

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ACADEMIC AND STUDENT AFFAIRS COMMITTEE
FLORIDA A&M UNIVERSITY
TALLAHASSEE, FLORIDA
MARCH 18, 2015

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1. Call to Order

Chair Norman Tripp convened the meeting at 2:09 p.m. on March 18, 2015, with the following members present and answering roll call: Governor Beard; Governor Carter; Governor Cavallaro; Governor Frost; Governor Robinson; Governor Stewart. A quorum was established.

2. Meeting Minutes

Governor Frost moved that the Committee approve the minutes of the January 21, 2015 meeting, as presented. Governor Carter seconded the motion and members concurred.

3. Vice Chancellor and Chief Academic Officer's Report

Dr. Ignash reported on the following activities that the Academic and Student Affairs unit has been engaged in:

- Work on the legislative budget request for the Florida Data Analytics Initiative, which is a request for \$6M in non-recurring and \$1M in recurring to expand research computing capacity for the SUS in order to be more competitive for national and federal research grants;
- work with colleagues in the SUS to develop a shared/reciprocal IRB grant application form and procedures to be more competitive in the race for research grants and dollars;
- work with the SUS representatives to host the National Science Foundation Grants Conference in Tampa in summer 2015, the first time this conference has ever been held in Florida;
- legislative bill analyses;
- review of new degree program proposals;
- planning for next steps for the FAMU/FSU Joint Engineering College based on recommendations from CBT Consulting;
- the updating the Faculty Senate on ASA unit activities;

- the continued tracking of Team grant projects burn rates, enrollments, and budgets;
- Meeting with the Center for Analysis of Postsecondary Education and Employment about Florida's accountability efforts for their national project.

Future staff activities will include an April 20th IRB Workgroup meeting to talk with Texas researchers about their system-wide IRB process.

4. Three Proposals for Clinical Doctorate Degree Programs

Chair Tripp introduced the items and stated that the proposals were delayed from the November 2014 meeting to allow the Health Initiatives Committee to provide information concerning the demand for the program, trends in the field, and healthcare delivery in Florida. He emphasized the differences between a clinical doctorate which focuses on enhanced professional practice, and a PhD which focuses on research. Chair Tripp announced that the two proposals discussed below would be considered. A third proposal was tabled but may come back for consideration at a future Committee meeting.

a. Doctorate in Clinical Nutrition, CIP 51.3102, University of North Florida

Chair Tripp explained that the degree program was approved on January 7, 2014 by the UNF Board of Trustees and, upon Board approval, will be implemented in fall 2016. He introduced UNF Dean Pamela Chally to discuss the proposal.

Dean Chally highlighted program requirements and goals, stating that the doctorate in clinical nutrition would be the second program of its kind in the nation and is a post-master's program requiring 54 credits. Graduates will be prepared to work in administrative positions in community health and nutrition and public health, as faculty, and in nutrition consumer services for food or pharmaceuticals.

Governor Levine commented on questions and concerns raised in the health initiatives committee meetings, including whether there was sufficient employer demand, whether students would likely realize an increase in income as a result of the degree, and whether the industry itself was advancing the program. Dean Chally responded that health-care organizations and nonacademic and academic institutions agree that graduates of the program would have hiring and promotion advantages and have provided letters of support.

Governor Cavallaro asked how the tuition rate of \$750 per credit hour was determined and Dean Chally reported that UNF's ultimate goal in setting the tuition rate was for the tuition to pay for the cost of the program.

Governor Tripp expressed concern about the tuition as related to market rate and the Board market rate tuition approval process. Dean Chally confirmed the proposed program would be an FTE-generating graduate program and not a market rate program. Further, the proposed program would be competitive with other graduate programs and at a rate affordable for students, with the same rate for in-state and out-of-state students. Governor Frost motioned that the Board approve the Doctorate in Clinical Nutrition program, Governor Beard seconded the motion, and the program was approved.

b. Doctor of Nurse Practice, CIP 51.3818, Florida Gulf Coast University

Chair Tripp introduced the Doctor of Nurse Practice (DNP) at Florida Gulf Coast University proposal for review. The degree was approved by FGCU Board of Trustees on April 15, 2014 and, if approved by the Board of Governors, would be implemented in Fall 2015. Students with a BSN or MSN would be eligible to pursue the DNP. The degree is intended for students who want to build upon a specialty area or prepare to become a family nurse practitioner or adult gerontology primary care nurse practitioner. Chair Tripp invited Dr. Ronald Toll, FGCU's Provost, Dr. Mitch Cordova, Dean of the College of Health Professions & Social Work, and Dr. Ann Nolin, Director of the School of Nursing, to discuss the degree program proposal.

