

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ACADEMIC AND STUDENT AFFAIRS COMMITTEE
FLORIDA INTERNATIONAL UNIVERSITY
MIAMI, FLORIDA
NOVEMBER 4-5, 2015

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and its Committees are accessible at <http://www.flbog.edu>.*

1. Call to Order and Opening Remarks

Chair Norman Tripp convened the meeting at 2:52 p.m. on November 4, 2015, with the following members present and answering roll call: Governor Link; Governor Beard; Governor Carter; Governor Frost; Governor Graham; Governor Robinson; Governor Stewart; Governor Huizenga; and Governor Morton. A quorum was established.

2. Meeting Minutes

Governor Frost moved that the minutes of the Academic and Student Affairs Committee meeting held on September 2, 2015, be approved as presented. Governor Link seconded the motion and the members concurred.

3. Vice Chancellor and Chief Academic Officer's Report

Dr. Jan Ignash reported on the following activities of the Academic and Student Affairs unit:

- The Third Annual C.W. Bill Young Federal R&D Agency Workshop was held in October at the US Capitol, Washington, D.C., with many federal agencies present.
 - The Florida State University System is one of the few states that has this event and there were 58 representatives present, including Vice Presidents of Research, Vice Presidents and Directors of Governmental Relations, and key area faculty.
 - Sessions were held by individuals in the federal agencies who decide their agency's funding priorities. This provides an opportunity for universities to speak with agencies about their research priorities and grant funding opportunities.
 - Representatives from agencies such as the Department of Defense, emphasized they want high risk, high reward research, and the federal government is heavily promoting seed money for beginning researchers.
 - The Federal R&D Agency Workshop also provides an opportunity for increased research collaborations within the State University System. There is a link on the main Board of Governors' website with all the workshop documents.

- There is an upcoming meeting of the State University System Vice Presidents of Research to discuss endorsement of the final draft of the shared/common IRB form to be used for collaborative research. The form has been reviewed by all university General Counsels, and will be used by all of our universities for a state-wide common reciprocal IRB process.
- We are having an upcoming meeting at UCF of the Council of Academic Vice Presidents coordinating workgroup. This group meets four times a year to review new program pre-proposals, and periodically meets to review existing programs to look at low-productivity. This is a special meeting being held at the groups' request to discuss other types of issues that arise related to new program reviews, such as dual enrollment, articulation and transfer hours, and affect program development and success.

Chair Tripp asked Dr. Ignash to apprise the Board of Governors of new federal agency funding opportunities and collaborative research resulting from these efforts.

4. Academic Program Items

Chair Tripp introduced the next item which is a request from the University of North Florida for a new degree program.

- a. Implementation of the Ph.D. in Nursing Practice in Nurse Anesthetist Degree Program, CIP 51.3208, University of North Florida

Chair Tripp explained that the Program is currently offered as a track under the existing Doctorate of Nursing Practice (DNP). Elevating the existing major to a stand-alone degree will allow for more accurate data reporting, and for the University to establish a tuition and fee structure sufficient to cover program costs without impacting other nursing tracks offered under the existing DNP. Several existing fees will be rolled into the new tuition rate, resulting in a net cost reduction to students. Chair Tripp recognized University of North Florida Provost Dr. Earl Traynham to present the proposal.

- Dr. Traynham reiterated the program is currently offered as a track embedded in the Doctor of Nursing Practice Program. Separating it out as a stand-alone degree program is recommended by the accrediting body and doing so will help attract more students, and recruiting faculty to teach in the program. The current structure of the program is a more expensive track than the other tracks and has a substantial fee of \$1,000 per semester for the 9 semesters of the program. Making it a stand-alone program will allow the University to combine all fees with tuition, resulting in lower costs for both in-state and out of state students.

Chair Tripp asked about enrollment in the program and Dr. Traynham introduced Dr. Pamela Challey, University of Florida Brooks College of Health Dean, and Dr. Lillia Loriz, University of Florida School of Nursing Director, to talk about enrollment.

