

UCF

2013-14 Work Plan



University of Central Florida

Work Plan Presentation for 2013-14 Board of Governors Review



INTRODUCTION

The State University System of Florida has developed three tools that aid in guiding the System's future.

- 1) The Board of Governors' new Strategic Plan 2012-2025 is driven by goals and associated metrics that stake out where the System is headed;*
- 2) The Board's Annual Accountability Report provides yearly tracking for how the System is progressing toward its goals;*
- 3) Institutional Work Plans connect the two and create an opportunity for greater dialogue relative to how each institution contributes to the System's overall vision.*

These three documents assist the Board with strategic planning and with setting short-, mid- and long-term goals. They also enhance the System's commitment to accountability and driving improvements in three primary areas of focus: 1) academic quality, 2) operational efficiency, and 3) return on investment.

The Board will use these documents to help advocate for all System institutions and foster even greater coordination with the institutions and their Boards of Trustees.

Once a Work Plan is approved by each institution's respective Boards of Trustees, the Board of Governors will review and consider the plan for potential acceptance of 2013-14 components. Longer-term components will inform future agendas of the Board's Strategic Planning Committee. The Board's acceptance of a work plan does not constitute approval of any particular component, nor does it supersede any necessary approval processes that may be required for each component.



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MISSION STATEMENT (What is your purpose?)

The University of Central Florida is a public multi-campus, metropolitan research university that stands for opportunity. The university anchors the Central Florida city-state in meeting its economic, cultural, intellectual, environmental, and societal needs by providing high-quality, broad-based education and experience-based learning; pioneering scholarship and impactful research; enriched student development and leadership growth; and highly relevant continuing education and public service initiatives that address pressing local, state, national, and international issues in support of the global community.

VISION STATEMENT (What do you aspire to?)

UCF has embarked on a bold venture to become a new kind of university that provides leadership and service to the Central Florida city-state. While sustaining bedrock capabilities in the future, the university will purposely pursue new strengths by leveraging innovative partnerships, effective interdisciplinarity, and a culture of sustainability highlighted by a steadfast commitment to inclusiveness, excellence, and opportunity for all.

STATEMENT OF STRATEGY (How will you get there?)

Given your mission, vision, strengths and available resources, provide a brief description of your market and your strategy for addressing and leading it.

UCF will pursue its goals by favoring tactics that feature partnerships and interdisciplinary approaches to problems of significance to the university and the Central Florida city-state. We will sustain our abiding commitments to inclusiveness, excellence in all endeavors, and opportunity for all. UCF plans to sustain programs in its areas of historic strength – such as engineering, business, computer sciences, the natural sciences, and teacher education – and have the confidence and nimbleness to exploit strategic opportunities in areas as diverse as medicine, the performing arts, and emerging fields.



STRENGTHS AND OPPORTUNITIES *(within 3 years)*

What are your core capabilities, opportunities and challenges for improvement?

Strengths: High student retention, progression, and graduation rates; M.D. program and supporting initiatives, including new bio-related programs; graduate study and research in traditional and emerging disciplines; 2+2 *DirectConnect* to UCF program; university efficiencies in utilities, maintenance, and property management; and ample opportunities for academic community engagement and partnerships.

Challenges: High student-to-faculty ratio; high transfer population resulting in a greater proportion of high-cost, major-specific course offerings that are more costly than general education course work; and, significant recurring budget reductions, along with the lack of fiscal stability for planning purposes.

KEY INITIATIVES & INVESTMENTS *(within 3 years)*

Describe your top three key initiatives for the next three years that will drive improvement in Academic Quality, Operational Efficiency, and Return on Investment.

1 – Faculty: Hire additional full-time faculty members in areas of specific focus (e.g. STEM, areas of strategic programmatic emphasis, and emerging fields).

Hiring full-time faculty members enhances the undergraduate and graduate academic experience by ensuring the availability of course offerings to meet student demand; decreasing class size; increasing student engagement; supporting undergraduate and graduate research; and stabilizing UCF's student-to-faculty ratio. An emphasis on hiring tenure and tenure-track faculty members addresses the overall mix of faculty and the recent reliance on non-tenure-track faculty members, while boosting UCF's growing research promise and potential economic impact.

2 – Research and graduate activity: Increase graduate degree program breadth, interdisciplinarity, and quality, while enhancing the volume and impact of UCF research.

Increasing graduate activity supports the emerging preeminence of UCF's graduate enterprise and supports the university in enhancing its Carnegie Classification as a "very high research" university. To ensure continued growth and quality, UCF plans to expand and enhance programs in focused areas. This will include the hiring of research-intensive faculty members and essential staff members; the expansion of biomedical and clinical research; development of new graduate medical education programs; and the development of new health-related programs that capitalize on College of Medicine partnerships. Increasing graduate activity also furthers the volume and economic impact of UCF research, building upon the \$1.1 billion in external research grants received in the past decade.

3 – Retention and graduation: Expansion of existing programs and implementation of new efforts to increase retention and graduation rates.

Harnessing predictive analytics, updating current advising software, focusing on program mapping and tracking to find appropriate pathways are several of the new initiatives that will allow UCF to shift from cohort-based approaches to individualized student interventions that can predict and prevent certain student failures before they happen. Expected outcomes for these efforts are increased retention and graduation rates, shortened time to degree, and reduced excess credit hour accumulation.



