Gulf Coast University

- Improving retention and graduation rates, and STEM degree production.
- Reducing excess hours.

### Florida International University

- Raising graduation rates and increasing STEM degree production.
- Reducing excess hours and time to degree.

### Florida Polytechnic University

- Ensuring SACS accreditation.
- Hiring sufficient numbers of faculty.
- Ensuring that a sufficient entering class will be achieved by 2014.

### Florida State University

- Implementing a plan to become a Top 25 research university.
- Developing a facilities plan associated with Top 25 aspirations.

### New College of Florida

- Increasing the percentage of under-represented students.
- Increasing graduation rates.
- Reducing excess hours.

### University of Central Florida

- Raising graduation rates and STEM degree productivity at all levels.
- Improving student-faculty ratios.
- Increasing medical residencies.

University of Florida

- Implementation of a plan for preeminence, to include faculty hiring, with particular attention to hiring at appropriate levels in order to invest in building future research potential.
- Developing a plan for maximizing distance learning.

University of North Florida

- Improving graduation rates and STEM degree production.
- Reducing excess hours and average time to degree.

University of South Florida

- Improving graduation rates, especially at the regional campuses.
- Attention to mission-setting at the USF regional campuses, and attention to key efficiency indicators at those campuses.
- Reducing excess hours.

University of West Florida

- Improving graduation and retention rates, and increasing STEM production.
- Reducing excess hours and time to degree.

STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
Strategic Planning Committee  
September 12, 2013

**SUBJECT:** Strategic Plan Alignment

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**PROPOSED COMMITTEE ACTION**

For information.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

The Board's annual reporting structure, its annual University Work Plans, and its 2012-2025 Strategic Plan are known collectively as the "Three Great Books." These tools guide the State University System, providing direction, oversight, and accountability. From the outset, these documents were conceived of as "living documents" that, from time to time, would require revisiting. In particular, periodic review of the State University System's progress on the Strategic Plan goals allows the Board to determine whether the goals remain achievable and whether "course corrections" may be needed.

Vice Chancellor Ignash will provide the Board with an overview of the components of the Strategic Plan Alignment, including an updating of the Board's Programs of Strategic Emphasis, and, importantly, an indication, based on historical data and out-year projections, of whether the Board can expect to hit its targets on certain of the key measures found in the Board's 2012-2025 Strategic Plan, and the extent to which university strategic plans are aligned with the Board's goals. Taken together, these activities are called the Strategic Plan Alignment.

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**Supporting Documentation Included:** None

**Facilitators / Presenters:** Governor Frost, Jan Ignash



STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
Strategic Planning Committee  
September 12, 2013

**SUBJECT:** Request to Close Florida Atlantic University Treasure Coast Campus

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**PROPOSED COMMITTEE ACTION**

Consider the request by Florida Atlantic University to close the Treasure Coast Campus located at 500 Northwest California Boulevard, Port St. Lucie, Florida 34986.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; Board of Governors Regulation 8.009

**BACKGROUND INFORMATION**

Florida Atlantic University (FAU) is requesting to close its Treasure Coast Campus in Port St. Lucie due to declining state support and increased competition for a limited pool of students in the area. State funding per student has declined over the past several years and Indian River State College (IRSC) has continued to expand its baccalaureate program offerings at the Treasure Coast Campus location, offering a lower cost option for many degree programs that FAU had been offering.

The FAU Board of Trustees determined in June 2012 that the programs offered at the Treasure Coast Campus could be more efficiently and effectively delivered at the Harbor Branch Oceanographic Institute in Ft. Pierce, the Jupiter campus, the main campus in Boca Raton, or by offering the programs online. The relocation of the academic programs and the teach-out plan for existing students was approved by the Southern Association of Colleges and Schools on March 28, 2013.

In the 2013-2014 General Appropriations Act, the Florida Legislature passed the transfer of the Port St. Lucie facilities from FAU to IRSC and Governor Scott signed it into law on May 20, 2013. At its June 11, 2013 meeting the FAU Board of Trustees approved the transfer of the Port St. Lucie property to IRSC.

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**Supporting Documentation Included:** FAU Proposal

**Facilitators/Presenters:** FAU representatives, if requested



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# FLORIDA ATLANTIC UNIVERSITY

Office of the President

August 1, 2013

Mr. Frank T. Brogan  
Chancellor, State University System of Florida  
325 West Gaines Street, Suite 1614  
Tallahassee, FL 32399-0400

Dear Chancellor Brogan:

Attached please find the formal submission by Florida Atlantic University for the closure of the Treasure Coast Campus, located in Port St. Lucie. We have followed carefully the template provided by the Office of the Board of Governors, adhering to BOG Regulation 8.009 (3) (g), to provide the background for this decision.

The FAU Board of Trustees has been actively engaged in the decision to close the campus and in the subsequent transition that has occurred throughout the 2012-13 fiscal year. In a final step to our internal processes, the BOT is scheduled to formally adopt a regulation (BOT Regulation 3.005) pursuant to Board of Governor's Regulation 8.009 to regulate the university's establishment, reclassification, relocation, and closing of educational sites apart from the main campus, including international educational sites and educational sites located in other states, and for the acquisition of real property on which such educational sites will be located.

We have sought an initial review by select members of your staff and we believe this submission is complete, incorporating their suggestions into our final documents.

If you have any questions, please feel free to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Dennis J. Crudele".

Dennis J. Crudele  
Acting President

cc: Anthony Barbar, Chair, FAU Board of Trustees  
Diane Alperin  
Dorothy Russell

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777 Glades Road, P.O. Box 3091, Boca Raton, FL 33431-0991 • tel: 561.297.3450 • fax: 561.297.2777

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**1. Provide a short narrative rationale for the request to close the educational site.**

The State of Florida economic condition has been challenged significantly over the past several years. Over a five-year period, all universities in the State University System (SUS) were called upon numerous times to reduce their base budgets in order to adjust to a consistently declining state revenue base. The most recent reduction to the Florida Atlantic University (FAU) base budget was effective July 1, 2012 when FAU received an additional \$24.7 million reduction to its general revenue base budget.

To accommodate this latest budget reduction, on June 19, 2012, the FAU Board of Trustees (BOT) adopted a budget for the 2012-13 fiscal year which included the closing of the Treasure Coast campus. This decision was made as part of a larger, comprehensive budget reduction plan that addressed the continuing fiscal decline of the State of Florida budget and subsequent FAU appropriation reductions. An analysis that demonstrated reduced program offerings, the declining campus student enrollment, significant e-learning opportunities and reductions in overall credit hours being generated on that campus led to this decision.

In addition, a 2010 bill was passed that rebranded the state's community college system so that its institutions could more readily offer baccalaureate degrees. FAU and Indian River Community College (later renamed Indian River State College, or IRSC) became competitors for the same students enrolled in a four-year program. FAU no longer was the sole provider of upper division programs leading to a four-year degree in the Treasure Coast area - the needs of the area were now being met by IRSC as well. The four-year degrees authorized were those in disciplines such as nursing and education. Today, most of Florida's 28 community colleges offer at least one bachelor's degree program.

The BOT determined that the academic programs could be more efficiently and effectively delivered at the Harbor Branch Oceanographic Institute in Fort Pierce, the Jupiter campus, the Boca Raton campus or by offering programs on-line. With the relocation of the academic programs, FAU was able to assure that no students were adversely affected regarding degree completion and in addition, nearly \$2 million was saved.

**2. Identify the degree programs currently offered at the educational site and the extent to which the proposed closing will have an impact on university enrollments, enrollment planning, degree production, and/or the reallocation of resources.**

All degree programs offered at the Port St. Lucie location were relocated to another site: the degree programs in the College of Engineering and Computer Science were moved to the Boca Raton campus with labs remaining on the Jupiter campus; the degree programs in the Christine E. Lynn College of Nursing were moved to Harbor Branch Oceanographic Institute (HBOI) or the Boca Raton campus; and the degree programs in the College of Education already offered on the Jupiter, Boca Raton, and Davie campuses allowed Port St. Lucie students access to degree programs. There was no termination of programs and no loss of faculty positions.

**3. Provide an explanation of the manner in which the University intends to accommodate any students or faculty who are currently active at the educational site scheduled to be closed. Describe the steps that have been taken to inform students and faculty of the President's intent to recommend to the Board of Trustees that the site be closed.**

The guiding principles driving the decision-making process were based on protecting services to students and furthering the priorities of the strategic plan and the University's three signature themes: marine and coastal issues, biotechnology and contemporary societal challenges. The budget plan called for strengthening and concentrating programs at FAU's Harbor Branch Oceanographic Institute (HBOI) and at the Davie, Jupiter and Boca Raton campuses while moving forward with science initiatives and business partnerships throughout FAU's six-county service area. The consolidation process greatly enhances campus life environments for all students, especially on the Boca Raton campus. Programs and courses have been consolidated at HBOI and the John D. MacArthur Campus at Jupiter as well as at the Boca Raton campus.

The processes to accommodate the faculty, staff and students on the Treasure Coast campus were extensive. Beginning in March, 2012 when there were meaningful data that indicated that base budget reductions could be imminent, the leadership of the campus began discussions in earnest with the faculty. Once FAU was assured of the base reduction, faculty received letters of change in principal place of employment, as evidenced in the example provided of the letter to a faculty member from the Dean of the college (ref: Exhibit 1 - May 21, 2012 letter from Dr. Mohammad Ilyas); communications took place early on. Informational meetings were held with faculty and all faculties were retained in the program migration. Students were notified via informational meetings, e-mails, regular mail and phone calls (ref: Exhibit 2 - letter from Associate Provost Eliah Watlington to Treasure Coast Students and Exhibits 3 and 4 - June 6, 2012 notice of meetings to discuss the impact of the changes from Deans Bristol and Smith). The Registrar's Office identified and monitored the progress of all Treasure Coast campus students who would be impacted by the suspension of the programs.

- 4. Provide data (and cite source) on the gender and racial distribution of students and faculty. For faculty also list the rank and tenure status of all affected individuals. Identify any potential negative impact of the proposed action on the current representation of females, minorities, faculty, and students.**

Since all programs, students, and faculty were relocated to other sites to continue operations, the impact of the proposed action was minimal to FAU employees and students. For detailed data regarding gender and racial distribution of students and faculty, please see Exhibit 5 (Faculty and Staff by Race, Gender and Tenure Status) and Exhibit 6 (Students by Race and Gender).

- 5. Provide a description of the process and a timeline for notifying the Southern Association of Colleges and Schools of the proposed educational site closing. Provide a similar description for any other appropriate accrediting bodies associated with the educational site or its degree programs.**

After final plans for the Treasure Coast campus suspension were in place, the SACS Liaison Officer from FAU (Dr. Gitanjali Kaul) notified the President of the Southern Association of Colleges and Schools (Dr. Belle Wheelan) via a letter dated August 28, 2012 (please see Exhibit 7). Included with that letter were several planning documents that addressed timelines, milestones, and student enrollments for the Spring semester.

An October 29, 2012 letter from Dr. Wheelan to Dr. Kaul (please see Exhibit 8) requested additional information, which was provided on December 6, 2012 (please see Exhibit 9). This final letter addressed all of the issues for which the SACS President requested clarification. Final approval of the teach-out plan was provided by the President on March 28, 2013 (please see Exhibit 10) where it was stated that there was no additional information required. As a point of clarification, in addition to the sites mentioned in the March letter, classes were also moved to FAU's Harbor Branch Oceanographic Institute, an instructional site that now has transitioned students from the Treasure Coast Nursing Program. In addition, three faculty members are now based there; two teaching faculty and one librarian.