- Currently there are approximately thirty students enrolled in the program each year, and 156 students have graduated to date. All of the graduating students passed their certification exam and are employed earning salaries of \$150,000+, with 85% of them working in Florida. The Program is more practice than research oriented, and students spend a lot of time working in operating rooms learning to provide anesthesia and high quality care. Additionally, students conduct an evidenced based practice project that includes an applied research component.

Governor Carter stated that because UNF has gotten support from the accrediting agency, and this type of practice is needed in this growing area, it is a good opportunity to expand the SUS health offerings, and recommended moving forward with the proposal.

Governor Robinson motioned to approve the Doctor of Nursing Practice in Nurse Anesthetist Degree Program proposal, CIP 51.3208, at the University of North Florida and Governor Carter seconded the motion and the motion was approved.

Chair Tripp introduced the next item from Florida Atlantic University for a new Doctorate of Social Work Degree Program in Clinical Social Work, which will prepare graduates for leadership roles in advanced clinical social work, clinical supervision, and social work education, and is the first professional Doctorate in Social Work in Florida.

- b. Implementation of the Doctorate of Social Work Degree Program in Clinical Social Work at Florida Atlantic University

Chair Tripp recognized Florida Atlantic University Provost Dr. Gary Perry to talk about the program.

- Dr. Perry talked about the proposed program stating that it will help meet the increased mental health issues in society and on our campuses. The proposal was withdrawn earlier this year to allow for more time to gather and provide additional information and data on market need for the program. FAU hired Hanover Research, an outside consultant, to conduct a market analysis. Dr. Perry introduced Dr. Michele Hawkins, previous Director of the School of Social Work and current Associate Provost, to provide an overview of the Program:
 - Dr. Hawkins described the program as a 50 credit hour online and weekend program designed for working professionals who already have a Master's in Social Work (MSW), that will prepare them with advanced clinical practice, knowledge, and skills to become practitioner scholars. It emphasizes evidenced based clinical social work services that are provided to individuals, families, and groups in areas of health and mental health. There is a growing need for graduates of this degree as advanced practitioner scholars, as social workers provide over 60% of mental health services in the US, which is more than all other mental health professionals combined. The difference between a Ph.D. program and the DSW program is that a Ph.D. in Social Work is primarily a research oriented degree preparing graduates for

advanced research and academic positions. The DSW program is practitioner scholar oriented that includes practice directed research and evaluation, similar to other advanced practice focused degrees. Surveys and reports indicate the Program will be sustainable and actionable, with its goal of recruiting and admitting 15 students each year from the 1,700 yearly graduates of MSW programs in the State.

Governor Carter asked if FAU is looking at the veteran's population and Dr. Hawkins confirmed they are, as there are many veterans in South Florida facing mental health issues. Governor Morton asked what the salary expectations are for Program graduates and where they would be employed. Dr. Hawkins replied that graduates can work in academia teaching clinical practice, as leaders in agencies that focus on evidence based practice, and in private practice. Hanover Research consultant Foxx Trolio commented that the salary expectation is approximately \$50,000+, adding that survey data of graduates of these programs finds that salary is less important to them than other aspects of the work.

Governor Beard inquired about availability of other like programs and Mr. Trolio confirmed there are only a few of these degrees available in the US, which are at the University of PA, and in Tennessee.

Governor Morton asked Dr. Ignash to speak about changes in the current proposal compared to the original proposal, and if licensure is required by the State for graduates to practice. Dr. Ignash reported that the current proposal is stronger as it more thoroughly addresses need and demand, and important factors considered in moving the Program forward are, the severe mental health crisis in society and on our campuses which are creating a need to ramp up mental health components, Program size is not large and there are few of these programs so market saturation is not an issue, salary increase for graduates, and students requesting additional education and for the degree. Dr. Hawkins confirmed that licensure beyond what is required for MSW graduates to practice is not required.