KEY PERFORMANCE INDICATORS

The Board of Governors has selected the following Key Performance Indicators from its 2012-2025 System Strategic Plan and from accountability metrics identified by the Florida Legislature. The Key Performance Indicators emphasize three primary areas of focus: **Academic Quality, Operational Efficiency, and Return on Investment**. The indicators address common goals across all universities while also providing flexibility to address institution-specific goals from a list of metrics in the 2012-2025 System Strategic Plan.

The Goals Specific to Research Universities apply only to those universities classified by the Carnegie Foundation for the Advancement of Teaching as being a 'Research University'¹, which includes Florida A&M University (by university request), Florida Atlantic University, Florida International University, Florida State University, University of Central Florida, University of Florida, and the University of South Florida.

¹ The Carnegie Foundation for the Advancement of Teaching has developed a well-respected system of categorizing postsecondary institutions that includes consideration of each doctorate-granting university's research activities – for more information see [link](#).



KEY PERFORMANCE INDICATORS

Goals Common to All Universities

| | 5 YEAR TREND (2006-07 to 2011-12) | 2011-12 ACTUAL | 2012-13 ESTIMATES | 2013-14 GOALS | 3 YEAR GOALS (2015-16) |
|--|--|--|----------------------|------------------|------------------------------|
| Academic Quality | | | | | |
| National Ranking for University and Programs | | | | | |
| UCF plans to improve graduate and overall rankings by hiring additional faculty members in select areas to enhance program quality, student selectivity, research volume and impact. | | | | | |
| Avg. SAT Score (for 3 subtests) | 49 ¹ points | 1,836 | 1,831 | 1,827 | 1,822 |
| Avg. High School GPA | 0.19 points | 3.87 | 3.91 | 3.81 | 3.82 |
| Professional/Licensure Exam First-time Pass Rates ² | | | | | |
| Exams Above National/State Benchmark | n/a | 3 | 3 | 4 | 4 |
| Exams Below National/State Benchmark | n/a | 0 | 0 | 0 | 0 |
| Percent of Undergraduate Seniors Participating in a Research Course | n/a | A system-wide definition will be determined during the Summer of 2013. | | | |
| SUBTOTAL OF IMPROVING METRICS | 2 | 1 | 1 | 1 | 2 |
| Operational Efficiency | | | | | |
| Freshman Retention Rate | 5% points | 88% | 88.1% | 88.3% | 89.1% |
| FTIC Graduation Rates | | | | | |
| In 4 years (or less) for the 2008-12 cohort | 7% points | 40% | 40.5% | 41.0% | 41.5% |
| In 6 years (or less) for the 2006-12 cohort | 7% points | 65% | 66.0% | 67.0% | 68.0% |
| AA Transfer Graduation Rates | | | | | |
| In 2 years (or less) for the 2010-12 cohort | -3% points | 28% | 28.1% | 28.2% | 28.4% |
| In 4 years (or less) for the 2008-12 cohort | -2% points | 67% | 67.1% | 67.2% | 67.4% |
| Percent of Bachelor's Degrees Without Excess Hours | -1% points | 65% | 66% | 66.2% | 66.7% |
| Average Time to Degree (for FTIC) | 0.1 years | 4.5 yrs | 4.5 yrs | 4.4 yrs | 4.3 yrs |
| SUBTOTAL OF IMPROVING METRICS | 3 | 6 | 7 | 7 | 7 |
| Return on Investment | | | | | |
| Bachelor's Degrees Awarded | 36% | 11,515 | 12,210 | 12,500 | 13,000 |
| Percent of Bachelor's Degrees in STEM | -1% points | 15% | 15.1% | 15.3% | 15.6% |
| Graduate Degrees Awarded | 21% | 2,679 | 2,600 | 2,650 | 2,725 |
| Percent of Graduate Degrees in STEM | 2% points | 27% | 26% | 26.5% | 27% |
| Percent of Baccalaureate Graduates Employed in Florida | -6% ³ points | 68% ³ | 68% | 68.4% | 69.0% |
| Percent of Baccalaureate Graduates Continuing their Education in Florida | 0% ³ points | 17% ³ | 18% | 18.1% | 18.4% |
| Annual Gifts Received (\$M) | -70% | \$ 15.9 M | \$ 16.6 M | \$ 20.7 M | \$ 28.5 M |
| Endowment (\$M) | 5% | \$ 122.6 M | \$ 142.8 M | \$ 159.8 M | \$ 203.4 M |
| SUBTOTAL OF IMPROVING METRICS | 5 | 5 | 8 | 8 | 8 |
| TOTAL OF IMPROVING METRICS | 10 | 12 | 16 | 16 | 17 |

Notes: (1) SAT trends are based on 4 years, (2) Professional licensure pass rates are based on the 2011-12 Annual Accountability Report with data that spans multiple time periods, (3) Percent of graduates employed and continuing their education is based on 2010-11 data from FETPIP.