- 6. Provide a description of all land and facilities associated with the site, and attach a copy of the most recent space file information for reference purposes. An explanation of university proposals for disposition or repurposing of the site must be included. If any components of the site are not planned to transfer or disposition, please describe. Describe any lease or joint-use agreements and how they will be modified or terminated, including land leases from the State of Florida (Board of Trustees of the Internal Improvement Trust Fund).**

At their meeting of June 11, 2013, the FAU BOT approved the transfer of the Port St. Lucie Property to Indian River State College. (Please see Exhibit 13 – Board of Trustees Action Item and Exhibit 14 – Board of Trustees Minutes).

FAU's long-time partner on the Treasure Coast campus, Indian River State College (IRSC), requested and was granted a lease of the facilities for the 2012-13 academic year. In the Interim Use and Operation Facility Lease Agreement (please see Exhibit 15), IRSC agreed to pay for the administrative costs associated with the Treasure Coast campus during the lease period. More recently, as this transfer progressed, in Section 9 of the 2013-14 appropriations act, the Florida Legislature passed the transfer of the facilities from FAU to IRSC and this was signed by Governor Scott on May 20, 2013.

- 7. Provide a narrative description of how the operational budget for the educational site will be reallocated or eliminated. Describe the impact that closing the educational site will have on the overall university budget. Identify any special funding necessary to implement closing the educational site.**

As mentioned, in fiscal year 2012-13, FAU received a base reduction of \$24.7 million. Over the past five years, the total reduction of general revenue to the FAU base budget has been approximately \$80 million. The suspension of the Treasure Coast campus, effective July 1, 2012, produced an estimated savings of approximately \$2 million in operating costs. Program costs (faculty, staff and students) were redirected to the appropriate campus unit for continuing program delivery.

Cost effective programs were moved to Jupiter, HBOI and Boca. Faculty and administrative positions were reallocated to other campuses with the associated moving of programs and reduction in salaries was achieved by minimal layoffs and personnel attrition.

### **Educational Site Closing**

8.009 (3) (g) Proposals for closing additional campuses and special purpose centers shall be submitted to the university's board of trustees and, subsequently, to the Board of Governors, using the format(s) developed by the Office of the Board of Governors, in collaboration with university academic affairs officers. The proposal shall include a request for the Board of Governors to initiate a dialogue with university and legislative leadership regarding the appropriateness of seeking statutory changes, if the educational site has been established pursuant to law.



Exhibit 1



COLLEGE OF ENGINEERING & COMPUTER SCIENCE  
Mohammad Ilyas, Interim Dean  
777 Glades Road, EE 308  
Boca Raton, FL 33431  
tel: 561.297.3426, fax: 561.297.1111  
ilyas@fau.edu  
www.eng.fau.edu

MEMORANDUM

DATE: May 21, 2012  
TO: [REDACTED]  
FROM: Mohammad Ilyas, Interim Dean *M. Ilyas*  
SUBJECT: Change in principal place of employment

As you know, a decision has been made to suspend academic operations at the Treasure Coast campus. This memorandum serves to inform you that your principal place of employment beginning July 1, 2012 will be on the Boca Campus. Dr. Eliah Watlington, Associate Provost of the Northern Campuses, will assist you in coordinating your move.

No other aspects of your status will change and your academic assignment will remain the responsibility of Pete Scarlatos, the Chairperson of the Department of Civil, Environmental & Geomatics Engineering, with approval by me as the interim dean of the college. A revised Notice of Appointment will follow.

Please acknowledge receipt by signing below and returning to me.

[REDACTED]

*6/5/12*  
Date

Cc: Eliah Watlington, Associate Provost, Northern Campuses  
Diane Alperin, Associate Provost, Academic Personnel and Programs  
Pete Scarlatos, Chairperson, Department of Civil, Environmental & Geomatics Engineering

Exhibit 2

Dear Treasure Coast Students,

Thank you for taking the time to send in your questions and comments regarding the plan that Florida Atlantic University is considering how to cope with the reduction of \$25 million in state appropriations.

The University's foremost concern throughout this whole process has been the instruction that you receive. Even as we make these extremely hard decisions that may impact our Treasure Coast campus, we are committed to assisting students who are currently enrolled there.

If operations are suspended on the Treasure Coast campus, courses and degree programs would move to the Harbor Branch Oceanographic Institute in Fort Pierce, to the Jupiter campus or to the Boca Raton campus, and students would continue to have access to highly-qualified faculty members. As deans and department chairs determine possible locations for class offerings, details will be made available to FAU students, and advisors will work with students as needed to ensure they are able to make timely progress towards graduation.

We immensely value our connections to the Treasure Coast community and the students who reside in the area. These are difficult times for our young institution, but together FAU will emerge as a stronger family. Again, thank you for being a part of this dialogue, and we will continue to keep you updated.

Regards,

Elijah Watlington, Associate Provost

June 6, 2012

Dear FAU Treasure Coast Student in Education:

As you are aware, the budget cut that has been imposed upon FAU by the state legislature is extremely severe and requires an urgent and dramatic response. The university community has explored the most effective ways of dealing with the \$24.7 million in cuts to FAU's state funding for the 2012-13 academic year, which begins July 1<sup>st</sup>.

This email is to identify your college specific meeting being held by faculty and staff who can help you understand the program delivery for you in Fall 2012. This meeting will be held:

**Treasure Coast Campus, Tuesday, June 11, 2012  
MP 105/106, 4:30 p.m.  
RSVP directly to this email by Friday, June 8, 5:00 p.m.**

The meeting will be comprised of two sessions. First there will be a general college session. The second session will be specific to your program of study.

If you are not able to attend this in person session, the college has identified personnel who will field all program questions. Please send an email to the appropriate contact for your program that is listed below. They will return your email or set up a time to speak with you by phone or in person.

**James Burnham, Program Leader, [jburnham@fau.edu](mailto:jburnham@fau.edu)**

**for students in the School Leaders Program**

**Bill Nicoll, Professor, [Nicoll@fau.edu](mailto:Nicoll@fau.edu)**

**for student in the Counselor Education Program**

**Gregory Gilbert, Assistant Director, Office for Academic and Student Services, [ggilbert@fau.edu](mailto:ggilbert@fau.edu)**

**For students in the Elementary Education Program**

Also in attendance from the College of Education will be:

Valerie Bristor, Dean, College of Education

Irene Johnson, Chair, Department of Counselor Education

Robert Shockley, Chair, Department of Educational Leadership and Research Methodology

Barbara Ridener, Chair, Department of Teaching and Learning

Jeanne Takeda, Assistant Vice President, Academic Affairs, Northern Campuses

Elijah Watlington, Associate Provost, Treasure Coast Campus

If you have books checked out from the FAU Treasure Coast Library, please return these books at your earliest opportunity. If you are not able to attend the session, library books must be returned by June 15, 2012.

If you are attending the meeting, this is an excellent time to handle any of your other campus related needs before attending the 5:00 p.m. session.

We look forward to seeing you next Tuesday to discuss your program and concerns.

Regards,

Valerie J. Bristor, Dean

College of Education

Exhibit 4

June 6, 2012

Dear FAU Treasure Coast Student in Nursing:

As you are aware, the budget cut that has been imposed upon FAU by the state legislature is extremely severe and requires an urgent and dramatic response. The university community has explored the most effective ways of dealing with the \$24.7 million in cuts to FAU's state funding for the 2012-13 academic year, which begins July 1<sup>st</sup>.

This email is to identify your college specific meeting being held by faculty and staff who can help you understand the program delivery for you in Fall 2012. This meeting will be held:

**Treasure Coast Campus, Tuesday, June 12, 2012**

**MP 105/106, 5:00 p.m.**

**RSVP directly to this email by Monday, June 11, 5:00 p.m.**

The meeting will be comprised of two sessions. First there will be a general college session. The second session will be specific to your program of study.

If you are not able to attend this in person session, the college has identified personnel who will field all program questions. Please send an email to the appropriate Assistant Dean. They will return your email or set up a time to speak with you by phone or in person.

**Dr. Shirley Gordon, Assistant Dean for Graduate Practice Programs [sgordon@fau.edu](mailto:sgordon@fau.edu)  
for students in the FNP program**

**Dr. Sharon Dormire, Assistant Dean for Undergraduate Programs [sdormire@fau.edu](mailto:sdormire@fau.edu)  
for students in the RN-BS program.**

If you have books checked out from the FAU Treasure Coast Library, please return these books at your earliest opportunity. If you are not able to attend the session, library books must be returned by June 15, 2012.

If you are attending the meeting, this is an excellent time to handle any of your other campus related needs before attending the 5:00 p.m. session.

We look forward to seeing you next Tuesday to discuss your program and concerns.

Regards,  
Marlaine Smith, Dean  
College of Nursing

Exhibit 5																
Faculty & Staff																
Fall 2011																
Treasure Coast Campus																
Faculty		Rank														
		Professor	Associate Professor		Assistant Professor		Instructor		Associate University Librarian	Assistant University Librarian	No Rank Assigned					
		Tenure Status	Tenure Status		Tenure Status		Tenure Status		Tenure Status	Tenure Status	Tenure Status	Tenure Status				
		Tenure	Tenure	Not Tenured, Not-Tenure Earning	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Tenure	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	N/A	All
Gender	Race/Ethnicity															
Female	Asian Or Pacific Islander		1										1			1
	Black (Not of Hispanic Origin)				1									1		1
	Non-Resident Alien				1	1								1	1	2
	White (Not of Hispanic Origin)	1	1		1		4		1	1		2	1	6		9
	All	1	2		3	1	4		1	1		3	3	7		13
Male	Race/Ethnicity															
	Asian Or Pacific Islander				1									1		1
	White (Not of Hispanic Origin)	2	2	1	1		3					4	1	4		9
	All	2	2	1	2		3					4	2	4		10
All	Race/Ethnicity															
	Asian Or Pacific Islander		1		1							1	1			2
	Black (Not of Hispanic Origin)				1								1			1
	Non-Resident Alien				1	1							1	1		2
	White (Not of Hispanic Origin)	3	3	1	2		7		1	1		6	2	10		18
	All	3	4	1	5	1	7		1	1		7	5	11		23



Exhibit 5															
Faculty & Staff															
Fall 2011															
Treasure Coast Campus															
Rank															
Admin/Prof/Managerial	Professor	Associate Professor	Assistant Professor			Instructor		Associate University Librarian	Assistant University Librarian	No Rank Assigned					
	Tenure Status	Tenure Status	Tenure Status			Tenure Status		Tenure Status	Tenure Status	Tenure Status	Tenure Status				
	Tenure	Tenure	Not Tenured, Not-Tenure Earning	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Tenure	Non-Tenured Tenure-Earning	Not Tenured Not-Tenure Earning	N/A	All
Gender	Race/Ethnicity														
Female	Black (Not of Hispanic Origin)														
										2				2	2
	Hispanic														
										1				1	1
Male	White (Not of Hispanic Origin)														
										8				8	8
	All														
										11				11	11
All	Black (Not of Hispanic Origin)														
										2				2	2
	Hispanic														
										1				1	1
All	White (Not of Hispanic Origin)														
										1				1	1
	All														
										4				4	4
All	Black (Not of Hispanic Origin)														
										4				4	4
	Hispanic														
										2				2	2
All	White (Not of Hispanic Origin)														
										9				9	9
	All														
										15				15	15