Dr. Toll discussed the need for the program citing support from a recent study that shows critical needs in the state, including an aging population, migrant population, and aging nurse practitioner workforce in southwest Florida. The DNP will share courses with current masters programs in anesthesia and the nurse educator program, and courses will be available through distance learning. The first two years of the program could be run at a very small margin of existing E&G funding. The program is dual entry, dual-paced, and dual exit, meaning there are two ways to enter the program. With either the BSN or MSN, students could take courses and complete the program either part-time or full-basis. Graduates could become faculty in the discipline, or nurse administrators/executives.

Discussion ensued and focused on student enrollments and funding in other DNP programs in the SUS, employment needs and trends in the profession, need for additional DNP programs in the state, legislative requirements regarding licensure and certification, capacity in other SUS DNP programs, and Board processes for reviewing and eliminating low productivity programs.

Board of Governors Vice Chancellor Ignash and Assistant Vice Chancellor Richard Stevens communicated that enrollment projections with the first State University System DNP programs approved were possibly inflated due to the fact they were the first programs. Dr. Ignash added that in professionally oriented degrees, staff typically looked for an advantage that accrued to students – hiring preferences, opportunities for

promotion, and/or salary increases – as reasonable justifications for the students’ investments in the degree program. When asked whether there were any of these advantages for potential graduates, Provost Toll noted that DNP program graduates typically realize a salary increase and that it is apparent the profession is moving towards the higher credential in some specialties.

Governor Robinson made a motion to approve the Doctor of Nurse Practice program, Governor Cavallaro seconded it, and the program was approved.

c. Doctorate in Social Work, CIP 51.1503, Florida Atlantic University

Chair Tripp introduced Item 4c, a degree proposal from Florida Atlantic University for a Doctorate in Social Work with an emphasis in clinical practice, and asked for a motion to defer the proposal until the June meeting. Governor Beard made a motion to table the Doctorate in Social Work program proposal, Governor Frost seconded it, and members concurred.

d. Termination of Ph.D. and Ed.D. in Marriage and Family Counseling, CIP 51.1505, University of Florida

Chair Tripp introduced the item to terminate the UF doctorate in marriage and family counseling in order to achieve greater efficiency by consolidating low productivity offerings under one program. Existing students in the program can complete the major, and new admits (since Fall 2013) have been channeled into an existing degree programs in counseling and counselor education, with a concentration in marriage and family counseling. The UF Board of Trustees approved program terminations December 5 2014 and, upon approval, the terminations will be retroactive to fall 2013 with a phase-out date of summer 2015.

Governor Beard made a motion to approve terminating the Ph.D. and Ed.D. in Marriage and Family Counseling, Governor Frost seconded the motion, and the terminations were approved.

e. Termination of Ph.D. and Ed.D. in Mental Health Counseling, CIP 51.1508, University of Florida

Chair Tripp introduced the item to terminate the UF doctorate in mental health counseling in order to achieve greater efficiency by consolidating low productivity offerings under one program. Existing students in the program can complete the major, and new admits (since Fall 2013) have been channeled into an existing degree program in counseling and counselor education, with a concentration in mental health counseling. The UF Board of Trustees approved program terminations December 5

2014 and, upon approval, the terminations will be retroactive to fall 2013 with the program will be phased out summer 2015.

Governor Frost made a motion to approve termination of the Ph.D. and Ed.D. in Mental Health Counseling, Governor Carter seconded the motion, and the termination was approved.

5. Public Notice of Intent to Establish a New Board of Governors Regulation Sec. 1004.0961, F.S.

Chair Tripp introduced the item which is in response to statutory law requiring the Board to adopt a regulation that enables students to earn academic credit for online courses taken prior to initial enrollment at a postsecondary institution. Proposed Regulation 6.020 requires universities and their respective boards of trustees to establish the required policy within the guidelines provided in the regulation while also recognizing the role of university faculty and institutional due diligence.