KEY PERFORMANCE INDICATORS

Goals Specific to Research Universities

| | 5 YEAR TREND (2006-07 to 2011-12) | 2011-12 ACTUAL | 2012-13 ESTIMATES | 2013-14 GOALS | 3 YEAR GOALS (2015-16) |
|---|--|---|----------------------|------------------|------------------------------|
| Academic Quality | | | | | |
| Faculty Awards | 25% | 4 | 6 | 10 | 11 |
| National Academy Members | + | 1 | 1 | 1 | 2 |
| Number of Post-Doctoral Appointees* | 49% | 58 | 58 | 62 | 68 |
| Number of Science & Engineering Disciplines Nationally Ranked in Top 100 for Research Expenditures* | n/a | 4 of 8 | 4 of 8 | 4 of 8 | 5 of 8 |
| SUBTOTAL OF IMPROVING METRICS | 3 | | 1 | 2 | 4 |
| Operational Efficiency | | | | | |
| To Be Determined | | The Board of Governors will work with Universities to develop metrics associated with Operational Efficiencies. | | | |
| Return on Investment | | | | | |
| Total Research Expenditures (\$M) <i>(includes non-Science & Engineering disciplines)</i> | -14% | \$ 121.7 M | \$ 120.9 M | \$ 114.0 M | \$ 125.0 M |
| Science & Engineering Research Expenditures (\$M) | -4% | \$ 107.3 M | \$ 99.4 M | \$ 95.0 M | \$ 107.0 M |
| Science & Engineering R&D Expenditures in Non-Medical/Health Sciences (\$M) | -9% | \$ 104.8 M | \$ 96.4 M | \$ 91.5 M | \$ 100.0 M |
| Percent of Research Expenditures funded from External Sources | 17% | 81.2% | 76% | 80% | 87% |
| Patents Issued | 157% | 67 | 80 | 85 | 95 |
| Licenses/Options Executed | 22% | 11 | 12 | 12 | 17 |
| Licensing Income Received (\$M) | 17% | \$ 1.0 M | \$ 0.8 M | \$ 0.8 M | \$ 1.0 M |
| Number of Start-up Companies | 66% | 5 | 3 | 4 | 5 |
| National Rank is Higher than Predicted by the Financial Resources Ranking <i>(based on U.S. News & World Report)</i> | n/a | 177-265 | 174-263 | n/a | n/a |
| Research Doctoral Degrees Awarded | 8% | 229 | 248 | 251 | 257 |
| Professional Doctoral Degrees Awarded | + | 37 | 38 | 87 | 128 |
| SUBTOTAL OF IMPROVING METRICS | 7 | | 4 | 5 | 10 |
| TOTAL OF IMPROVING METRICS | 10 | | 5 | 7 | 14 |

Note: An asterisk (*) indicates that 2010-11 is the latest data available for these metrics.



KEY PERFORMANCE INDICATORS

Institution Specific Goals

Each university will select three metric goals from the following list of metrics included in the 2012-2025 System Strategic Plan:

| | |
|--|---|
| Freshman in Top 10% of Graduating High School Class | Bachelor's Degrees in Areas of Strategic Emphasis |
| Percentage of Eligible Programs with Specialized Accreditation | Graduate Degrees in Areas of Strategic Emphasis |
| Bachelor's Degrees Awarded to Minorities | Number of Faculty Designated a Highly Cited Scholar |
| Number of Adult (age 25+) Undergraduates Enrolled | Seek and/or Maintain Carnegie's Community Engagement Classification (narrative goal) |
| Percent of Course Sections Offered via Distance and Blended Learning | Percentage of Students Participating in Identified Community and Business Engagement Activities |
| | Enrollment in Professional Training and Continuing Education Courses |

| | 5 YEAR TREND (2006-07 to 2011-12) | 2011-12 ACTUAL | 2012-13 ESTIMATES | 2013-14 GOALS | 3 YEAR GOALS (2015-16) |
|---|-----------------------------------|----------------|-------------------|---------------|------------------------|
| Bachelor's Degrees in Areas of Strategic Emphasis | 31% | 3,702 | 3,950 | 4,075 | 4,200 |
| Graduate Degrees in Areas of Strategic Emphasis | 29% | 1,336 | 1,150 | 1,180 | 1,225 |
| Bachelor's Degrees Awarded to Minorities | 64% | 2,856 | 3,150 | 3,200 | 3,425 |

To further distinguish the university's distinctive mission, the university may choose to provide two additional narrative and metric goals that are based on the university's own strategic plan.

Goal 1. College of Medicine: Continue development of the necessary infrastructure to ensure success of the College of Medicine M.D. program. *As the inaugural M.D. class graduates, UCF seeks to achieve critical milestones including maintaining full accreditation from the Liaison Committee on Medical Education; graduation and residency placement of the second class in 2014; expansion of the COM Faculty Practice to cover all non-faculty costs in 2016-17; a fully-enrolled medical education program with 480 students in 2016-17; creation of a Graduate Medical Education Program (residency and/or fellowship programs); and creation of collaborative research and graduate programs with other units and colleges of the university and medical city partners.*

| | | | | | |
|--|-----|------------------------|----------------------------|---------------------|----------------------|
| LCME Accreditation, M.D. Enrollment (GME Application Progress) | n/a | Provisional, 179 (n/a) | Achieved Full, 277 (apply) | Full, 359 (pending) | Full, 460 (approved) |
| UCF Health Faculty Practice (percent of non-faculty costs covered by practice revenue) | n/a | 20% | 45% | 50% | 90% |

Goal 2. Be America's leading partnership university. *The UCF business incubation program supports the Central Florida economy by providing early-stage companies with tools, training, and infrastructure needed to create financially stable high growth and impact enterprises. In the past decade, the program has helped emerging companies create over \$700 million in annual revenue and more than 1,650 new jobs with an average salary that is 45% above the average salary in the area.*

| | | | | | |
|---|------|-------|-------|-------|-------|
| Total Jobs Created by Incubator Companies | 164% | 1,650 | 1,800 | 1,900 | 2,100 |
| Total Companies Graduated by Incubators | 151% | 70 | 92 | 107 | 130 |



