

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ACADEMIC AND STUDENT AFFAIRS COMMITTEE
FLORIDA ATLANTIC UNIVERSITY
BOCA RATON, FLORIDA
NOVEMBER 5, 2014

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and its Committees are accessible at <http://www.flbog.edu>*

1. Call to Order

Chair Norman Tripp convened the meeting at 1:03 p.m. on November 5, 2014, with the following members present: Wendy Link, Matt Carter, Stefano Cavallaro, Patricia Frost, Pam Stewart, and Elizabeth Webster. A quorum was established. Dr. Katherine Robinson joined the meeting at 1:32 p.m. and Mr. Richard Beard at 1:58 p.m.

2. Opening Remarks

Chair Tripp stated that, along with Chancellor Criser and Vice Chancellor Ignash, he met with representatives of university police chiefs, vice presidents for student affairs, and emergency coordinators to receive an update on the status of campus security and student safety in the State University System. The meeting was held at the UCF Emergency Operations Center which provides the campus with the latest technologies and resources to respond to emergencies. He stated that the UCF facility is a national model for others to aspire to in terms of campus security.

Chair Tripp stated that he and the Chancellor had a discussion with campus leaders about current campus security issues, emerging trends and resource needs, and student mental health issues. The group identified pressing issues concerning police staffing needs that are further challenged by the growth of student enrollment and the expansion of many campuses. More importantly, there are a growing number of students enrolling in the SUS that have serious medical and mental challenges and are in need of professional counseling. He stated that student services programs are working hard to help students, but staffing remains inadequate to meet growing demand. He noted that technology used by students such as social media, phones, and cameras can help campuses monitor student communication and quickly detect

incidents of concern. The impact of these technological advances will need further study.

3. Minutes

Governor Frost moved that the Committee approve the minutes of its meeting held on September 17, 2014, as presented. Governor Carter seconded the motion, and the members concurred.

4. Committee Update

Chair Tripp recognized Dr. Jan Ignash, Vice Chancellor for Academic and Student Affairs, to report on recent activities in the Office of Academic and Student Affairs.

Dr. Ignash began by saying that the ASA unit continues to work with the CAVP Academic Coordination Project work group and TEAm grants. She next reported on the 2nd Annual CW Bill Young Federal R&D Agency workshop held on October 2-3 in Washington D.C. The workshop was attended by fifty SUS research directors, along with other campus leaders and the Director of STEM/Health, Amy Beaven. The group heard presentations from fourteen research agencies and from White House officials. Among topics discussed at the meeting were goals and research concerns of federal agencies, budget concerns, new developing initiatives, and policy changes that may affect the future of research. The first day was focused on biomedical sciences and the second day on cyber security workforce issues.

The ASA unit is continuing work on a legislative budget request for \$32 million from the CAVP for Bright Futures scholarships for the summer term, which is the result of changes on the eligibility requirements in 2015-16. Dr. Ignash stated that it is permissible by Florida law if funds are available. Institutions have awarded funds in the past and the funds will be very helpful for students in obtaining their degree faster. Board staff has been reviewing student enrollment and credit hour data for spring and summer terms. Additional data analysis will now be done by Board and university staffs in preparation for the January Board meeting. Chair Tripp asked Vice Chancellor Ignash and ASA staff to take a further look at the issue and determine if there is a way to receive funding for Bright Futures during the summer.

5. Academic Programs

Chair Tripp stated that Items 4a-f are academic program requests that require Committee and full Board approval. The requests include two new degree proposals, one program termination, and three limited access requests. Mr. Tripp

reported that three new degree proposals were submitted for applied healthcare related doctorates, but the proposals will be delayed until the Board's Health Initiatives Committee can conduct additional need and demand analysis for these programs. He thanked FAU, FGCU, and UNF for agreeing to the delay.

Item 4a is a request from New College of Florida to implement a Master's of Data Science degree. The program will be the first offered by a public university in Florida. In the February Committee meeting, it was decided that new graduate degree proposals at New College were required to go through the same review process as doctorates at other universities. Chair Tripp recognized New College of Florida Provost Stephen Miles to present the proposal to implement the institution's first graduate degree.

The President of New College Donal O'Shea, Provost Miles, and Director of Data Science Program Pat McDonald presented the proposal to implement a Master's of Data Science. The degree is intended to be a small two-year program with fifteen enrolled students per year. The institution decided to build the program around the needs of a small number of corporate partners in order to train students to meet specific needs in Florida's workforce. Governor Frost moved to approve implementation of the Master's of Data Science degree at New College. Governor Carter seconded the motion, and the members concurred.

Chair Tripp introduced a request from Florida International University to implement a Ph.D. in International Crime and Justice. He reported that this program has letters of support from four major Florida universities with similar programs because of its international focus. He recognized FIU Provost Kenneth Furton to present the proposal.