Exhibit 5															
Faculty & Staff															
Fall 2011															
Treasure Coast Campus															
Rank															
Support Personnel	Professor	Associate Professor		Assistant Professor		Instructor		Associate University Librarian	Assistant University Librarian	No Rank Assigned					
	Tenure Status	Tenure Status		Tenure Status		Tenure Status		Tenure Status	Tenure Status	Tenure Status	Tenure Status				
	Tenure	Tenure	Not Tenured, Not-Tenure Earning	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Tenure	Non-Tenured Tenure-Earning	Not Tenured, Not-Tenure Earning	N/A	All
Gender	Race/Ethnicity														
Female	Black (Not of Hispanic Origin)														
	Hispanic														
	White (Not of Hispanic Origin)														
	All														
Male	Race/Ethnicity														
	Black (Not of Hispanic Origin)														
	White (Not of Hispanic Origin)														
	All														
All	Race/Ethnicity														
	Black (Not of Hispanic Origin)														
	Hispanic														
	White (Not of Hispanic Origin)														
All															
										13				13	13



Exhibit 5															
Faculty & Staff															
Fall 2011															
Treasure Coast Campus															
Rank															
		Professor	Associate Professor	Assistant Professor		Instructor		Associate University Librarian	Assistant University Librarian	No Rank Assigned					
		Tenure Status	Tenure Status		Tenure Status		Tenure Status		Tenure Status	Tenure Status	Tenure Status	Tenure Status			
		Tenure	Tenure	Not Tenured, Not-Tenure Earning	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Tenure	Not-Tenured Tenure-Earning	Not Tenured, Not-Tenure Earning	All
		Temporary Staff (OPS)													
Gender	Race/Ethnicity														
Female	White (Not of Hispanic Origin)														
	All										3				3
Male	Race/Ethnicity														
	Asian Or Pacific Islander											1			1
	White (Not of Hispanic Origin)										1				1
	All										2				2
All	Race/Ethnicity														
	Asian Or Pacific Islander											1			1
	White (Not of Hispanic Origin)										4				4
	All										5				5
		Student Assistant													
Gender	Race/Ethnicity														
Female	Black (Not of Hispanic Origin)														1
	White (Not of Hispanic Origin)														3
	All														4
All	Race/Ethnicity														
	Black (Not of Hispanic Origin)														1
	White (Not of Hispanic Origin)														3
	All														4

Exhibit 5																
Faculty & Staff																
Fall 2011																
Treasure Coast Campus																
Rank																
Grand Totals	Professor	Associate Professor		Assistant Professor		Instructor		Associate University Librarian	Assistant University Librarian	No Rank Assigned					All	
	Tenure Status	Tenure Status		Tenure Status		Tenure Status		Tenure Status	Tenure Status	Tenure Status	Tenure Status					
	Tenure	Tenure	Not Tenured, Not-Tenure Earning	Non-Tenured, Tenure-Earning	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Not Tenured, Not-Tenure Earning	Not Tenured, Not-Tenure Earning	N/A	Tenure	Non-Tenured Tenure-Earning	Not Tenured, Not-Tenure Earning	N/A		
<b>Gender</b>	<b>Race/Ethnicity</b>															
Female	Asian Or Pacific Islander	1								1	1			1	2	
	Black (Not of Hispanic Origin)			1						6	1			6	7	
	Hispanic									4				4	4	
	Non-Resident Alien			1	1							1	1		2	
	American Indian/Alaska Native															
	White (Not of Hispanic Origin)	1	1		1		4	1	1	1	34	2	1	6	35	44
	Two or more races															
	Unknown															
<b>All</b>	<b>1</b>	<b>2</b>		<b>3</b>	<b>1</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>45</b>	<b>3</b>	<b>3</b>	<b>7</b>	<b>46</b>	<b>59</b>	
Male	Asian Or Pacific Islander				1					1		1		1	2	
	Black (Not of Hispanic Origin)									4				4	4	
	Hispanic									1				1	1	
	Non-Resident Alien															
	American Indian/Alaska Native															
	White (Not of Hispanic Origin)	2	2	1	1		3			11	4	1	4	11	20	
	Two or more races															
	Unknown															
<b>All</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>2</b>		<b>3</b>				<b>17</b>	<b>4</b>	<b>2</b>	<b>4</b>	<b>17</b>	<b>27</b>	
All	Asian Or Pacific Islander		1		1					2	1	1		2	4	
	Black (Not of Hispanic Origin)				1					10		1		10	11	
	Hispanic									5				5	5	
	Non-Resident Alien				1	1										
	American Indian/Alaska Native											1	1		2	
	White (Not of Hispanic Origin)	3	3	1	2		7	1	1	1	45	6	2	10	46	64
	Two or more races															
	Unknown															
<b>All</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>5</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>62</b>	<b>7</b>	<b>5</b>	<b>11</b>	<b>63</b>	<b>86</b>	
Source:																
Run Date: May 24, 2013																
Program: FacultyStaff_Report.sas																
Program: HeadcountReports.sas																
Office of Institutional Effectiveness & Analysis																
Source: Banner HR Extract																

**Exhibit 6  
Students  
Fall 2011  
Treasure Coast Campus**

**Fall, 2011**

<b>Asian</b>	<b>Female</b>	4
	<b>Male</b>	1
	<b>Total</b>	<b>5</b>
<b>Black or African American</b>	<b>Female</b>	21
	<b>Male</b>	4
	<b>Total</b>	<b>25</b>
<b>Hispanic or Latino</b>	<b>Female</b>	36
	<b>Male</b>	3
	<b>Total</b>	<b>39</b>
<b>American Indian or Alaska Native</b>	<b>Female</b>	0
	<b>Male</b>	1
	<b>Total</b>	<b>1</b>
<b>Two or more races</b>	<b>Female</b>	2
	<b>Male</b>	2
	<b>Total</b>	<b>4</b>
<b>Nonresident alien</b>	<b>Female</b>	1
	<b>Male</b>	1
	<b>Total</b>	<b>2</b>
<b>White</b>	<b>Female</b>	201
	<b>Male</b>	34
	<b>Total</b>	<b>235</b>
<b>Race and ethnicity unknown</b>	<b>Female</b>	0
	<b>Male</b>	1
	<b>Total</b>	<b>1</b>
<b>Total</b>	<b>Female</b>	265
	<b>Male</b>	47
	<b>Total</b>	<b>312</b>

*Program: HeadcountReports.sas*

*Office of Institutional Effectiveness & Analysis*

*Source: Student Data Course File*



Division of Strategic Planning and Office of Information Technology  
777 Glades Road, ADM10, Rm. 392  
Boca Raton, FL 33431-0991  
tel: 561.297.1376  
fax: 561.297.1462  
e-mail: [gkaul@fau.edu](mailto:gkaul@fau.edu)

August 28, 2012

Dr. Belle S. Wheelan, President  
Southern Association of Colleges and Schools  
Commission on Colleges  
1866 Southern Lane  
Decatur, GA 30033-4097

Dear Dr. Wheelan:

Florida Atlantic University wishes to notify SACS of recent initiatives undertaken by the University. FAU has multiple sites that have historically served students and residents in a six-county area. The institution has recently initiated a realignment of these sites in order to maximize administrative efficiencies and maintain its focus on the quality and delivery of its academic programs.

This realignment is effective with the start of the 2012-13 academic year and is outlined in the attached summary which provides details of recent and planned activities.

Notification of these activities is being provided to you under the guidelines presented in Procedure 2 of the SACS Policy on Substantive Change.

Yours truly,

A handwritten signature in black ink, appearing to read 'G. Kaul', is written over a faint, larger version of the signature.

Gitanjali Kaul, Ed.D., SACS Liaison Officer  
Vice President, Division of Strategic Planning and  
Office of Information Technology

Cc: Dr. Mary Jane Saunders, President  
Dr. Mark V. Smith  
Dr. Brenda Claiborne, Provost

### **Off-site Suspension/Closure Timeline and Milestones**

#### **Need for off-site closure or suspension of operations**

In Early Spring FAU was notified that the institution's legislative budget was being reduced from \$132,124,812 to \$105,406,549 for a reduction of \$26,717,263.

#### **Strategies for budget reductions**

1. Suspend instruction at the Treasure Coast site and move all courses to Harbor Branch Oceanographic Institute (HBOI), Jupiter Campus and/or Boca Raton campus.
  - The University will work with the 247 students who attend courses at Treasure Coast (less than 1 percent of enrollment) to ensure that their graduation plans are not affected.
  - Tenured and tenure-track faculty move to other campuses.
  - No closure of any academic programs.
  - Timely notice of the instructional program relocations will be provided to SACS
  
2. Establish the Dania Beach site as a self-supporting research facility and move from reliance on education/general funded campus to a self-supported research facility using research grants and entrepreneurial initiatives.
  - Move all courses to the Boca Raton campus. The University will work with the 61 students (less than .02 percent of enrollment) who attend courses at Dania Beach to ensure that their graduation plans are not affected.
  - No closure of any academic programs.
  - Timely notice of the instructional program relocation will be provided to SACS.
  - Continue to develop and build upon the existing HBOI research enterprise, recently enhanced by more than \$44 million in buildings, infrastructure and research support. Utilize HBOI's world-class reputation to expand educational, outreach and partnership programs, including cooperative work with faculty and students in ocean engineering.
  
3. Initiate the process to move downtown site at Fort Lauderdale's programs to Davie or Boca Campus by June 30, 2013
  - a. Analyze moving courses, faculty and academic programs to Davie or Boca Raton to minimize administrative overhead and maximize use of existing facilities. The addition of courses at Davie will maximize intellectual synergies gained by the close proximities of FAU, Broward College and Nova Southeastern University.
  - b. 2,600 students (9% of enrollment) are enrolled at Davie. The University will work with the 547 students who attend courses at Ft. Lauderdale (less than 2 percent of overall enrollment) to ensure that their graduation plans are not affected.
  - c. No closure of any academic programs is anticipated.
  - d. Timely notice will be provided to SACS

#### **Board of Trustee Approval**

The instructional program relocations in items 1 and 2 above, and the process initiation in item 3 above, were approved by the FAU Board of Trustees on June 19, 2012.