OPERATIONS



FISCAL INFORMATION

University Revenues *(in Millions of Dollars)*

| | 2008-09 Actual | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Actual | 2013-14 Appropriations |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|
| Education & General – Main Operations | | | | | | |
| State Funds | \$ 268.8 | \$ 249.9 | \$ 258.2 | \$ 223.2 | \$ 172.1 | \$ 234.2 |
| Tuition | \$ 146.1 | \$ 167.1 | \$ 192.5 | \$ 220.8 | \$ 244.3 | n/a |
| TOTAL MAIN OPERATIONS | \$ 414.9 | \$ 417.0 | \$ 450.7 | \$ 444.0 | \$ 416.4 | n/a |
| Education & General – Health-Science Center / Medical Schools | | | | | | |
| State Funds | \$ 8.8 | \$ 19.0 | \$ 21.4 | \$ 22.2 | \$ 23.0 | \$ 24.3 |
| Tuition | \$ 0.0 | \$ 1.0 | \$ 3.1 | \$ 7.8 | \$ 8.1 | n/a |
| TOTAL HSC | \$ 8.8 | \$ 20.0 | \$ 24.5 | \$ 30.0 | \$ 31.1 | n/a |
| Education & General – Institute of Food & Agricultural Sciences (IFAS) | | | | | | |
| State Funds | n/a | n/a | n/a | n/a | n/a | n/a |
| Tuition | n/a | n/a | n/a | n/a | n/a | n/a |
| TOTAL IFAS | n/a | n/a | n/a | n/a | n/a | n/a |
| EDUCATION & GENERAL TOTAL REVENUES | \$ 423.7 | \$ 437.0 | \$ 475.2 | \$ 474.0 | \$ 447.5 | n/a |

Note: State funds include General Revenue funds, Lottery funds, Federal Stimulus funds, and Phosphate Research funds (for Polytechnic) appropriated by the Florida Legislature (as reported in the Annual Accountability Report). Actual tuition includes base tuition and tuition differential fee revenues for resident and non-resident undergraduate and graduate students net of waivers (as reported in the Annual Accountability Report). Actual tuition revenues are not yet available for the 2013-14 year.

OTHER BUDGET ENTITIES

Auxiliary Enterprises

Resources associated with auxiliary units that are self supporting through fees, payments and charges. Examples include housing, food services, bookstores, parking services, health centers.

| | | | | | | |
|----------|----------|----------|----------|----------|----------|-----|
| Revenues | \$ 132.5 | \$ 128.0 | \$ 136.5 | \$ 136.9 | \$ 144.7 | n/a |
|----------|----------|----------|----------|----------|----------|-----|

Contracts & Grants

Resources received from federal, state or private sources for the purposes of conducting research and public service activities.

| | | | | | | |
|----------|----------|----------|----------|----------|----------|-----|
| Revenues | \$ 116.2 | \$ 107.8 | \$ 108.4 | \$ 108.7 | \$ 112.6 | n/a |
|----------|----------|----------|----------|----------|----------|-----|

Local Funds

Resources associated with student activity (supported by the student activity fee), student financial aid, concessions, intercollegiate athletics, technology fee, green fee, and student life & services fee.

| | | | | | | |
|----------|----------|----------|----------|----------|----------|-----|
| Revenues | \$ 328.4 | \$ 388.4 | \$ 445.6 | \$ 470.7 | \$ 489.5 | n/a |
|----------|----------|----------|----------|----------|----------|-----|

Faculty Practice Plans

Revenues/receipts are funds generated from faculty practice plan activities.

| | | | | | | |
|----------|-----|--------|--------|--------|--------|-----|
| Revenues | n/a | \$ 0.0 | \$ 0.0 | \$ 0.6 | \$ 1.3 | n/a |
|----------|-----|--------|--------|--------|--------|-----|

| | | | | | | |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------|
| OTHER BUDGET ENTITY TOTAL REVENUES | \$ 577.1 | \$ 624.2 | \$ 690.5 | \$ 716.9 | \$ 748.1 | n/a |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------|

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------|
| UNIVERSITY REVENUES GRAND TOTAL | \$ 1,000.8 | \$ 1,061.2 | \$ 1,165.7 | \$ 1,190.9 | \$ 1,195.6 | n/a |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------|



FISCAL INFORMATION (continued)

Undergraduate Resident Tuition Summary *(for 30 credit hours)*

| | FY 2011-12 ACTUAL | FY 2012-13 ACTUAL | FY 2013-14 REQUEST | FY 2014-15 PLANNED | FY 2015-16 PLANNED |
|-------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|
| Base Tuition | \$3,100 | \$3,100 | \$3,100 | \$3,100 | \$3,100 |
| Tuition Differential Fee | \$749 | \$1,326 | \$1,326 | \$1,326 | \$1,326 |
| Percent Increase | 15% | 15% | 0% | 0% | 0% |
| Required Fees ¹ | \$1,736 | \$1,821 | \$1,899 | \$1,917 | \$1,935 |
| TOTAL TUITION AND FEES | \$5,585 | \$6,247 | \$6,325 | \$6,343 | \$6,361 |

Note 1: For more information regarding required fees see list of per credit hour fees and block fees on page 16.