Provost Furton thanked the Board staff and the four universities for their critiques of the proposal. He said that the proposed program seeks to prepare graduates to assume leadership roles in the academic and private sectors with an international focus in the state and international community. He said, further, that the program will have a unique emphasis on international criminal justice systems, transnational justice, and human rights.

Chair Tripp expressed concern with the projected cost of the program since the average cost per FTE in the SUS is \$17,525 in year one, and the FIU program's first year costs are \$34,000 and only decrease in year five to \$32,000. Provost Furton responded by introducing the Vice President of Academic Affairs, Elizabeth Behar. Vice President Behar said that the cost is higher than the SUS average, but the cost of living in Miami and the cost of bringing global experts to participate with students is an additional cost. Chair Tripp restated his concerns, and Provost Furton said that doctoral programs have additional funding, which will help offset the cost.

Governor Link said that the institution needed to look at the costs especially since other universities have more efficient programs.

Chair Tripp mentioned that the external consultant from University of Cincinnati had concerns that the program shouldn't serve part-time students and asked if part-time students will be admitted. Provost Furton said that the University is keeping the program open to part-time students, which would help offset costs, and he believes that part-time students would be able to complete the program. Chair Tripp asked what percentage of the program would be constituted of part-time students. Provost Furton estimated 10-15%. Chair Tripp stated that the consultant also had issues with the implementation of the program with insufficient funding and the need for faculty to develop research opportunities. He mentioned that UCF and FSU offered suggestions for strengthening this program. Provost Furton said that they would ensure that the international focus was strengthened with the required eight international courses, but the weakness is that funds are focused on one individual at the moment. He noted, however, that other faculty will receive grants to fund their research, and additional researchers would actively participate in the program.

Governor Frost said that there are requests for this type of program all over the nation. This would provide many opportunities for students. Governor Cavallaro stated that he understands that the degree program expects to enroll people who are already professors or have jobs that don't require a PhD, but asked if this will be a wise investment in the end that ensures job security. Provost Furton said that the need for professors in this area is increasing by 19% and because of international security, terrorists, and drug trafficking issues it is a growing field around the country, especially in the private sector.

Chair Tripp requested Dr. Ignash's view on the issues and she reported that, for the proposed program, demand is adequate and enrollments projected are appropriate. Governor Link said that there is a need for jobs, but asked where those jobs will be located. Dr. Ignash said that Ph.D.'s have a national market and students who enroll in such programs understand the market.

Governor Frost moved to approve implementation of the Ph.D. in International Crime and Justice at FIU. Governor Link seconded the motion. Members voting Aye were Tripp, Link, Cavallaro, Frost, Robinson, Stewart, and Webster. The member voting Nay was Governor Carter. Chair Tripp announced that the motion passed.

Chair Tripp stated that **item 4c** is a request by the University of Florida to terminate a Ph.D. in Biochemistry and Molecular Biology since students have not been admitted to this program in over ten years. Governor Frost was surprised that the

program was being eliminated. Provost Glover explained that UF has the Interdisciplinary Doctoral Program (IDP) where a student can major in the same discipline, but graduate under the IDP instead. He clarified that science is not being eliminated from the University.

Governor Carter moved to approve termination of the Ph.D. in Biochemistry and Molecular Biology at UF. Governor Link seconded the motion, and the members concurred.

Chair Tripp explained that **item 4d** is a request by the University of Florida to implement limited access status for the Bachelor of Science in Dietetics. He explained that to gain licensure as a registered dietician in Florida a student must complete an accredited undergraduate dietetics curriculum and complete a supervised dietetic internship in order for the candidate to take the national exam. The numbers of practice sites are limited to the number of students needing placement. He noted that similar programs already have been granted limited access status.

UF Provost Glover said that the critical issue is the availability of accredited 87 internships slots in Florida. He explained that other universities offer programs in dietetics, and the combined enrollment in Florida is 685 students. In total, 170 graduates per year are produced for only 87 internship slots. He said that it isn't appropriate to produce graduates who cannot obtain internships.

Governor Morton said that this issue is similar to the residency issue for medical school graduates since there are not enough residency slots to accommodate them. However, he said that it doesn't negate the need. Governor Morton wanted to know how more sites and improved access might be realized. He inquired if it would be a matter of allocating capital since it is a priority program. He requested to delay consideration of this issue until the Health Initiative Committee could look at Florida's needs. Provost Glover said that the accrediting body needs to approve internship sites, and that this is out of the University's control.

Governor Frost inquired about limiting access for Nutritional Science since it is similar to Dietetics. Provost Glover explained that Dietetics ends up with a licensure to practice and the Nutritional Science degree is pertinent to the pre-health track leading to other degrees. In order for a student to successfully complete a program, students need at least a 2.5 GPA in basic science courses, which by definition constitutes a limited access program.