SUSPENDED EDUCATIONAL SITES  
Treasure Coast - Sea Tech - Ft. Lauderdale

Campus consolidations		Program Migration			Flagged Students		
Campus Location	Suspension Date	College	Program Courses	Relocation site for Transitioned Program	Transitioned Faculty Name	Relocation site	Flagged Students
Treasure Coast	1-Jul-12	College of Engineering and Computer Science	Geomatics Engineering	Boca Raton / all labs: Jupiter	D. Leone (Director, Operations)	Boca Raton	31
			Computer & Electrical		Ashley Morgan (Acad. Support Svs.)	Boca Raton	
			Computer & Electrical		A. Agarwal (Assistant)	Boca Raton	
			Civil		G. Carvalho (Visiting Asst.)	Boca Raton	
			Civil		M. Berber (Assistant)	Boca Raton	
			Civil		C. Plattner (Assistant)	Boca Raton	
	1-Jul-12	Christine E. Lynn College of Nursing		HBOI / Boca Raton	L. Gibson (Instructor)	Boca Raton	108
					Jill Winland Brown (Professor)	HBOI	
					JoAnne Weiss (Assoc. Prof.)	HBOI	
	1-Jul-12	College of Education	RN-BSN; Masters: FNP	Jupiter / Boca Raton	Mary Curran (Advisor)	Boca / HBOI	113
			Counselor Education		William Nicoll (Professor)	Jupiter	
			Ed Leadership & Research Methodology		Eliah Watlington (Assoc. Dean)	Boca	
			Ed Leadership		Al Jerenas (Assoc. Prof.)	Jupiter	
Ed Leadership				James Burnham (Instructor)	Boca		
Teaching & Learning				Leslie Calhoun (Instructor)	Jupiter		
Teaching & Learning				D. Carlstrom (Visiting Instructor)	Jupiter		
CCC courses for Teaching & Learning				Noorchaya Yahya (Assoc. Prof.)	moved out of country		
1-Jul-12	University Campus Library	Elementary Edu (Gr. K-6); Master, Specialist, Doctorate: Ed Leadership	HBOI	Greg Gilbert (Advisor)	Jupiter		
				Pamela Alderman (Librarian)	HBOI		
Dania Beach	1-Jul-12	College of Engineering and Computer Science			Deborah Fink (Librarian)	Jupiter	
			Ocean Engineering	Boca Raton			
Fort Lauderdale	30-Jun-13	Dorothy F. Schmidt College of Arts and Letters					
			Visual Art and Art History/Graphic Design	Davie			
			Communications and Multimedia Studies		In process; faculty not yet identified		
					In process; faculty not yet identified		
30-Jun-13	College for Design and Social Inquiry		Boca Raton				
		Urban and Regional Planning			In process; faculty not yet identified		

SACs Request Campus Suspension: Tony Abbate/Eliah j Watlington  
11/20/2012

TCC Students Identified from Spring 2012  
Fall 2012 Status Report

College	AW SPR or SUM 2012	PN Graduation FA2012	Registered Fall 2012	Did Not Register	Total
<b>Education</b>					
GR	0	9	40	9	49
UG	0	4	52	12	64
<b>Engineering</b>					
	1	2	25	6	31
<b>Nursing</b>					
GR	0	1	54	1	55
UG	2	5	38	15	53
<b>Totals</b>	<b>3</b>	<b>21</b>	<b>209</b>	<b>43</b>	

Grand Total of TCC Students Identified from Spring 2012

**252**

AW=Awarded Degree  
PN=Pending Graduation



Exhibit 8

October 29, 2012

Dr. Gitanjali Kaul  
Vice President of Strategic  
Planning and Information Technology  
Florida Atlantic University  
777 Glades Road  
Boca Raton, FL 33431-6424

Dear Dr. Kaul:

Thank you for your letter of August 28, 2012, and the attachment, Off-site Suspension/Closure Timeline and Milestones. The document lists two sites which will be closed and a third location which will become a "self-supporting research facility;" since courses at that facility are being moved to the Boca Raton Campus, it will, in effect, be closed for instruction. **Please provide the following information for the three sites:**

1. What are the effective termination dates?
2. How are students and faculty being notified of the terminations?
3. How are students being counseled on completing their programs?
4. How are faculty re-deployed?
5. What are the street addresses for each site?

**Action on the notification will be deferred pending review of the requested information which should reach my office no later than December 7, 2012.**

Best regards,

Belle S. Wheelan, Ph.D.  
President

BSW/RER:efk

cc: Dr. Mary Jane Saunders, President  
Dr. Mark V. Smith





Division of Strategic Planning and Office of Information Technology  
777 Glades Road, ADM10, Rm. 392  
Boca Raton, FL 33431-0991  
tel: 561.297.1376  
fax: 561.297.1462  
e-mail: [gkaul@fau.edu](mailto:gkaul@fau.edu)

December 6, 2012

Dr. Belle S. Wheelan, Ph.D.  
President  
Southern Association of Colleges and Schools  
Commission on Colleges  
1866 Southern Lane  
Decatur, GA 30033-4097

Dear Dr. Wheelan:

This letter responds to your October 29, 2012 inquiry about the sites that FAU has considered closing. In addition to providing the information you requested, I would like to briefly update you on FAU's plans.

As I indicated in my August 28, 2012 letter to you, recent fiscal challenges prompted FAU to examine the potential savings that could be derived from modifying our activities at three off-campus instructional sites. We have decided to move forward with suspending all instruction at the Treasure Coast site and moving all courses that were taught there to other locations, as described in my letter. However, after further evaluation, we have refined our plans for the other two sites, Dania Beach and downtown Fort Lauderdale. Both will continue to be instructional sites, though with more limited offerings.

With respect to Dania Beach, we have moved all undergraduate classroom instruction to our Boca Raton campus, but we continue to provide supervised research-based instruction to graduate students at this site. As for downtown Fort Lauderdale, we will relocate some of the courses taught there to other sites, but not all. We will continue to provide classroom instruction at this site.

Thus, our revised plan is now to terminate instruction at only one site. We may further refine this going forward, and we will notify SACSCOC as required if we do. But we are not presently planning any other actions that require such action.

With this clarification, detailed responses to your inquiries follow:

**1. What are the effective termination dates?**

- All instruction was terminated at the Treasure Coast effective on the first day of the fall semester, August 18, 2012. All faculty, classes, and other activities were relocated at that time to other sites within reasonable commuting distance.

Boca Raton • Dania Beach • Davie • Fort Lauderdale • Harbor Branch • Jupiter • Treasure Coast  
*An Equal Opportunity/Equal Access Institution*

- As discussed, neither Dania Beach nor Fort Lauderdale are being closed as instructional sites. Undergraduate classes were relocated from Dania Beach to Boca Raton effective August 18, 2012. Some, but not all, faculty and classes will be relocated from Fort Lauderdale during the summer of 2013.

## **2. How are the students and faculty being notified of the terminations?**

- When it became clear the legislative budget cuts were going to severely impact the university, a broad announcement was disseminated to all faculty, staff, students and the community to inform constituents that plans needed to be developed for implementation of the budget reductions. Input was gathered in a variety of ways from the FAU community at large, including a video-conferenced "town hall" meeting for faculty and staff that included discussion on the suspension of educational sites and operations.

*Students (More specific details on how student communication was handled can be found in questions #3 below.)*

- Students were apprised of the budget discussions in a message from the President sent via electronic mail. The content of the email was also available at the university web-site.
- Ongoing status updates were communicated to students by faculty, chairs, and both general and program specific advisors. Students were encouraged in various college communications to meet with their advisors to discuss their individual program plans.
- Students are provided access to full student services and a robust schedule of courses. All students have an option to complete their programs of study within a reasonable commuting distance in the same geographic area.

*Faculty (See details in Attachment 1: Suspended Educational Sites)*

- The primary communication channel to faculty during the transition was through the Office of the Provost and the Deans working with department chairs to notify faculty that **no programs or faculty lines are to be terminated** as a result of the budget reduction.

## **3. How are students being counseled on completing their programs?**

- All colleges are encouraging students to meet with their advisors and the advisors are reviewing with them their individual programs. Since all programs will continue and classes will be within a reasonable commuting distance, no student will be left without the option to complete their program.
- Impacted students were identified by academic affairs, the registrar's office, and program based directors and faculty.
- Blast emails were sent to students informing them of the situation. The text of these email messages is provided in Attachment 2.
- College specific emails and phone calls were used to update students with contact information on their program.
- College/program specific meetings are held for students on-site to deal with group and individual questions. A reference to such meetings is provided in Attachment 3.
- Students were notified of the meetings via email and phone calls that requested a yes or no response to attendance. Treasure Coast student feedback from the calls indicated students felt most advisors or faculty had already covered their concerns.

- The landing page for the educational site is updated on the FAU web site to provide students appropriate contact names and information. (See example at <http://www.fau.edu/psl/>).
- The registrar's office tagged the Treasure Coast students who were impacted by the course migration in the student Banner system. Associate provosts and deans are monitoring the progress of those students each semester. Emails and contact by regular mail are used to contact those flagged students who did not register for any courses in Fall 2012. (Attachment 4: TCC Students Identified from Spring 2012 displays the number of TCC impacted students who did not register for the fall 2012 semester.)
- Monitoring of these students is planned to continue in upcoming semesters.

**4. How are faculty re-deployed?**

- Changes to faculty assignments are made by the deans of the Colleges, working with the department chairs.
- All faculty impacted by the course migrations are transitioned to other designated FAU sites and assistance is provided to relocate offices. Faculty are provided revised offer letters and personnel action forms reflecting the change in their primary campus or site. The signed offer letters (sample provided in Attachment 5) are placed in the personnel file. (Details can also be seen in Attachment 1: Suspended Educational Sites.)

**5. What are the street addresses for each site?**

*Addresses for sites from which classes were or will be relocated:*

- Treasure Coast Campus: 500 NW California Blvd. Port St. Lucie, Florida 34986
- Dania Beach Site: 101 N. Beach Road, Dania Beach, Florida 33004
- Fort Lauderdale Campus: Higher Education Complex, 111 East Las Olas Boulevard, Fort Lauderdale Florida 33301 ; and Reubin O'D Askew Tower, 220 SE 2<sup>nd</sup> Avenue, Fort Lauderdale, Florida 33301

*Addresses for sites to which classes were or will be relocated:*

- Boca Raton Campus: 777 Glades Road, Boca Raton, Florida 33431
- John D. MacArthur Campus at Jupiter: 5353 Parkside Drive, Jupiter, Florida 33458
- Davie Campus: 2912 College Avenue, Davie, Florida 33314

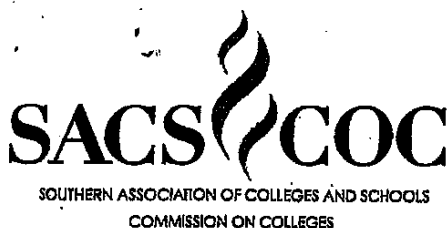
Please feel free to reach me with additional questions.

Sincerely



Gitanjali Kaul, Ed.D  
Vice President

Cc: Dr. Mary Jane Saunders, FAU, President  
Dr. Mark V. Smith, SACSCOC  
Dr. Brenda Claiborne, FAU, Provost  
David Kian, FAU, General Counsel



March 28, 2013

Dr. Gitanjali Kaul  
Vice President for Strategic  
Planning and Information Technology  
Florida Atlantic University  
777 Glades Road  
ADM 10/392  
Boca Raton, FL 33431-6424

Dear Dr. Kaul:

Thank you for your letter of December 6, 2012, providing information we requested concerning the closure and reorganization of off-campus sites in Treasure Coast, Dania Beach, and downtown Fort Lauderdale, effective fall 2012.