Student Debt Summary

| | 2008-09 ACTUAL | 2009-10 ACTUAL | 2010-11 ACTUAL | 2011-12 ACTUAL | 2012-13 ESTIMATE |
|--|-------------------|-------------------|-------------------|-------------------|---------------------|
| Percent of Bachelor's Recipients with Debt | 46% | 46% | 49% | 52% | 56% |
| Average Amount of Debt <i>for Bachelor's who have graduated with debt</i> | \$20,088 | \$20,484 | \$19,730 | \$21,364 | \$20,789 |
| Student Loan Cohort Default Rate (2nd Year) | 4.4% | 5.3% | 4.0% draft | n/a | n/a |
| Student Loan Cohort Default Rate (3rd Year) | 7.5% | 7.1% draft | n/a | n/a | n/a |

Note: Student Loan cohort default data includes undergraduate and graduate students.

Cost of Attendance *(for Full-Time Undergraduate Florida Residents in the Fall and Spring of 2012-13)*

| | TUITION & FEES | BOOKS & SUPPLIES | ROOM & BOARD | TRANSPORTATION | OTHER EXPENSES | TOTAL |
|-----------|-------------------|---------------------|-----------------|----------------|-------------------|----------|
| ON-CAMPUS | \$5,806 | \$1,146 | \$9,300 | \$1,800 | \$2,276 | \$20,328 |
| AT HOME | \$5,806 | \$1,146 | \$4,806 | \$1,800 | \$2,276 | \$15,834 |

Estimated Net Cost by Family Income *(for Full-Time Undergraduate Florida Residents in the Fall and Spring of 2012-13)*

| FAMILY INCOME GROUPS | FULL-TIME RESIDENT UNDERGRADUATES HEADCOUNT | PERCENT | AVG. NET COST OF ATTENDANCE | AVG. NET TUITION & FEES | AVERAGE GIFT AID AMOUNT | AVERAGE LOAN AMOUNT | |
|----------------------------|---|-------------|-----------------------------------|-------------------------------|-------------------------------|---------------------------|----------------|
| Below \$40,000 | 10,063 | 35% | \$12,651 | -\$1,459 | \$6,986 | \$6,993 | |
| \$40,000-\$59,999 | 2,968 | 10% | \$14,635 | \$565 | \$4,886 | \$5,774 | |
| \$60,000-\$79,999 | 2,601 | 9% | \$16,235 | \$605 | \$3,272 | \$5,774 | |
| \$80,000-\$99,999 | 2,423 | 9% | \$16,787 | \$2,462 | \$2,922 | \$6,299 | |
| \$100,000 Above | 8,353 | 29% | \$17,004 | \$2,492 | \$2,817 | \$6,379 | |
| Missing | 1,960 | 7% | n/a | \$2,588 | \$2,839 | \$9,966 | |
| TOTAL | 28,368 | 100% | AVERAGE | \$15,462* | \$1,209 | \$3,954 | \$6,902 |

Notes: This data only represents Fall and Spring financial aid data and is accurate as of March 31, 2013. Please note that small changes to Spring 2013 awards are possible before the data is finalized. **Family Income Groups** are based on the Total Family Income (including untaxed income) as reported on student FAFSA records. **Full-time Students** is a headcount based on at least 24 credit hours during Fall and Spring terms. **Average Gift Aid** includes all grants and scholarships from Federal, State, University and other private sources administered by the Financial Aid Office. Student waivers are also included in the Gift Aid amount. Gift Aid does not include the parental contribution towards EFC. **Net Cost of Attendance** is the actual average of the total Costs of Attendance (which will vary by income group due to the diversity of students living on- & off- campus) *minus* the average Gift Aid amount. **Net Tuition & Fees** is the actual average of the total costs of tuition and fees (which will vary by income group due to the amount of credit hours students are enrolled) *minus* the average Gift Aid amount (see page 16 for list of fees that are included). **Average Loan Amount** includes Federal (Perkins, Stafford, Ford Direct, and PLUS loans) and all private loans. The bottom-line **Average** represents the average of all full-time undergraduate Florida residents. (note*: the total Net Cost of Attendance does not include students with missing family income data).



**FISCAL INFORMATION (continued)
TUITION DIFFERENTIAL FEE INCREASE REQUEST FOR FALL 2013**

| Effective Date | |
|---|----------------------|
| University Board of Trustees approval date: | No Request Submitted |
| Campus or Center Location | |
| Campus or center location to which the tuition differential fee increase will apply (If the entire university, indicate as such): | |
| Undergraduate Course(s) | |
| Course(s). (If the tuition differential fee applies to all university undergraduate courses, indicate as such. If not, provide rationale for the differentiation among courses): | |
| Current and Proposed Increase in the Tuition Differential Fee | |
| Current Undergraduate Tuition Differential per credit hour: | \$ |
| Percentage tuition differential fee increase (calculated as a percentage of the sum of base tuition plus tuition differential): | % |
| \$ Increase in tuition differential per credit hour: | \$ |
| \$ Increase in tuition differential for 30 credit hours: | \$ |
| Projected Differential Revenue Generated | |
| Incremental revenue generated in 2013-14 (projected): | \$ |
| Total differential fee revenue generated in 2013-14 (projected): | \$ |
| Intended Uses | |
| Describe how the revenue will be used. | |
| Describe the Impact to the Institution if Tuition Differential is Not Approved | |
| | |
| Request to Modify or Waive Tuition Differential Uses (pursuant to Section 1001.706(3)(g) the Board may consider waiving its regulations associated with the 70% / 30% intended uses criteria identified in Regulation 7.001(14). If the university requests a modification; identify the modification, purpose of the modification, and rationale for the modification.) | |
| | |