Chair Tripp noted that the regulation has been reviewed by the university general counsels, Council of Academic Vice Presidents, and Council of Student Affairs. He also noted that pursuant to the regulation procedure adopted by the Board at its March 2006 meeting, the Board is required to provide public notice on its website at least 30 days before adoption of the proposed regulation.

Governor Carter made a motion to approve the public notice of intent to establish Board of Governors Regulation 6.020 College Credit for Online Courses Completed Prior to Initial Enrollment, which was seconded by Governor Beard and approved by the Committee.

6. Academic Program Pre-proposal Recognition System (APPRiSe)

Chair Tripp introduced APPRiSe which is designed for colleges and universities to share plans for new degree programs early in the process, and invited Dr. Jan Ignash, Board of Governors, and Dr. Julie Alexander, Associate Vice Chancellor of the Florida College System (FCS), to make a presentation about the Academic Program Pre-proposal system.

Dr. Ignash and Dr. Alexander reported that the purpose of APPRiSe is to provide an open and collaborative opportunity for all State University System and Florida College System institutions to communicate and share information about prospective baccalaureate degree programs early in the process to promote “early warning” about new programs so that all institutions were aware of program planning and had adequate time to ask questions, raise any concerns about unnecessary duplication, and/or discuss possibilities for collaboration.

APPRiSe is a web-based secure common portal that all SUS and FCS institutions may access. Users enter information about a prospective degree approximately one year in advance. The system provides notification to all institutions once a prospective degree is entered and allows a 60-day window for communication among users.

Discussion ensued regarding the availability of guidelines to assist institutions to determine whether a prospective baccalaureate degree is necessary and the need for a protocol in the event two institutions want to develop the same degree program. Interest was also expressed in having a follow-up report about how APPRiSe is working and whether it is meeting its intended purpose. It was noted that FCS institutions follow a legislatively mandated protocol when planning new baccalaureate degree programs that require looking first at workforce need and whether the same program already exists at a university. Chair Tripp commented that APPRiSe is a positive initiative that will promote collaboration between the SUS and FCS and help to address concerns regarding unnecessary duplication and possible mission creep.

7. Campus Security

Chair Tripp introduced the item and emphasized the increasing needs of SUS campuses for additional law enforcement and professional counseling staff to address campus security and the mental and behavioral health of university students. Governor Tripp invited Dr. Jon Rogers, Board of Governors Academic and Student Affairs Director, UF Police Chief Linda Stump-Kurnick, and FAU Counseling Center Director Dr. Kirk Dougher to discuss the issue.

Dr. Rogers provided an introduction of campus security and student safety issues. In addition to needs for increased law enforcement and counseling professionals, universities have an ongoing need for resources, including equipment, new technologies, and communication and campus alert systems. The role of campus police officers has evolved and SUS campuses now have fully sworn officers who face a myriad of criminal offenses, similar to surrounding communities. In addition, SUS campuses have seen both an increase in students requesting counseling services and a significant increase in the severity of student problems coming to the campus counseling centers.

SUS Police Chief Linda Stump-Kurnick discussed the expanding duties of campus police officers and the current student-to-police officer ratios in the SUS. Concerns of campus police departments include: responding to crimes in progress, responding to data requests and data management issues, managing complex alert notification systems, performing high volume of mental health threat assessments, and ensuring the general safety of students on campus.

Dr. Kirk Dougher, Director of the Florida Atlantic University Counseling Center, highlighted the work of counseling centers and identified important areas of concern:

- Counselors are embedded in overall mental health efforts throughout campuses and play a role in academic support, which assists with retention and graduation rates;
- Counseling center staff often feel pressured to choose between being immediately available for every student who comes into the center and being able to support them through the duration of their needs for counseling;
- There is an increased demand for services for very high risk students, many of whom have profound and significant mental health problems that existed before coming to the university. Hundreds of emergency/crisis appointments are handled during each semester;
- Students are coming into counseling centers earlier, in larger numbers, and have reduced resilience and coping skills.
- The International Association of Counseling Services accrediting agency recommends therapist to student ratios on campus should be one counselor to 1000 - 1,500 students who might be able to access services.