- Dania Beach – all undergraduate classroom instruction has been relocated to the University's main campus at Boca Raton. The Dania Beach campus offers supervised research instruction to graduate students.
- Downtown Fort Lauderdale – will remain an instructional site, although some programs will be relocated to other sites.
- Treasure Coast site  
500 N.W. California Blvd.  
Port St. Lucie, FL

All classes, faculty, and activities were relocated to the following nearby campuses:

Boca Raton Campus (main campus)  
777 Glades Road  
Boca Raton, FL 33431

John D. MacArthur Campus  
5353 Parkside Drive  
Jupiter, FL 33458

Davie Campus  
2912 College Avenue  
Davie, FL 33314



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Dr. Kaul  
March 28, 2013

Faculty, staff, and students were made aware of the impending budget cuts that prompted the closure via email and the University's website. Students were encouraged to meet with faculty advisors to review their individual program requirements. All programs will continue to be offered by the University at other nearby sites. Faculty will be reassigned to the campus at which their program is offered and will be assisted in relocating their office to that campus. **We approve the teach-out plan for the Treasure Coast site and require no additional information.**

Best regards,

A handwritten signature in cursive script that reads "Belle S. Wheelan".

Belle S. Wheelan, Ph.D.  
President

BSW/SLA:efk

cc: Dr. Mary Jane Saunders, President  
Dr. Mark V. Smith

**TREASURE COAST CAMPUS INFORMATION**

500 NW California Blvd.,  
Port St. Lucie, Florida 34986

**ACREAGE:** Campus consists of approximately 50 Acres  
Host Community – St. Lucie County

**LEASE AGREEMENT:** Property is leased to FAU by Trustees of the Internal Improvement Trust Fund (TIIF) under lease number 4126, executed on September 3, 1996 for a 50 year period – ending September 2, 2046. To surrender premises, FAU BOT is to provide written notice to the Bureau of Land Management Services, Division of State Lands at least six (6) months prior to release of any or all of the lease premises. Notification shall include a legal description, lease number and an explanation of the release. The release shall only be valid if approved by the Lessor, through execution of a release of lease instrument.

FAU pays an annual upland administrative fee of \$300 to the Department of Environmental Protection for this lease.

**IMPROVEMENTS:** The site consists of six structures totaling 129,609 Gross Square Feet. Below is a summary of each facility:

Bldg. No.	Bldg. Name	Construction Year	Bldg. Sq. Ft.
TC01	St. Lucie	1991	12,000
TC02	Classroom & Office Facility (CO)	2000	29,257
TC03	Joint Use Facility (JU)	2000	55,763
TC04	Gazebo on the Lake	2003	848
TC05	Picnic Pavilion	2004	309
TC06	Multipurpose Bldg. (MP)	2008	31,432

**OTHER AGREEMENTS:**

**USE AGREEMENT WITH COLLEGE PREPARATORY ACADEMY:** In July 2012, FAU entered into an agreement with College Preparatory Academy of the Treasure Coast for their use of St. Lucie Bldg. The term of the agreement extends to June 30, 2014. University had the option to terminate the agreement at our sole discretion effective June 30, 2013 by providing user written notice on or before December 31, 2012 (this option was not exercised).

The Academy’s obligation under the use agreement is \$10,000 monthly payment for use of the facility and payment of all utilities fees either directly to services providers or as invoiced through FAU. For services invoiced through FAU, user is to pay direct cost plus 8.26% for administrative fees (subject to change based on adjustments to FAU’s overhead fee).

**REVISED AGREEMENT BETWEEN FAU & IRSC FOR MAINTENANCE & USE:** On July 1, 2012, FAU entered into a use and operations agreement with IRSC for the use of building JU, CO and MP. The agreement gives IRSC full and exclusive use of the referenced buildings. Under the agreement IRSC is responsible for all utilities, routine maintenance, cleaning and grounds keeping for IRSC and FAU buildings except for property being used by the College Preparatory Academy. This agreement extends through June 30, 2013.

**TREASURE COAST CAMPUS - Building Data**

SITE #	BLDG #	BLD OCC YR	BLDG CONST YR	BLDG SQ FT	BLDG BUDGET ENTITY	BLD OCC MTH	BLDG REPL COST	BLDG JOINT USE
6	TC01	1995	1991	12,000	1	12	\$1,369,900	X
6	TC02	2001	2000	29,257	1	12	\$4,761,500	X
6	TC03	2002	2000	55,763	1	1	\$9,240,040	P
6	TC04	2003	2003	848	1	9	\$98,300	X
6	TC05	2004	2004	309	1	7	\$9,010	X
6	TC06	2008	2008	31,432	1	11	\$6,071,420	X

129,609

**Legend:**

BLDG BUDGET ENTITY	BLDG BUDGET Definition
1	Education & General

BLDG JOINT USE	BLDG JOINT USE Definition
X	Not Shared
P	Shared

TREASURE COAST CAMPUS - Room Data

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC01	SL0101	100	A	1	1	666	0	0
6	TC01	SL0102	100	A	1	1	666	0	0
6	TC01	SL0103	100	A	1	1	666	0	0
6	TC01	SL0104	200	A	1	1	666	0	0
6	TC01	SL0105	300	A	1	1	620	0	0
6	TC01	SL0106	300	A	1	1	970	0	0
6	TC01	SL0106A	100	A	1	1	76	0	0
6	TC01	SL0107	XXX	A	N	N	43	0	0
6	TC01	SL0107A	XXX	A	N	N	87	0	0
6	TC01	SL0108	WWE	A	N	N	87	0	0
6	TC01	SL0108A	YWC	A	N	N	187	0	0
6	TC01	SL0108B	YWC	A	N	N	187	0	0
6	TC01	SL0109	601	A	1	1	642	0	0
6	TC01	SL0110	YYE	A	N	N	76	0	0
6	TC01	SL0111	601	A	2	2	1,051	0	0
6	TC01	SL0111A	300	A	1	1	80	0	0
6	TC01	SL0111B	601	A	2	2	154	0	0
6	TC01	SL0111C	300	A	2	2	64	0	0
6	TC01	SL0111D	YWC	A	N	N	56	0	0
6	TC01	SL0111E	YWC	A	N	N	56	0	0
6	TC01	SL0112	YYE	A	N	N	48	0	0
6	TC01	SL0113	300	A	1	2	237	0	0
6	TC01	SL0114	100	A	1	1	1,127	0	0
6	TC01	SL0115	YYY	A	N	N	76	0	0
6	TC01	SL0199	WWE	A	N	N	3,104	0	0
6	TC02	CO0100	WWE	A	N	N	1,159	0	0
6	TC02	CO0101	WWE	A	N	N	211	0	0
6	TC02	CO0102	WWE	A	N	N	211	0	0
6	TC02	CO0103	WWL	A	N	N	70	0	0
6	TC02	CO0103A	YYY	A	N	N	57	0	0
6	TC02	CO0104	YWC	A	N	N	285	0	0
6	TC02	CO0104A	WWW	A	N	N	44	0	0
6	TC02	CO0105	XXX	A	N	N	51	0	0
6	TC02	CO0106	YWC	A	N	N	250	0	0
6	TC02	CO0106A	WWW	A	N	N	45	0	0
6	TC02	CO0107	WWW	A	N	N	747	0	0
6	TC02	CO0108	WWW	A	N	N	206	0	0
6	TC02	CO0109	WWW	A	N	N	184	0	0
6	TC02	CO0109A	YYE	A	N	N	44	0	0
6	TC02	CO0110	310	A	1	1	120	0	0
6	TC02	CO0111	310	A	1	1	120	0	0
6	TC02	CO0112	310	A	1	1	120	0	0
6	TC02	CO0113	310	A	1	1	120	0	0
6	TC02	CO0114	310	A	1	1	120	0	0
6	TC02	CO0115	310	A	1	1	120	0	0
6	TC02	CO0116	310	A	1	1	181	0	0
6	TC02	CO0117	310	A	1	1	110	0	0
6	TC02	CO0118	310	A	1	1	120	0	0
6	TC02	CO0119	310	A	1	1	120	0	0
6	TC02	CO0120	310	A	1	1	158	0	0



**TREASURE COAST CAMPUS - Room Data**

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC02	CO0121	310	A	1	1	120	0	0
6	TC02	CO0122	310	A	1	1	120	0	0
6	TC02	CO0123	310	A	1	1	120	0	0
6	TC02	CO0124	310	A	1	1	120	0	0
6	TC02	CO0125	310	A	1	1	120	0	0
6	TC02	CO0126	310	A	1	1	120	0	0
6	TC02	CO0127	310	A	1	1	120	0	0
6	TC02	CO0128	310	A	1	1	195	0	0
6	TC02	CO0129	310	A	1	1	142	0	0
6	TC02	CO0130	310	A	1	1	127	0	0
6	TC02	CO0131	310	A	1	1	127	0	0
6	TC02	CO0132	315	A	1	2	286	0	0
6	TC02	CO0133	310	A	1	2	112	0	0
6	TC02	CO0134	750	A	1	1	225	0	0
6	TC02	CO0135	110	A	1	1	1,146	50	50
6	TC02	CO0136	YYE	A	N	N	140	0	0
6	TC02	CO0137	YYY	A	N	N	184	0	0
6	TC02	CO0138	310	A	1	1	558	0	0
6	TC02	CO0139	350	A	1	1	239	0	0
6	TC02	CO0140	315	A	1	1	209	0	0
6	TC02	CO0141	210	A	1	1	667	12	12
6	TC02	CO0142	YYE	A	N	N	124	0	0
6	TC02	CO0143	310	A	1	1	123	0	0
6	TC02	CO0144	110	A	1	1	967	35	35
6	TC02	CO0200	WWE	A	N	N	2,048	0	0
6	TC02	CO0201	WWE	A	N	N	178	0	0
6	TC02	CO0202	WWE	A	N	N	220	0	0
6	TC02	CO0203	WWL	A	N	N	70	0	0
6	TC02	CO0204	YWC	A	N	N	284	0	0
6	TC02	CO0204A	WWW	A	N	N	44	0	0
6	TC02	CO0205	XXX	A	N	N	51	0	0
6	TC02	CO0206	YWC	A	N	N	250	0	0
6	TC02	CO0206A	WWW	A	N	N	45	0	0
6	TC02	CO0207	XXX	A	N	N	57	0	0
6	TC02	CO0208	WWW	A	N	N	405	0	0
6	TC02	CO0209	WWW	A	N	N	104	0	0
6	TC02	CO0210	WWW	A	N	N	171	0	0
6	TC02	CO0210A	YYE	A	N	N	44	0	0
6	TC02	CO0211	310	A	1	1	107	0	0
6	TC02	CO0212	YYY	A	N	N	107	0	0
6	TC02	CO0213	315	A	1	1	276	0	0
6	TC02	CO0214	310	A	1	1	120	0	0
6	TC02	CO0215	310	A	1	1	120	0	0
6	TC02	CO0216	310	A	1	1	120	0	0
6	TC02	CO0217	310	A	1	1	120	0	0
6	TC02	CO0218	310	A	1	1	120	0	0
6	TC02	CO0219	310	A	1	1	120	0	0
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6	TC02	CO0221	412	A	1	1	308	0	0
6	TC02	CO0222	210	A	1	1	1,335	36	36