FISCAL INFORMATION (continued) TUITION DIFFERENTIAL SUPPLEMENTAL INFORMATION

Provide the following information for the 2012-13 academic year.

| 2012-2013 - 70% Initiatives (list the initiatives provided in the 2012-13 tuition differential request) | University Update on Each Initiative |
|--|---|
| <p>Undergraduate Student Support: \$30,839,964 Continue support for colleges to maintain or increase undergraduate course offerings, hire and support faculty members teaching undergraduate courses, and undertake other initiatives that will directly enhance the overall undergraduate experience and improve retention and graduation rates.</p> | <p>Differential tuition funds enabled colleges to hire and maintain faculty members and adjuncts who taught an estimated 190 additional course sections and continued instruction for 2,540 course sections. Other continuing initiatives include the following:</p> <ol style="list-style-type: none"> 1) Department of Writing and Rhetoric program, a flagship vertical writing program and national model for how a large public university can act on best practices and research about writing; 2) Office of Pre-Professional Advising established to: a) provide guidance and support to students interested in pursuing careers in the health and legal professions; and b) assist pre-professional students in any undergraduate major by offering academic advising, administrative support, and other activities related to preparing for, and applying, to professional schools. 3) English and math class size initiative to provide more individualized instruction and enhance student success in these general education courses, as well as other subsequent courses, and increase overall retention. 4) Continue support for the Academic Advising Enhancement Program for First Time in College students, second-year sophomores, and transfer students to enable transition into colleges through dedicated advisors. |
| Additional Detail, where applicable: | |
| Total Number of Faculty Hired or Retained (funded by tuition differential): | 38 hired, 305 retained |
| Total Number of Advisors Hired or Retained (funded by tuition differential): | 29 retained |
| Total Number of Course Sections Added or Saved (funded by tuition differential): | 190 added, 2,540 retained |
| 2012-2013 - 30% Initiatives (list the initiatives provided in the 2012-13 tuition differential request) | University Update on Each Initiative |
| <p>Thirty percent of differential tuition funds collected will be used to reduce the financial debt of those degree-seeking undergraduates who demonstrate financial need as evidenced by the results of the Free Application for Federal Student Aid (FAFSA)</p> | <p>\$13,217,128 of tuition differential revenue allowed UCF to increase the number of students receiving the award (from 6,745 in 2011-12 to 14,803 in 2012-13 a 119.5 percent increase).</p> |
| Additional Information (estimates as of April 30, 2013): | |
| Unduplicated Count of Students Receiving at least one Tuition Differential-Funded Award: | 14,803 |
| \$ Mean (per student receiving an award) of Tuition Differential-Funded Awards: | \$898 |



| | |
|--|---------|
| \$ Minimum (per student receiving an award) of Tuition Differential-Funded Awards: | \$205 |
| \$ Maximum (per student receiving an award) of Tuition Differential-Funded Awards: | \$3,975 |



FISCAL INFORMATION (continued)
TUITION DIFFERENTIAL COLLECTIONS, EXPENDITURES,
& AVAILABLE BALANCES - FISCAL YEAR 2012-13 AND 2013-14

| University Tuition Differential | | |
|--|--------------------------|------------------|
| Budget Entity: 48900100 (Educational & General) | | |
| SF/Fund: 2 164xxx (Student and Other Fees Trust Fund) | | |
| | Estimated Actual* | Estimated |
| | 2012-13 | 2013-14 |
| | ----- | ----- |
| Balance Forward from Prior Periods | | |
| Balance Forward | \$ - | \$ - |
| Less: Prior-Year Encumbrances | - | - |
| Beginning Balance Available: | \$ - | \$ - |
| Receipts / Revenues | | |
| Tuition Differential Collections | \$ 44,057,092 | 46,618,460 |
| Interest Revenue - Current Year | - | - |
| Interest Revenue - From Carryforward Balance | - | - |
| Total Receipts / Revenues: | \$ 44,057,092 | \$ 46,618,460 |
| Expenditures | | |
| Salaries & Benefits | \$ 29,899,964 | \$ 31,642,922 |
| Other Personal Services | 544,000 | 575,000 |
| Expenses | 296,000 | 315,000 |
| Operating Capital Outlay | 100,000 | 100,000 |
| Student Financial Assistance | 13,217,128 | 13,985,538 |
| Expended From Carryforward Balance | - | - |
| **Other Category Expenditures | - | - |
| Total Expenditures: | \$ 44,057,092 | \$ 46,618,460 |
| Ending Balance Available: | \$ 0 | \$ (0) |
| *Since the 2012-13 year has not been completed, provide an estimated actual. | | |
| **Provide details for "Other Categories" used. | | |