Governor Cavallaro moved to approve limited access status for the Bachelor of Science in Dietetics at UF. Governor Carter seconded the motion, and the members concurred.

Chair Tripp explained that **item 4e** is a request by UF to implement limited access in Nutritional Science since advanced math and science and a higher GPA is necessary to determine student success in the program. Governor Link moved to approve limited access status for the Bachelor of Science in Nutritional Science at UF. Governor Carter seconded the motion and the members concurred.

Chair Tripp introduced **item 4f** as a request by the University of West Florida to implement limited access status for the Bachelor in Dramatic Arts. He said that the request was being made because UWF's theatre department is seeking accreditation from the National Association of Schools of Theatre (NAST), and in order to be accepted the program must be classified as limited access. Chair Tripp recognized Provost Martha Saunders to speak on this issue.

Provost Saunders explained that as a quality measure UWF is seeking accreditation from the NAST. The program will have rigorous requirements of admission, including an audition, which will help to select the students who will make it through the program. Governor Carter commented that this is consistent with UWF's goal of improving its standing and that he supported the request.

Governor Carter moved to approve limited access status for the Bachelor in Dramatic Arts. Governor Robinson seconded the motion, and the members concurred.

6. Legislative Budget Request Issues

Chair Tripp explained that item 5a-d on the agenda was comprised of proposed budget requests for the 2015 legislative session. He reminded the Committee that Chair Hosseini requested that all system level requests be first discussed in the appropriate policy committee. If approved by the Committee, the issues will be recommended to the Budget and Finance Committee for inclusion in the system LBR.

Chair Tripp stated that **item 5a**, which was seeking a 2015-16 Legislative Budget Request for the Florida Climate Institute Consortium to implement the Center for Adaption, Resilience, and Economic Stability (CARES) will be withdrawn from consideration.

He explained that **item 5b** requests \$6,906,000 to build a statewide infrastructure to support collaborative research in the age of big data. The proposed service will be provided by the Sunshine State Education and Research Computing Alliance (SSERCA) through the member institutions UF, FSU, UCF, UM, FIU and consists of

\$6 million in nonrecurring acquisition of data storage systems and \$906,000 in recurring funds for annual maintenance and technical staff. An aligned budget request will be presented through the Department of Education for UM to provide the 7th component of statewide integrated storage system. Chair Tripp recognized UF Provost Joe Glover to present on this request.

Dr. Glover explained that the member universities want to establish an infrastructure that will allow institutions in the SUS to engage in collaboration of research through sharing of big data. Chair Tripp asked if the Alliance could be expanded to other universities. Provost Glover said that it would be possible with more funding.

Governor Carter said that this will allow the SUS to compete for national research funds. Chair Tripp said that the Committee had already discussed the proposal and all the Committee needed to do was to approve the funding.

Chair Tripp recognized Governor Robinson. She stated that she doesn't understand why New College wasn't in the proposal when New College was proposing a big data program. She also asked about Florida Polytechnic University. She asked if universities that are not on the list have to make infrastructure changes or go to a site. Provost Glover explained that the universities on the list are doing research in big data and New College isn't doing it at that capacity. Governor Robinson clarified her understanding that this isn't about teaching students to use big data, but instead it is driven by accumulation, transmitting, and analyzing data for research mostly for graduate students. Chair Tripp said that this has to do with medical schools and dealing with electronic medical records/insurance and also genetic information. Governor Link wanted to know if there was a reason that Florida Polytechnic wasn't included, and Provost Glover noted that the CIO wasn't involved in the discussions. Governor Carter reiterated that universities not listed as part of the Alliance would be allowed to use the program.

Governor Frost moved to recommend the 2015-2016 Legislative Budget Request for the SSERCA to the Budget and Finance Committee for consideration. Governor Carter seconded the motion, and the members concurred.

Chair Tripp spoke about **item 5c**, which is a request for \$12 million in recurring funds by the Florida Consortium of Metropolitan Research Universities which includes UCF, USF, and FIU. The request is intended to leverage the unique strengths of each university and its surrounding metropolitan areas. The Consortium is projected to increase baccalaureate degrees awarded by 12%, graduate degrees awarded by 4%, graduates employed in Florida by 3%, and increase salaries of graduates by 10% by 2016. Chair Tripp recognized FIU President

Mark Rosenberg, UCF President John Hitt, and USF President Judy Genshaft to explain the proposed LBR.