TREASURE COAST CAMPUS - Room Data

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6	TC02	CO0223	310	A	1	1	210	0	0
6	TC02	CO0224	215	A	1	1	96	0	0
6	TC02	CO0225	210	A	1	1	701	20	20
6	TC02	CO0226	210	A	1	1	1,065	16	16
6	TC02	CO0226A	YWC	A	N	N	72	0	0
6	TC02	CO0226B	215	A	1	1	160	0	0
6	TC02	CO0227	YYY	A	N	N	145	0	0
6	TC02	CO0228	310	A	1	1	320	0	0
6	TC02	CO0229	350	A	1	1	266	0	0
6	TC02	CO0230	315	A	1	1	240	0	0
6	TC02	CO0231	210	A	1	1	696	16	16
6	TC02	CO0231A	115	A	1	1	74	0	0
6	TC02	CO0232	110	A	1	1	1,146	50	50
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6	TC03	JU0100A	XXX	S	N	N	55	0	0
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6	TC03	JU0100C	YYY	S	N	N	58	0	0
6	TC03	JU0101	WWW	S	N	N	555	0	0
6	TC03	JU0101A	YYY	S	N	N	200	0	0
6	TC03	JU0101B	YYY	S	N	N	508	0	0
6	TC03	JU0102	WWW	S	N	N	495	0	0
6	TC03	JU0103	YWC	S	N	N	262	0	0
6	TC03	JU0104	YWC	S	N	N	329	0	0
6	TC03	JU0105	WWW	S	N	N	305	0	0
6	TC03	JU0106A	WWL	S	N	N	73	0	0
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6	TC03	JU0107	WWW	S	N	N	193	0	0
6	TC03	JU0108	WWW	S	N	N	193	0	0
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6	TC03	JU0110	310	A	1	1	320	0	0
6	TC03	JU0110A	315	A	1	1	31	0	0
6	TC03	JU0110B	YWC	A	N	N	35	0	0
6	TC03	JU0111	110	A	1	1	711	24	24
6	TC03	JU0112	110	A	1	1	768	33	30
6	TC03	JU0113	310	S	1	1	1,895	0	0
6	TC03	JU0113A	310	A	1	1	100	0	0
6	TC03	JU0113B	300	O	X	X	105	0	0
6	TC03	JU0113C	315	S	1	1	130	0	0
6	TC03	JU0113D	300	O	X	X	315	0	0
6	TC03	JU0114	200	O	X	X	435	0	0
6	TC03	JU0115	635	S	1	1	530	0	0
6	TC03	JU0115A	635	S	2	2	105	0	0
6	TC03	JU0115B	635	S	2	2	60	0	0
6	TC03	JU0115C	635	S	1	1	103	0	0
6	TC03	JU0116	630	S	1	1	1,051	0	0
6	TC03	JU0117	WWW	S	N	N	1,575	0	0
6	TC03	JU0117A	440	S	1	1	485	0	0
6	TC03	JU0117B	440	S	1	1	17	0	0

**TREASURE COAST CAMPUS - Room Data**

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
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6	TC03	JU0119	430	S	1	1	839	0	0
6	TC03	JU0120	410	S	1	1	263	0	0
6	TC03	JU0121	410	S	1	1	168	0	0
6	TC03	JU0122	300	O	X	X	159	0	0
6	TC03	JU0123	310	A	1	1	158	0	0
6	TC03	JU0124	YYY	S	N	N	201	0	0
6	TC03	JU0125	310	A	1	1	165	0	0
6	TC03	JU0126	440	S	1	1	700	0	0
6	TC03	JU0127	440	S	1	1	220	0	0
6	TC03	JU0127A	YWC	S	N	N	62	0	0
6	TC03	JU0128	440	S	1	1	140	0	0
6	TC03	JU0129	300	O	X	X	148	0	0
6	TC03	JU0130	300	O	X	X	148	0	0
6	TC03	JU0131	420	S	1	1	2,389	0	0
6	TC03	JU0132	420	S	1	1	736	0	0
6	TC03	JU0133	WWW	S	N	N	334	0	0
6	TC03	JU0134	220	S	1	1	1,421	32	32
6	TC03	JU0135	YWC	S	N	N	63	0	0
6	TC03	JU0136	YWC	S	N	N	65	0	0
6	TC03	JU0137	YYY	S	N	N	173	0	0
6	TC03	JU0138	XXX	S	N	N	45	0	0
6	TC03	JU0139	YYY	S	N	N	65	0	0
6	TC03	JU0140	WWL	S	N	N	60	0	0
6	TC03	JU0141	YYE	S	N	N	174	0	0
6	TC03	JU0199A	WWE	S	N	N	156	0	0
6	TC03	JU0199B	WWE	S	N	N	156	0	0
6	TC03	JU0199C	WWE	S	N	N	279	0	0
6	TC03	JU0199D	WWE	S	N	N	279	0	0
6	TC03	JU0199E	WWE	S	N	N	3,280	0	0
6	TC03	JU0200	WWW	O	N	N	600	0	0
6	TC03	JU0200A	XXX	O	N	N	72	0	0
6	TC03	JU0200C	YYY	O	N	N	90	0	0
6	TC03	JU0201	WWW	O	N	N	578	0	0
6	TC03	JU0201A	YYY	O	N	N	225	0	0
6	TC03	JU0201B	YYY	O	N	N	337	0	0
6	TC03	JU0202	WWW	O	N	N	578	0	0
6	TC03	JU0203	WWW	S	N	N	72	0	0
6	TC03	JU0203A	YWC	S	N	N	204	0	0
6	TC03	JU0204	YWC	S	N	N	376	0	0
6	TC03	JU0205	WWW	S	N	N	168	0	0
6	TC03	JU0206A	WWL	S	N	N	73	0	0
6	TC03	JU0206B	WWL	S	N	N	73	0	0
6	TC03	JU0207	WWW	O	N	N	193	0	0
6	TC03	JU0208	WWW	O	N	N	208	0	0
6	TC03	JU0209	100	O	X	X	785	0	0
6	TC03	JU0210	100	O	X	X	775	0	0
6	TC03	JU0211	400	O	X	X	936	0	0
6	TC03	JU0212	400	O	X	X	990	0	0
6	TC03	JU0213	400	O	X	X	768	0	0

TREASURE COAST CAMPUS - Room Data

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC03	JU0214	100	O	X	X	775	0	0
6	TC03	JU0215	100	O	X	X	650	0	0
6	TC03	JU0216	100	O	X	X	1,094	0	0
6	TC03	JU0216A	100	O	X	X	132	0	0
6	TC03	JU0217	420	S	1	1	2,389	0	0
6	TC03	JU0217A	YYE	S	N	N	138	0	0
6	TC03	JU0217B	YYY	S	N	N	196	0	0
6	TC03	JU0218	410	S	1	1	207	0	0
6	TC03	JU0219	410	S	1	1	149	0	0
6	TC03	JU0220	430	S	1	1	713	0	0
6	TC03	JU0221	WWL	S	N	N	64	0	0
6	TC03	JU0222	420	S	1	1	1,677	0	0
6	TC03	JU0223	420	S	1	1	1,789	0	0
6	TC03	JU0224	YWC	S	N	N	65	0	0
6	TC03	JU0225	XXX	S	N	N	65	0	0
6	TC03	JU0226	YYY	S	N	N	159	0	0
6	TC03	JU0227	YWC	S	N	N	62	0	0
6	TC03	JU0300	WWW	A	N	N	456	0	0
6	TC03	JU0301	WWW	A	N	N	442	0	0
6	TC03	JU0302	WWW	A	N	N	126	0	0
6	TC03	JU0302A	XXX	A	N	N	47	0	0
6	TC03	JU0302B	YYY	A	N	N	87	0	0
6	TC03	JU0303	WWW	A	N	N	360	0	0
6	TC03	JU0305	WWW	S	N	N	305	0	0
6	TC03	JU0306A	WWL	S	N	N	73	0	0
6	TC03	JU0306B	WWL	S	N	N	73	0	0
6	TC03	JU0307	310	A	1	1	132	0	0
6	TC03	JU0308	WWW	S	N	N	258	0	0
6	TC03	JU0309	310	A	1	1	131	0	0
6	TC03	JU0310	310	A	1	1	120	0	0
6	TC03	JU0311	310	A	1	1	120	0	0
6	TC03	JU0312	310	A	1	1	120	0	0
6	TC03	JU0313	310	A	1	1	120	0	0
6	TC03	JU0314	310	A	1	1	120	0	0
6	TC03	JU0315	310	A	1	1	120	0	0
6	TC03	JU0316	YYY	A	N	N	91	0	0
6	TC03	JU0316A	YYY	A	N	N	22	0	0
6	TC03	JU0317	310	A	1	1	190	0	0
6	TC03	JU0318	350	A	1	1	191	0	0
6	TC03	JU0319	110	A	1	1	774	29	29
6	TC03	JU0320	115	A	1	1	174	0	0
6	TC03	JU0321	310	A	1	1	176	0	0
6	TC03	JU0322	315	A	1	1	263	0	0
6	TC03	JU0323	315	A	1	1	136	0	0
6	TC03	JU0324	350	A	1	1	477	0	0
6	TC03	JU0325	310	A	1	1	196	0	0
6	TC03	JU0326	310	A	1	1	214	0	0
6	TC03	JU0327	310	A	1	1	297	0	0
6	TC03	JU0328	WWW	A	N	N	125	0	0
6	TC03	JU0329	310	A	1	1	416	0	0

TREASURE COAST CAMPUS - Room Data

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC03	JU0330	310	A	1	1	165	0	0
6	TC03	JU0331	310	A	1	1	199	0	0
6	TC03	JU0332	310	A	1	1	188	0	0
6	TC03	JU0333	310	A	1	1	141	0	0
6	TC03	JU0334	110	A	1	1	963	30	30
6	TC03	JU0334A	115	A	1	1	36	0	0
6	TC03	JU0335	110	A	1	1	780	30	30
6	TC03	JU0335A	115	A	1	1	50	0	0
6	TC03	JU0336	YWC	A	N	N	268	0	0
6	TC03	JU0337	YWC	A	N	N	224	0	0
6	TC03	JU0338	WWW	A	N	N	70	0	0
6	TC04	GZ0001	WWE	A	N	N	724	0	0
6	TC05	PP0100	WWE	A	N	N	309	0	0
6	TC06	MP0100	WWW	A	N	N	1,739	0	0
6	TC06	MP0100A	WWW	A	N	N	1,035	0	0
6	TC06	MP0100B	WWW	A	N	N	287	0	0
6	TC06	MP0100C	WWW	A	N	N	640	0	0
6	TC06	MP0101	110	A	1	1	1,092	55	55
6	TC06	MP0102	WWW	A	N	N	48	0	0
6	TC06	MP0102A	YWC	A	N	N	245	0	0
6	TC06	MP0103	XXX	A	N	N	54	0	0
6	TC06	MP0104	WWW	A	N	N	43	0	0
6	TC06	MP0104A	YWC	A	N	N	205	0	0
6	TC06	MP0105	110	A	1	1	1,564	78	78
6	TC06	MP0106	110	A	1	1	1,772	89	89
6	TC06	MP0106A	115	A	1	1	132	0	0
6	TC06	MP0107	310	A	1	1	223	0	0
6	TC06	MP0108	YYE	A	N	N	169	0	0
6	TC06	MP0109	YYY	A	N	N	260	0	0
6	TC06	MP0110	YYY	A	N	N	121	0	0
6	TC06	MP0111	110	A	1	1	1,090	55	55
6	TC06	MP0112	110	A	1	1	800	40	40
6	TC06	MP0113	110	A	1	1	800	55	55
6	TC06	MP0114	110	A	1	1	1,092	36	36
6	TC06	MP0115	110	A	1	1	1,099	55	55
6	TC06	MP0116	310	A	1	1	309	0	0
6	TC06	MP0116A	310	A	1	1	85	0	0
6	TC06	MP0116B	310	A	1	1	85	0	0
6	TC06	MP0117	310	A	1	1	306	0	0
6	TC06	MP0117A	310	A	1	1	58	0	0
6	TC06	MP0117B	YWC	A	N	N	65	0	0
6	TC06	MP0117C	310	A	1	1	73	0	0
6	TC06	MP0118	670	A	1	1	430	0	0
6	TC06	MP0195	WWL	A	N	N	71	0	0
6	TC06	MP0197A	WWW	A	N	N	352	0	0
6	TC06	MP0197B	WWW	A	N	N	271	0	0
6	TC06	MP0198	YYY	A	N	N	70	0	0
6	TC06	MP0198A	YYY	A	N	N	54	0	0
6	TC06	MP0199A	WWE	A	N	N	667	0	0
6	TC06	MP0199B	WWE	A	N	N	1,331	0	0