FISCAL INFORMATION (continued) UNIVERSITY TUITION, FEES AND HOUSING PROJECTIONS

| University: University of Central Florida | | | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Undergraduate Students | Actual | | | Projected | | | |
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| Tuition: | | | | | | | |
| Base Tuition - (0% inc. for 2013-14 to 2016-17) | \$95.67 | \$103.32 | \$103.32 | \$103.32 | \$103.32 | \$103.32 | \$103.32 |
| Tuition Differential (no more than 15%) | 15.88 | \$24.96 | \$44.20 | \$44.20 | \$44.20 | \$44.20 | \$44.20 |
| Total Base Tuition & Differential per Credit Hour | \$111.55 | \$128.28 | \$147.52 | \$147.52 | \$147.52 | \$147.52 | \$147.52 |
| % Change | | 15.0% | 15.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Fees (per credit hour): | | | | | | | |
| Student Financial Aid ¹ | \$4.78 | \$5.16 | \$5.16 | \$5.16 | \$5.16 | \$5.16 | \$5.16 |
| Capital Improvement ² | \$4.76 | \$4.76 | \$6.76 | \$8.76 | \$8.76 | \$8.76 | \$8.76 |
| Activity & Service | \$10.79 | \$10.79 | \$10.79 | \$10.79 | \$11.00 | \$11.22 | \$11.44 |
| Health | \$9.52 | \$9.88 | \$10.30 | \$10.89 | \$11.10 | \$11.32 | \$11.54 |
| Athletic | \$12.98 | \$13.10 | \$13.44 | \$13.44 | \$13.44 | \$13.44 | \$13.44 |
| Transportation Access | \$8.19 | \$9.00 | \$9.10 | \$9.10 | \$9.28 | \$9.46 | \$9.64 |
| Technology ¹ | \$4.78 | \$5.16 | \$5.16 | \$5.16 | \$5.16 | \$5.16 | \$5.16 |
| Green Fee (USF, NCF, UWF only) | | | | | | | |
| Student Life & Services Fee (UNF only) | | | | | | | |
| Marshall Center Fee (USF only) | | | | | | | |
| Student Affairs Facility Use Fee (FSU only) | | | | | | | |
| List any new fee proposed | | | | | | | |
| Total Fees | \$55.80 | \$57.85 | \$60.71 | \$63.30 | \$63.90 | \$64.52 | \$65.14 |
| Total Tuition and Fees per Credit Hour | \$167.35 | \$186.13 | \$208.23 | \$210.82 | \$211.42 | \$212.04 | \$212.66 |
| % Change | | 11.2% | 11.9% | 1.2% | 0.3% | 0.3% | 0.3% |
| Fees (block per term): | | | | | | | |
| Activity & Service | | | | | | | |
| Health | | | | | | | |
| Athletic | | | | | | | |
| Transportation Access | | | | | | | |
| Marshall Center Fee (USF only) | | | | | | | |
| Student Affairs Facility Use Fee (FSU only) | | | | | | | |
| List any new fee proposed | | | | | | | |
| Total Block Fees per term | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| % Change | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total Tuition for 30 Credit Hours | \$3,346.50 | \$3,848.40 | \$4,425.60 | \$4,425.60 | \$4,425.60 | \$4,425.60 | \$4,425.60 |
| Total Fees for 30 Credit Hours | \$1,674.00 | \$1,735.50 | \$1,821.30 | \$1,899.00 | \$1,917.00 | \$1,935.60 | \$1,954.20 |
| Total Tuition and Fees for 30 Credit Hours | \$5,020.50 | \$5,583.90 | \$6,246.90 | \$6,324.60 | \$6,342.60 | \$6,361.20 | \$6,379.80 |
| \$ Change | | \$563.40 | \$663.00 | \$77.70 | \$18.00 | \$18.60 | \$18.60 |
| % Change | | 11.2% | 11.9% | 1.2% | 0.3% | 0.3% | 0.3% |
| Out-of-State Fees | | | | | | | |
| Out-of-State Undergraduate Fee | \$491.41 | \$491.41 | \$511.06 | \$511.06 | \$511.06 | \$511.06 | \$511.06 |
| Out-of-State Undergraduate Student Financial Aid ³ | \$24.57 | \$24.57 | \$25.55 | \$25.55 | \$25.55 | \$25.55 | \$25.55 |
| Total per credit hour | \$515.98 | \$515.98 | \$536.61 | \$536.61 | \$536.61 | \$536.61 | \$536.61 |
| % Change | | 0.0% | 4.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total Tuition for 30 Credit Hours | \$18,088.80 | \$18,590.70 | \$19,757.40 | \$19,757.40 | \$19,757.40 | \$19,757.40 | \$19,757.40 |
| Total Fees for 30 Credit Hours | \$2,411.10 | \$2,472.60 | \$2,587.80 | \$2,665.50 | \$2,683.50 | \$2,702.10 | \$2,720.70 |
| Total Tuition and Fees for 30 Credit Hours | \$20,499.90 | \$21,063.30 | \$22,345.20 | \$22,422.90 | \$22,440.90 | \$22,459.50 | \$22,478.10 |
| \$ Change | | \$563.40 | \$1,281.90 | \$77.70 | \$18.00 | \$18.60 | \$18.60 |
| % Change | | 2.7% | 6.1% | 0.3% | 0.1% | 0.1% | 0.1% |
| Housing/Dining⁴ | | | | | | | |
| | \$8,765.00 | \$9,063.00 | \$9,357.00 | \$9,475.00 | \$9,759.00 | \$10,052.00 | \$10,354.00 |
| \$ Change | | \$298.00 | \$294.00 | \$118.00 | \$284.00 | \$293.00 | \$302.00 |
| % Change | | 3.4% | 3.2% | 1.3% | 3.0% | 3.0% | 3.0% |

¹ can be no more than 5% of tuition.