President Rosenberg began by reviewing university statistics. President Genshaft said that money will be divided 3 ways equally and the institutions will be working on predictive analytics and strategies that will make a difference in the success of students. Internship programs will be established through corporate facilities that surround the area, and data will be jointly served for employment opportunities. For example in hospitality management, UCF and FIU have better capacity than USF, but on the other hand USF has capacity for other programs. This is an internship practicum experience for students in the arts and sciences that provides job opportunities. The LBR has captured the attention of national grant makers who are interested in the outcomes of the consortium.

Chair Tripp expressed concern about the lack of a plan for the spending of the money as a group instead of individually. The presidents noted that the universities brought staffs together to strategize for student success, degree completion, and the sharing of practices. Chair Hosseini is excited about the program, but asked for a more detailed budget by the next meeting.

Chair Kuntz asked why FAU hasn't been considered in this consortium. President Genshaft said they already have an outlined budget ready for the programs and that the Helios foundation and others are interested in matching the funding. Governor Link expressed a desire for more clarity because the consortium doesn't sound any different from what other universities are doing. Chair Lautenbach stated that he approves of the program. Governor Frost explained that three years ago universities didn't work together and that these universities were the first to initiate collaborative work. Governor Robinson asked if the results will be available to other universities. President Genshaft said it will help others.

Mr. Beard moved to recommend the 2015-2016 Legislative Budget Request for the Florida Consortium of Metropolitan Research Universities to the Budget and Finance Committee for consideration. Mr. Cavallaro seconded the motion, and the members concurred.

Chair Tripp introduced **item 5d**, which is a request for \$483,840 to implement a shared services and cooperative program between New College of Florida and FSU. The funds will be as follows: \$223,922 for FSU and \$259,920 for New College. Chair Tripp recognized FSU Provost Sally McRorie and Provost Stephen Miles from New College to present item 5d.

Provost Miles explained that the proposal allows the New College arts program to expand and partner with FSU. Provost McRorie said that the institutions want to

leverage the state's investment in the museums. The presenters had all the data concerning student numbers and budget concerns that was requested at the September meeting.

Chair Tripp called for a motion to recommend the request. Governor Frost moved to recommend the 2015-2016 Legislative Budget Request for "Shared System Resources Art Program" between FSU and New College of Florida to the Budget and Finance Committee for consideration. Governor Cavallaro seconded the motion and all members concurred.

7. Board of Governors' Regulations

Chair Tripp said that Items 6a-b are proposed amendments to existing Board of Governors regulations. The Board is required to provide public notice on the public website at least 30 days prior to final approval. The draft regulations have been reviewed by various university councils and staff, and their recommendations have been incorporated into the language.

Governor Tripp explained that **item 6a** is approval of public notice of intent to amend Board of Governors regulation 3.006 Accreditation. An SUS workgroup has recommended amendments to this regulation. Some are technical in nature due to the recent name change of regional accreditation bodies. This amendment will provide more flexibility to universities with regard to annual reporting of individual program accreditation, and requires specialized accreditation for programs that require graduates to be certified or licensed. It also requires notification to the Board office of any adverse accreditation findings for university programs.

Governor Cavallaro moved to approve public notice of intent to amend Board of Governors regulation 3.006 Accreditation. Governor Link seconded the motion and the members concurred.

Chair Tripp explained that **item 6b** is approval of public notice of intent to amend Board of Governors regulation 8.015 Academic Program Review. An SUS workgroup reviewed and recommended amendments as outlined in the agenda item. Changes will allow universities more flexibility within the annual online reporting system established by Board office.

Governor Beard moved to approve public notice of intent to amend Board of Governors regulation 8.015 Academic Program Review. Governor Carter seconded the motion and the members concurred.

8. Academic and Student Affairs Updates

Chair Tripp recognized Dr. Ronald Toll, Provost of Florida Gulf Coast University to provide an update from the CAVP.

Dr. Toll said that the CAVP continues to review a series of programs and practices as part of the Academic Coordination Project that helps bring universities together to look at the academic inventory that they share as a system. The Council continues to share lessons learned with regard to distance learning and understands that UF has taken a lead on this work. At its evening meeting, the Council will talk about the Florida Institute of Oceanography and the Florida Center for Cyber Security.

Chair Tripp recognized Student Board member Stefano Cavallaro. Governor Cavallaro invited members to the Trustee Summit on November 23rd where the legislative agenda will be formalized. He shared a brief video created by FSU for the kNOw MORE Campaign focused on ending sexual violence on campus.

9. Closing Remarks and Adjournment

Chair Hosseini asked the Chancellor to work with universities to create a system wide program that tackles sexual assault. Governor Carter said that the statistics of assaults take the problem to a new level. Chair Tripp said that students can report things that happen on campus and off campus, and it will affect the student code of conduct.

Chair Tripp thanked members for their participation and adjourned the meeting at 2:45 p.m.

Norman Tripp, Chair

Richard P. Stevens,
Director, Academic and Student Affairs