Governor Frost inquired about the existence of other DSW programs in Florida including private institutions. Dr. Hawkins confirmed that Barry University has a Ph.D. which is research oriented and not a DSW. Governor Morton stated that Dr. Ignash's comments about awareness and understanding of mental health issues have merit, but may be better met with a research focused program, and questioned the need and demand from an employer's perspective outside of academia. Governor Levine stated that he has not seen a big demand for DSW graduates. Governor Morton encouraged FAU to incorporate a research focus in the Program.

Governor Robinson stated the DSW degree helps graduates operationalize research and change it into best practices to help people who are receiving services. While the degree is not generating new research, it is taking knowledge and determining how to apply it, which is parallel with other practice doctorates. Governor Tripp added that universities are understaffed in meeting students' needs in this area and DSW graduates could help fill the gap. Governor Tonnette Graham asked if there is

enough staff to teach in the program and what degrees the faculty held. Dr. Perry replied that they do have sufficient faculty with Ph.D.'s.

Governor Link moved to approve the Florida Atlantic University Doctor of Social Work in Clinical Social Work, CIP Code 51.1503, at FAU and Governor Carter seconded the motion, and the motion approved.

5. Board of Governors Regulations

- a. Public Notice of Intent to Amend Board of Governors Regulation 6.002, Admission of Undergraduate First Time in College Degree-Seeking Freshmen

Chair Tripp introduced the public notice of intent to amend Board of Governors Regulation 6.002, Admission of Undergraduate First Time in College Degree-Seeking Freshmen. The proposed amendment to the Regulation acknowledged the new redesigned SAT that will be administered beginning in March 2016 and provides clarification to the treatment of scores during the transition. The Regulation was reviewed by university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the Regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice on its internet Web site at least 30 days before adoption of the proposed Regulation amendments.

Governor Beard moved to approve Public Notice of Intent to Amend Board of Governors Regulation 6.002, Admission of Undergraduate First Time in College Degree-Seeking Freshmen. Governor Carter seconded the motion and the motion was approved.

- b. Public Notice of Intent to Amend Board of Governors Regulation 6.004, Admission of Undergraduate Degree-Seeking Transfer Students

Chair Tripp introduced the public notice of intent to amend Board of Governors Regulation 6.004, Admission of Undergraduate Degree-Seeking Transfer Students. The proposed amendment to the Regulation deletes duplicative information within the description of the Associate in Arts degree, and divides the other transfer student section into transfers with less than 30 transferrable semester hours and transfers with 30 or more but less than 60 transferrable semester hours. This division is an effort to address the needs of returning student veterans and other qualified nontraditional students. The Regulation was reviewed by university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the Regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice on its internet Web site at least 30 days before adoption of the proposed Regulation amendment.

Governor Carter moved to approve Public Notice of Intent to Amend Board of Governors Regulation 6.004, Admission of Undergraduate Degree-Seeking Transfer Students. Governor Beard seconded the motion, and the motion was approved.

- c. Public Notice of Intent to Amend Board of Governors Regulation 6.008, Postsecondary College-Level Preparatory Testing, Placement and Instruction for State Universities

Chair Tripp introduced the public notice of intent to amend Board of Governors Regulation 6.008, Postsecondary College-Level Preparatory Testing, Placement and Instruction for State Universities. This Regulation provides guidance related to minimum standards expected for college testing, placement and instruction. The proposed amendments address changes to the College Board's SAT by adding language to reflect that a corresponding redesigned SAT score will be based on official concordance tables available from the College Board after the first administration of the test. The Regulation was reviewed by university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the Regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice on its internet Web site at least 30 days before adoption of the proposed Regulation amendment.

Governor Beard moved to approve Public Notice of Intent to Amend Board of Governors Regulation 6.008, Postsecondary College-Level Preparatory Testing, Placement and Instruction for State Universities. Governor Carter seconded the motion, and the motion was approved.