TREASURE COAST CAMPUS - Room Data

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC06	MP0199C	WWE	A	N	N	253	0	0
6	TC06	MP0199D	WWE	A	N	N	222	0	0
6	TC06	MP0200	WWW	A	N	N	559	0	0
6	TC06	MP0200A	WWW	A	N	N	282	0	0
6	TC06	MP0200B	WWW	A	N	N	253	0	0
6	TC06	MP0200C	WWW	A	N	N	546	0	0
6	TC06	MP0200D	WWW	A	N	N	370	0	0
6	TC06	MP0200E	WWW	A	N	N	149	0	0
6	TC06	MP0200F	WWW	A	N	N	464	0	0
6	TC06	MP0200G	WWW	A	N	N	308	0	0
6	TC06	MP0201	110	A	1	1	1,080	55	55
6	TC06	MP0202	WWW	A	N	N	63	0	0
6	TC06	MP0202A	YWC	A	N	N	198	0	0
6	TC06	MP0202B	115	A	1	1	33	0	0
6	TC06	MP0203	XXX	A	N	N	49	0	0
6	TC06	MP0204	WWW	A	N	N	44	0	0
6	TC06	MP0204A	YWC	A	N	N	138	0	0
6	TC06	MP0205	110	A	1	1	672	34	34
6	TC06	MP0206	310	A	1	1	669	0	0
6	TC06	MP0207	310	A	1	1	168	0	0
6	TC06	MP0208	310	A	1	1	127	0	0
6	TC06	MP0209	310	A	1	1	209	0	0
6	TC06	MP0210	310	A	1	1	120	0	0
6	TC06	MP0211	310	A	1	1	122	0	0
6	TC06	MP0212	310	A	1	1	120	0	0
6	TC06	MP0213	310	A	1	1	122	0	0
6	TC06	MP0214	310	A	1	1	120	0	0
6	TC06	MP0215	310	A	1	1	122	0	0
6	TC06	MP0216	310	A	1	1	120	0	0
6	TC06	MP0217	310	A	1	1	122	0	0
6	TC06	MP0218	310	A	1	1	120	0	0
6	TC06	MP0219	310	A	1	1	128	0	0
6	TC06	MP0220	310	A	1	1	127	0	0
6	TC06	MP0221	310	A	1	1	200	0	0
6	TC06	MP0222	310	A	1	1	296	0	0
6	TC06	MP0222A	310	A	1	1	114	0	0
6	TC06	MP0222B	315	A	1	1	158	0	0
6	TC06	MP0222C	310	A	1	1	124	0	0
6	TC06	MP0222D	310	A	1	1	127	0	0
6	TC06	MP0222E	310	A	1	1	148	0	0
6	TC06	MP0222F	310	A	1	1	148	0	0
6	TC06	MP0223	350	A	1	1	303	0	0
6	TC06	MP0224	310	A	1	1	126	0	0
6	TC06	MP0225	310	A	1	1	126	0	0
6	TC06	MP0226	310	A	1	1	126	0	0
6	TC06	MP0227	310	A	1	1	120	0	0
6	TC06	MP0228	310	A	1	1	120	0	0
6	TC06	MP0229	310	A	1	1	126	0	0
6	TC06	MP0230	310	A	1	1	126	0	0
6	TC06	MP0231	310	A	1	1	120	0	0

**TREASURE COAST CAMPUS - Room Data**

SITE #	BLDG #	RM #	RM USE CODE	RM JOINT/USE	RM BUDGET ENTITY	R.B.E. USER	RM AREA	RM CAP DESIGN	RM CAP ACTUAL
6	TC06	MP0232	310	A	1	1	120	0	0
6	TC06	MP0233	310	A	1	1	126	0	0
6	TC06	MP0234	310	A	1	1	126	0	0
6	TC06	MP0235	310	A	1	1	120	0	0
6	TC06	MP0236	310	A	1	1	120	0	0
6	TC06	MP0237	310	A	1	1	240	0	0
6	TC06	MP0238	310	A	1	1	120	0	0
6	TC06	MP0239	315	A	1	1	130	0	0
6	TC06	MP0240	YYE	A	N	N	116	0	0
6	TC06	MP0241	YYY	A	N	N	275	0	0
6	TC06	MP0242	315	A	1	1	493	0	0
6	TC06	MP0242A	315	A	1	1	186	0	0
6	TC06	MP0295	WWL	A	N	N	71	0	0
6	TC06	MP0297A	WWW	A	N	N	352	0	0
6	TC06	MP0297B	WWE	A	N	N	271	0	0

RM JOINT/USE	RM JOINT/USE Definition
A	University Only
S	University and Other
O	Other Entity Only

RM BUDGET ENTITY/R.B.E. User	RM BUDGET ENTITY/R.B.E. User Definition
1	E&G
2	Auxiliary
N	Non Assignable Space
X	Non-SUS indicates an employee not paid by the University

**FAU**  


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**BOARD OF TRUSTEES**  
 Florida Atlantic University

Item: AF: A-4

**Tuesday, June 11, 2013**

**SUBJECT: APPROVAL OF TRANSFER OF PORT ST. LUCIE PROPERTY TO  
 INDIAN RIVER STATE COLLEGE.**

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**PROPOSED Board ACTION**

The University requests approval of the transfer of the Port St. Lucie campus in accordance with Board of Governors (BOG) Regulation 8.009 and authorize the University President to execute any documents required to affect the transfer.

**BACKGROUND INFORMATION**

The Florida Atlantic University (FAU) Board of Trustees (BOT) adopted a budget for the 2012-13 fiscal year which included the closing of the Port St. Lucie campus. This decision was made as part of a larger, comprehensive budget reduction plan that addressed the continuing fiscal decline of the State of Florida budget and subsequent FAU appropriation reductions. An analysis of reduced program offerings, the declining campus student enrollment, and reductions in overall credit hours being generated on that campus led to this decision. The BOT determined that the academic programs could be more efficiently and effectively delivered at the Harbor Branch Oceanographic Institute in Fort Pierce, the Jupiter campus, the Boca Raton campus or by offering programs on-line. With the relocation of the academic programs, FAU was able to assure that no students were adversely affected regarding degree completion and in addition, nearly \$2 million was saved.

FAU's long-time partner on the Port St. Lucie campus, Indian River State College (IRSC), requested and was granted a lease of the facilities for the 2012-13 academic year. In the Facility Lease Agreement, IRSC agreed to pay for the administrative costs associated with the Port St. Lucie campus during the lease period. More recently, as this transfer progressed, in Section 9 of the 2013-14 appropriations act, the Florida Legislature passed the transfer of the facilities from FAU to IRSC and this was signed by Governor Scott on May 20, 2013.

The BOG Regulation 8.009(3)(c), states that an instructional site or campus slated for closure by a university will require BOT approval. It further requires that if an instructional or special purpose site scheduled for closing has been funded by the Legislature or established pursuant to law, the University shall provide documentation to the BOG justifying the closure, and shall initiate a dialogue with legislative leadership regarding the closure. This requirement has been met.



The final step of this process, to assure all obligations have been met and regulations adhered to, is the formal transfer of the campus to IRSC.

**IMPLEMENTATION PLAN/DATE**

Immediately, upon approval by the BOT and the BOG.

**FISCAL IMPLICATIONS**

N/A

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**Supporting Documentation:** N/A

**Presented by:** Dennis Crudele, Sr. Vice President for Financial Affairs

**Phone:** 561-297-3266

**FAU**  

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**BOARD OF TRUSTEES**  
Florida Atlantic University

**Meeting Minutes**  
**Tuesday, June 11, 2013 – 10:00 a.m.**  
**Boca Raton Campus**  
**FAU Stadium – Recruiting Room**  
**777 Glades Road**  
**Boca Raton, FL 33431**

Chair Anthony Barbar convened the full board meeting of the Florida Atlantic University Board of Trustees with the following members participating:

Vice Chair Thomas Workman, Mr. Peter Amirato, Mr. David Feder, Dr. Jeffrey Feingold, Dr. Ronald Nyhan, Mr. Robert Rubin, and Dr. Julius Teske.

The following university officials participated:

Mr. Dennis Crudele, Acting University President; Dr. Brenda Claiborne, Provost and Chief Academic Officer; Mr. David Kian, General Counsel; Mrs. Dorothy Russell, Acting Senior Vice President for Financial Affairs; Dr. Barry Rosson, Vice President of Research and Dean of the Graduate College; Dr. Charles Brown, Sr. Vice President of Student Affairs; Mrs. Joanne Davis, Interim Vice President of Community Engagement and Executive Director, FAU Foundation, Inc.; Ms. Stacy Volnick, Vice President of Executive Operations and Chief of Staff; and Andrew LaPlant, BOT Coordinator.

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**I. Call to Order and Roll Call**

Chair Anthony Barbar convened the full board meeting. Roll was taken and a quorum was present.

**II. Chair's Report**

Chair Barbar thanked the trustees for accommodating a different schedule this month.

**III. President's Report**

Acting President Crudele announced that the Charles E. Schmidt College of Medicine and the partner hospitals have received accreditation from the ACGME for internal medicine residency, which will start July 1, 2014, with 96 residents. Dr. Roth is working to create multiple residency programs throughout the consortium.

Crudele noted he met with the University Press staff this past week and had a very good meeting. Yesterday, he was in Dallas for the Conference USA Presidents meeting. He is very please in the amount of funds we will be receiving through our affiliation with the conference.

#### **IV. Approval of the Minutes**

**A motion was made and seconded to approve the March 19, 2013 meeting minutes. With no further discussion or amendments, the motion passed unanimously.**

#### **V. Consent Agenda**

Chairman Barbar stated that all items have been discussed and approved in their respective committee. **A motion was made and seconded to approve the Audit & Finance Committee and the Strategic Planning Committee consent agendas from the April 16, 2013 meeting and the Audit & Finance Committee, Strategic Planning Committee and the Committee on Academic and Student Affairs consent agendas from the June 4, 2013 meeting. With no further discussion or amendments, the motion passed unanimously.**

#### **VI. Action Agenda**

Chair Barbar asked Mr. David Kian to go over the Approval to Rename the BOT Room and the Renovation Plan. Mr. Kian stated this item was unanimously passed in the Strategic Planning Committee. The Board of Governors guideline requires that naming will be voted on by a separate action item, rather than a consent agenda item. The administration requests that the board approves the proposal to rename the BOT Room to the "Dr. Jeffrey P. and Barbara S. Feingold Board of Trustees Room." **A motion was made and seconded to approve the Approval to Rename the BOT Room and the Renovation Plan. With no further discussion or amendments, the motion passed unanimously.**

#### **VII. Old Business**

There was no old business.