Chair Tripp commented that the Board of Governors remains concerned with providing sufficient services system-wide so that SUS campuses can help students to access student support services, stay enrolled and make good academic progress, and graduate with a degree.

Governor Hosseini commented that the Board has asked all of the university boards and presidents to review campus safety and security issues and to identify actions taken and resources needed to ensure that SUS campuses are safe. Dr. Rogers reported that Board and university staff will be planning a system-wide safety and security summit for the summer of 2015. Chair Tripp suggested that Governor Hosseini's request for university action plans be incorporated into the SUS summit.

Florida State University President John Thrasher stressed the importance of safety and security issues as related to the proposed legislation addressing guns on campus and encouraged others to publicly communicate their position on the proposed bills. Governor Robinson reported that the Advisory Council for Faculty Senates unanimously passed a resolution against guns on campus that was forwarded to House and Senate leadership, and made a suggestion to mobilize parents in the speaking out in opposition to the bills.

8. Florida Center for Cybersecurity

Chair Tripp introduced the topic and reported that the Florida Center for Cybersecurity, housed at University of South Florida, was approved in 2014 by the

Board of Governors and the Florida Legislature (1004.444, F.S.) and recognized the Center's Chief Operating Officer Sri Sridharan to provide an update on the Center's activities.

Mr. Sridharan chaired the SUS Cybersecurity Council that developed four goals:

- work on security cyber breaches to combat the problem;
- develop degree, education, and certificate programs to teach cybersecurity across disciplines;
- build a coordinated statewide cybersecurity network and conduct leading edge grant funded collaborative research; and
- increase awareness and provide education and training to various constituents.

Progress made on the goals includes:

- 151 students enrolled in the first year, with projections that 190 students will be enrolled in next two years;
- received the National Security Agency and Department of Home, Land, Security certificate award as a national center of academic excellence, information assurance and cybersecurity;
- partnered with Raymond James to create a new internship program; worked with industry partners to create a cyber-academy that will provide cybersecurity teaching and certification targeted toward veterans to assist them in reintegrating back into the workforce;
- coordinated with 10 of the SUS institutions to conduct cyber research, and plan to work with all 12 in the next year;
- entered into 1,600 different contacts and gave 12 presentations to create cybersecurity awareness, outreach and provide knowledge;
- made significant progress building out space for the academy and creating a shared portal with curricula information and threat intelligence to be available to SUS institutions;
- allocated 11 tenured faculty lines, with several already hired;
- coordinated with Dept. of Home, Land, Security who conducted cybersecurity training exercises with all 12 SUS institutions participating; and
- Appointed Vice Admiral Mike McConnell, former Director of National Security Agency and former Director of National Intelligence for Presidents Clinton and Bush, to serve as the Chairman of the Board of Advisors for the Center.

Mr. Sridharan then introduced Chairman McConnell to discuss cyber security issues and concerns. Chair Tripp thanked Mr. McConnell for his presentation.

9. Council for Student Affairs Update

Chair Tripp introduced Dr. William Hudson, FAMU Vice President of Student Affairs, to provide a report on the SUS Council for Student Affairs:

- The Council for Student Affairs is supportive of a system-wide Summit for Campus and Student Safety and would like to participate in planning the Summit.
- The system-wide anti hazing tool is accessible by each SUS institution and feedback by students will be assessed, with planned implementation this summer at most institutions.
- The Council is completing the matrix for student success and plans to make it available at the next Board meeting.

10. Council of Academic Vice Presidents Update

Chair Tripp introduced FGCU Provost Dr. Ron Toll, representing the Council of Academic Vice Presidents (CAVP). Provost Toll provided an update of distance learning related issues, including the digital learning ecosystem, creating a repository for digital learning objects, and developing digital learning analytics. He also noted that guidelines for the legislative budget request process were developed for next year and the Council will be discussing how it can best support this process for the 2016 session.

Chair Tripp noted that the CAVP has an effective process for reviewing degree programs that leads to a recommendation to the Board of Governors about prospective degree programs. He thanked Dr. Toll for his work on the Council.

11. Closing Remarks and Adjournment

Chair Tripp thanked members for their participation and adjourned the meeting at 4:52 p.m.

Norman Tripp, Chair

Richard P. Stevens,
Assistant Vice Chancellor, Academic and Student Affairs