6. Florida Institute of Oceanography Five Year Review and Reaffirmation as an Academic Infrastructure Organization (AISO) at the University of South Florida

Governor Tripp introduced the item and stated that Board of Governors Regulation 10.014 requires an AISO be reviewed every five years to determine progress against defined goals and objectives, including an assessment on return of investment of state dollars and the need for continuation of the AISO. The Florida Institute of Oceanography (FIO) has completed its first five year review as part of the development of a 2015-2016 Strategic Plan. The University of South Florida, Board of Trustees reaffirmed its commitment to be the host institution by approving an updated Memorandum of Understanding October 13, 2015. There is no change in host institution therefore formal approval is not required by the Board of Governors.

Governor Tripp introduced Dr. Ralph Wilcox, USF Provost to provide a brief overview and new strategic plan of the AISO:

- Dr. Ralph Wilcox reported that the AISO was first established in 2005 some of its accomplishments include:
 - unprecedented level of shared services and support through efficient operation of FIO's research vessels and the Keys Marine Lab, with students, faculty, and staff across the twelve State University System institutions, and sixteen other members;
 - 4 of 12 consortia nationally funded by the Gulf of Mexico Research Initiative are centered in Florida. One at Nova Southeastern University, two at the University of Miami, and one at the University of South Florida;
 - 140 undergraduate and graduate courses are delivered across the Florida State University System at and on board FIO assets leading to the award of more degrees in high demand, high skilled and high wage fields;

- financial position of the FIO is strengthened, especially in ship operations;
- FIO has supported SUS scientists and students following the 2010 deep water oil horizon spill who have become first responders;
- FIO was the first organization in the Gulf region to receive ten million dollars in rapid response grants to support scientific study, and subsequently Florida's marine research community has won approximately \$50 million in oil spill related research grants through the support of FIO;
- US Congress established the FIO as the State's Gulf State Entity in the Restore Act thereby promising award of approximately \$26 million over the next 10 – 12 years, in grant funding to support critical oceanographic research across the Florida State University System;
- design and implementation of a unique SUS-wide summer class for students from multiple universities delivered around the state annually with an estimated 800 undergraduate and graduate students benefiting from FIO experiences in preparation to enter Florida's marine workforce;
- FIO houses the Gulf of Mexico University's research consortium and is the liaison between Florida and federal agencies such as the US Coast Guard, FEMA, NOAA;
- 475+ scientific papers have emanated from FIO supported activities in the past 5 years;
- The FIO 5 year programmatic evaluation has been reviewed by the FIO Advisory Council & Executive Committee, Council of Academic Vice Presidents, and has been approved by the USF Board of Trustees accepting FIO's recommendation that USF continue as the host institution for FIO during 2015-2020.

Chair Tripp expressed praise for the efforts of USF the important role of the institution in their work, and appreciation for hosting FIO.

7. Council of Academic Vice Presidents Reports and Updates

- Dr. Jan Ignash and Dr. Diane Chase reported on the activities and interests of the Council of Academic Vice Presidents (CAVP). Dr. Ignash provided an overview of current Provosts' discussions which includes:
 - faculty development for online education and the learning management system;
 - prospective modifications to Board of Governor's Regulation regarding student disabilities;
 - changes in the status of the Leroy Collins Institute to a state-wide center;
 - Computer coding and foreign language credits, library e-resources, competition from out of state universities, and Ed. Leadership graduate programs.
- Dr. Diane Chase provided an overview of the CAVP workgroup, created at the Florida Board of Governor's request, which meets at least 4 times a year, and it's responsibilities which include:

- reviewing programs with low productivity, which are programs that do not meet Florida Board of Governors thresholds of 30 graduates for bachelor's programs, 20 graduates for master's programs, and 10 for doctoral programs during a 5 year period. In this process, the low productivity programs are flagged by the Florida Board of Governors staff and the institutions provide responses and potential actions, which are then reviewed by the CAVP;
- Reviewing new program pre-proposals, which is conducted using a system-wide form that requires a program description, student demand, workforce need, consideration of other similar programs in the State, and impact of a proposed program.