**VIII. New Business**

There was no new business.

**IX. BOT Member Comments**

Trustee Teske noted that although he voted for everything, he would not like to see a significant increase in the housing rate next year. Trustee Feder noted we get a competitive analysis every year and the last one, FAU was in good shape regarding the rates. But he agreed that we need to look at it every year. Chair Barbar appreciated Trustee Teske's comment and thought the occupancy range for our rate is right where we need to be. He also agreed that we need to be cautious of fees being increased. Trustee Feingold agreed with Trustee Teske.

**X. Public Comments**

There were no public comments.

**XI. Adjournment**

**A motion was made and seconded to adjourn the meeting. The motion passed unanimously and the meeting was adjourned.**

REVISED AGREEMENT  
Between  
INDIAN RIVER STATE COLLEGE  
BOARD OF TRUSTEES  
And  
FLORIDA ATLANTIC UNIVERSITY  
BOARD OF TRUSTEES  
Relating to the  
INTERIM USE AND OPERATION OF  
FAU ST. LUCIE WEST CAMPUS  
PROPERTY AND BUILDINGS

This collaborative agreement ("Agreement") entered into as of July 1, 2012 and amending prior Agreement entered into July 1, 2009, between the Florida Atlantic University Board of Trustees ("FAU") and Indian River State College Board of Trustees ("IRSC") is designed to set forth the conceptual, general and specific terms for IRSC's interim use and operation of FAU's property and buildings.

PREAMBLE

WHEREAS, FAU and IRSC have operated contiguous campuses in St. Lucie West and secured funding, and constructed and operated educational buildings as a joint use campus, and

WHEREAS, FAU and IRSC have a history of shared use and shared costs by agreement, and

WHEREAS, FAU has decided to suspend operations of activities in the St. Lucie West Campus facilities effective July 1, 2012, and

WHEREAS, FAU is currently evaluating options for the disposition and/or transfer of its leasehold interest in the FAU St. Lucie West property, and

WHEREAS, IRSC desires to use FAU's facilities while FAU operations are suspended, and FAU agrees to permit IRSC to use FAU's facilities subject to the terms and conditions set forth herein,

IT IS AGREED, that the following terms and conditions are hereby set forth to accomplish the directive and public purpose referred to above.

- I. USE. IRSC will have full and exclusive use of FAU buildings JU, CO, and MP to schedule college activities, expand program offerings and events, and occupy offices, student support areas and all other spaces within the buildings effective July 1, 2012 until such time as this agreement is terminated. As the only exceptions to full and exclusive IRSC will honor FAU's commitment to provide space to The Autism Center and Stand Among Friends organization. IRSC will commit equal space but may ask

one of them to move so that each are housed in the same building for the purpose of efficiency and cost savings.

- II. **INSURANCE.** FAU will continue to maintain property coverage on all FAU buildings covered by this Agreement. Such coverage shall be under the policy provided by the State Risk Management Trust Fund or such other provider as FAU deems appropriate in its sole discretion. Such coverage shall be carried in amounts deemed appropriate by FAU in its sole discretion. IRSC will provide coverage for its personal property located in FAU buildings. Proof of property and liability coverage will be provided to FAU's Risk Manager upon request by FAU.
- III. **UTILITIES.** IRSC will pay all utilities associated with the JU, CO, and MP buildings, including without limitation, electricity, water and sewer, reuse water, elevator maintenance and inspections, fire system monitoring, inspection and maintenance, and garbage.
- IV. **MAINTENANCE/CLEANING/GROUNDS.** IRSC will provide routine maintenance, cleaning, and grounds keeping for IRSC and FAU facilities and grounds except property shown in Exhibit A.
- V. **SECURITY.** IRSC will secure the campuses (except property shown in Exhibit A) with security officers and equipment consistent with how it secures all IRSC branch campuses. IRSC acknowledges that there will not be staffing from the FAU Police Department ("FAUPD") on site and shall contact the Port St. Lucie Police Department for police services as needed. IRSC shall notify the FAUPD as soon as possible of any such contacts or other security issues.
- VI. **FURNITURE, EQUIPMENT, TECHNOLOGY, LIBRARY MATERIALS.** It is understood that FAU will remove furniture, equipment, technology, and library materials that it owns to be used on other campuses and that FAU will also choose to leave furniture, equipment, technology, or library materials in place to be used by IRSC. IRSC will not be obligated to keep, repair or replace furniture, equipment, technology, or library materials. Any furniture, equipment, technology, or library materials purchased by IRSC to be placed in FAU facilities remains the property of IRSC.
- VII. **VOICE, VIDEO, DATA, INFRASTRUCTURE AND SERVICES.** FAU will continue to facilitate IRSC's access to Florida Lambda Rail (FLR) network. Voice, video, data, infrastructure and other similar services will be the responsibility of IRSC. IRSC will reimburse FAU for 100% of the metro-ethernet cost at the St. Lucie West location and the portion of the metro-ethernet circuit at the Boca Raton campus needed to meet the bandwidth requirements of IRSC (provided such bandwidth is available from FAU without major degradation of FAU services, in FAU's sole discretion). FAU is not responsible for any outages. FAU does not provide any form of guaranteed bandwidth or uptime.

- VIII. ACADEMY AGREEMENT. IRSC will assume all of FAU's obligations under FAU's Facilities Use Agreement with College Preparatory Academy of the Treasure Coast (the "Academy Agreement"). All rights under the Academy Agreement shall remain with FAU, including without limitation the right to collect the monthly Facilities Fee of \$10,000, which shall continue to be paid to FAU. In the event IRSC desires that FAU exercise the early termination option set forth in Paragraph 7 of the Academy Agreement, IRSC shall pay FAU the sum of \$120,000. In the event the College Preparatory Academy should default on lease to FAU, IRSC will not be held responsible for lease payments.
- IX. RENOVATIONS AND REMODELING. It is understood that modifications to space may be required to better accommodate IRSC's requirements. IRSC will work with and secure permits and/or written approval from FAU before making any space changes that alter dimensions or floor plans in a significant way. Renovations and remodeling done or contracted by IRSC will be at IRSC's sole cost and expense. IRSC will be permitted, at its expense to upgrade, modify, or replace any HVAC equipment in FAU buildings for the purpose of improved efficiency and reductions in energy costs.
- X. KEYS AND LOCKS. IRSC will rekey the JU, CO, and MP buildings using FAU's Sargent key system. IRSC will provide FAU with a master key(s), and any and all keying information to pin set locks.
- XI. SIGNAGE. To help the public navigate and eliminate confusion, IRSC will remove/change references to FAU on exterior and interior signage as it deems necessary.
- XII. RENT. In consideration of the longstanding FAU/IRSC joint use partnership and cost sharing, and in consideration of IRSC absorbing the majority of the operating cost of the FAU facilities, FAU will not charge any rent for IRSC's use of the facilities.
- XIII. TERM AND TERMINATION. This Agreement shall be effective as of July 1, 2012 and shall remain valid until June 30, 2013 or until earlier terminated in writing by the parties. Either party may terminate this Agreement at any time, in whole or in part, upon sixty (60) days written notice to the other party. Upon termination of this Agreement, IRSC will at once surrender possession of the facilities to FAU in as good condition as when first received, normal wear and tear excepted, and remove all of IRSC's personal property therefrom, within twenty (20) days from the date of termination
- XIV. FUNDING. The performance of the parties obligations under this Agreement shall be subject to and contingent upon the availability of funds appropriated by the state legislature or the prime funding agency, or otherwise lawfully expendable for the purpose of this Agreement for the current and future periods. Either party shall give written notice to the other party as soon as reasonably practicable of the non-availability of such funds when such party has knowledge. Upon receipt of such

notice, the parties shall be entitled to payment only for those services performed prior to the effective date of the non-availability of such funds.

XV. **CONDITION AND RELEASE.** IRSC accepts the facilities in "as is" condition. FAU makes no representations or warranties about their condition or fitness for a particular purpose and expressly disclaims any obligations of continued maintenance or repair. Conversely, IRSC shall have no obligation to make major repairs or major maintenance except for routine maintenance, cleaning and grounds per section IV of this agreement. IRSC, its officers, employees, volunteers, agents, invitees and contractors expressly waive all rights, claims and demands, and forever releases, discharges and holds harmless FAU and its employees, agents, contractors and volunteers (the "FAU Parties") from any and all demands, claims, actions and causes of action arising from any cause and arising directly or indirectly out of IRSC use of the FAU facilities under this Agreement.

XVI. **ASSIGNMENT.** IRSC shall not assign or sublease all or any part of this Agreement or the facilities without the prior written consent of FAU, which consent may be withheld in its sole discretion.

XVII. **INSURANCE.** Any IRSC contractors authorized to be working on the FAU facilities shall maintain, at their own expense, without lapse or material change, the following insurance: (i) Worker's Compensation coverage in accordance with applicable law and (ii) General Liability and Automobile Liability coverage with limits of One Million Dollars (\$1,000,000) per person and Two Million Dollars (\$2,000,000) per occurrence. The liability policies shall name the FAU Parties as additional insureds. IRSC shall provide evidence of such coverage to FAU prior to the commencement of any work by each contractor.

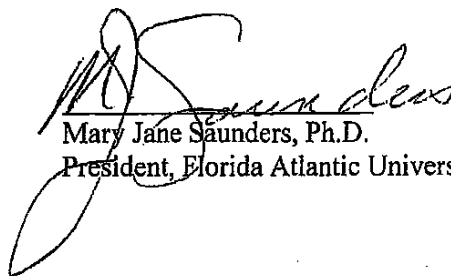
XVIII. **CONDUCT OF ACTIVITIES.** IRSC agrees to conduct its activities in the facilities in a careful and safe manner and in accordance with all applicable laws and regulations, and subject to and in compliance with the terms and conditions of FAU's underlying lease with the Board of Trustees of the Internal Improvement Trust Fund of the State of Florida. To the extent provided under applicable law, IRSC assumes any and all risks of personal injury and property damage, deprivation, or infringement (including, but not limited to, intellectual property) attributable to the negligent acts or omissions of IRSC and its officers, employees, servants, and agents while acting within the scope of their employment by IRSC. Nothing contained herein shall be construed or interpreted as: (1) denying to either party any remedy or defense available to such party under the laws of the State of Florida or the United States; (2) the consent of the State of Florida or the United States or their respective officers, employees, servants, agents, agencies, or public bodies corporate to be sued; or (3) a waiver of sovereign immunity of the State of Florida or the United States beyond that provided by applicable law.



SIGNATURES



Edwin R. Massey, Ph.D.  
President, Indian River State College



Mary Jane Saunders, Ph.D.  
President, Florida Atlantic University

APPROVED AS TO FORM  
AND LEGALITY  
General Counsel *[Signature]* 3/30/12  
Florida Atlantic University