The CAVP workgroup includes representatives from all of the SUS universities who participate in reviewing the pre-proposals and in determining concerns with preproposals. If the CAVP workgroup has concerns about a preproposal it is unlikely it is moved forward to the level of the Board of Governors or to a Board of Trustees. The preproposal review occurs early and allows time to make changes in preproposals for which there are concerns. Potential concerns may be low enrollment projects, lack of sufficient demand for the program, duplication with other programs in the State, possible review by the Office of Civil Rights, and program prerequisites.

The CAVP workgroup process has resulted in additional rigor in SUS program preproposals resulting in:

- universities not bringing forward programs that may have concerns;
- preproposals are vetted by the university administrators, faculty and committees before submitting them to the CAVP workgroup;
- universities send preproposals out to colleagues on their respective campuses for their review for quality and duplication with existing programs;
- Increased collaborative system overall as universities are working together more through this process.

Governor Tripp asked if the Board of Governors would like the CAVP workgroup to work more in depth in the area of reducing programs, as this topic was broached in Governor Scott's recent letter. Discussion ensued about enrollments needed per the Board of Governors thresholds to consider programs viable, and reasons other than enrollments some low productive programs may be successful. Governor Robinson commented that eliminating or collapsing low productive programs does not always result in cost savings.

Governor Lautenbach commented on the need to advise students of career options for their chosen majors, as mentioned in Governor Scott's recent letter, and an app that is now available that correlates major, employment, and income information with university degree. Further adding, the committee may delve more deeply into this area to learn how each university is meeting this need. In response to this discussion, Dr. Jan Ignash reported

that ASA is currently finalizing a baccalaureate follow-up study of a previous report that looks at students one year after graduation. The ASA goal is to expand this study and include students five years and nine years out looking at additional degrees and value added, and to incorporate the study as part of ASA's data and reporting.

Governor Tripp introduced Governor Tonnelle Graham, Florida Student Association (FSA), to provide a brief update on activities of the Florida Student Association and an overview of SUS Campus Food Pantries and FSA initiatives for homeless students in the SUS.

- Ms. Tonnelle Graham introduced her counterparts across the SUS and provided a summary of SUS food pantries, reporting that:
 - every university student government and student affairs division either currently operates a food pantry or is planning to establish a pantry during this academic year;
 - many universities have programs and services in place to address the needs of homeless students, with some employing case managers trained to look for students who may be homeless and to assist and direct them to housing options;
 - Examples were provided of SUS university programs designed to assist students by providing food, necessities, and housing options.
- Governor Graham talked about the Board of Governors' Regulation 7.008, which provides a waiver of tuition and fees for students who are homeless, adding that according to FSA data, in 2012-2013 there were 18 students classified as homeless and 37 homeless students in 2013-2014. Further, FSA finds there is a lack of knowledge among students about the available tuition waiver and it is exploring ways to raise awareness about it, and available food pantry programs and services to students.

University of West Florida President Bense commented that UWF is dealing with this issue and one resolution they have is to allow homeless students to live in campus housing in-between semesters, and if students are truly homeless, the University provides them with housing indefinitely while enrolled.

8. SUS Council for Student Affairs (CSA)

Governor Tripp introduced Dr. Larry Lunsford to represent CSA and to provide a brief update on activities of the SUS Council for Student Affairs.

Larry reported that issues of interest to the CSA include areas of mental health, homelessness, veterans' issues, as well as Title IX and ensuring all of the universities are in compliance with the federal mandate. University staff who work with these issues includes the Deans of Students, Ombudspersons, Directors of Counseling, Career Services Directors, and Dr. Bailey will be meeting with the chairs of these respective groups and Vice Presidents to have further discussions regarding these issues.

9. Concluding Remarks and Adjournment

Governor Tripp thanked Dr. Lunsford for the CSA report. Having no further business, Chair Tripp adjourned the meeting at 4:13 p.m.

Norman Tripp, Chair

Richard P. Stevens,
Assistant Vice Chancellor, Academic and Student Affairs