³ can be no more than 5% of tuition and the out-of-state fee.

² limited in statute.

⁴ combine the most popular housing and dining plans provided to students



ENROLLMENT PLANNING

Planned Growth by Student Type *(for all E&G students at all campuses)*

| | 5 YEAR TREND <i>(2006-07 to 2011-12)</i> | 2011-12 ACTUAL HEADCOUNT | | 2013-14 PLANNED HEADCOUNT | | 2014-15 PLANNED HEADCOUNT | | 2015-16 PLANNED HEADCOUNT | |
|---------------------------|--|--------------------------------|-------------|---------------------------------|---------------|---------------------------------|---------------|---------------------------------|---------------|
| UNDERGRADUATE | | | | | | | | | |
| FTIC (Regular Admit) | 7.7% | 24,517 | 49.4% | 23,615 | 46.8% | 24,044 | 47.0% | 24,436 | 47.1% |
| FTIC (Profile Admit) | 7.3% | 264 | 0.5% | 236 | 0.5% | 236 | 0.5% | 240 | 0.5% |
| AA Transfers* | 66.8% | 19,273 | 38.8% | 21,248 | 42.1% | 21,371 | 41.8% | 21,707 | 41.8% |
| Other Transfers | 16.6% | 5,624 | 11.3% | 5,353 | 10.6% | 5,476 | 10.7% | 5,515 | 10.6% |
| Subtotal | 26.1% | 49,678 | 100% | 50,452 | 100.0% | 51,127 | 100.0% | 51,898 | 100.0% |
| GRADUATE STUDENTS | | | | | | | | | |
| Master's | 26.7% | 6,177 | 77.1% | 6,031 | 12.0% | 6,063 | 11.9% | 6,148 | 11.8% |
| Research Doctoral | 10.4% | 1,664 | 20.8% | 1,675 | 3.3% | 1,691 | 3.3% | 1,748 | 3.4% |
| Professional Doctoral | n/a | 168 | 2.1% | 239 | 0.5% | 237 | 0.5% | 240 | 0.5% |
| Subtotal | 25.5% | 8,009 | 100% | 7,945 | 15.7% | 7,991 | 15.6% | 8,136 | 15.7% |
| NOT-DEGREE SEEKING | -27.1% | 832 | | 852 | | 845 | | 845 | |
| MEDICAL | n/a | 179 | | 359 | | 419 | | 460 | |
| TOTAL | 25.1% | 58,698 | | 59,608 | | 60,382 | | 61,339 | |

Note*: AA transfers refer only to transfers from the Florida College System.

Planned Growth by Method of Instruction *(for all E&G students at all campuses)*

| | 5 YEAR TREND <i>(2006-07 to 2011-12)</i> | 2011-12 | | 2013-14 | | 2014-15 | | 2015-16 | |
|----------------------|--|---------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | | ACTUAL FTE | % of TOTAL | PLANNED FTE | % of TOTAL | PLANNED FTE | % of TOTAL | PLANNED FTE | % of TOTAL |
| UNDERGRADUATE | | | | | | | | | |
| DISTANCE (>80%) | 176.3% | 8,516 | 25.3% | 9,863 | 29.5% | 10,080 | 30.0% | 10,154 | 29.9% |
| HYBRID (50%-79%) | 61.6% | 1,965 | 5.8% | 2,407 | 7.2% | 2,621 | 7.8% | 2,614 | 7.7% |
| TRADITIONAL (<50%) | 4.3% | 23,150 | 68.8% | 21,163 | 63.3% | 20,898 | 62.2% | 21,223 | 62.4% |
| TOTAL | 27.0% | 33,631 | 100.0% | 33,433 | 100.0% | 33,598 | 100.0% | 33,990 | 100.0% |
| GRADUATE | | | | | | | | | |
| DISTANCE (80%) | 102.0% | 1,217 | 28.8% | 1,158 | 28.7% | 1,209 | 29.8% | 1,277 | 30.9% |
| HYBRID (50%-79%) | 91.7% | 445 | 10.5% | 460 | 11.4% | 491 | 12.1% | | 12.8% |
| TRADITIONAL (<50%) | -5.5% | 2,562 | 60.7% | 2,416 | 59.9% | 2,358 | 58.1% | 2,326 | 56.3% |
| TOTAL | 19.1% | 4,224 | 100.0% | 4,033 | 100.0% | 4,058 | 100.0% | 4,132 | 100.0% |

Note: Full-time Equivalent (FTE) student is a measure of instructional effort (and student activity) that is based on the number of credit hours that students enroll. FTE is based on the Florida definition, which divides undergraduate credit hours by 40 and graduate credit hours by 32. **Distance Learning** is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both (per 1009.24(17), F.S.). **Hybrid** is a course where 50% to 79% of the instruction is delivered using some form of technology, when the student and instructor are separated by time or space, or both (per SUDS data element 2052). **Traditional (and Technology Enhanced)** refers to primarily face to face instruction utilizing some form of technology for delivery of supplemental course materials for *no more* than 49% of instruction (per SUDS data element 2052).



ENROLLMENT PLANNING (continued)

Statutorily Required Enrollment Plan *(Based on State-Fundable Florida FTE)*

| | Funded 2012-13 | Estimated Actual 2012-13 | Funded 2013-14 | 1st Year Estimated 2013-14 | 2nd Year Planned 2014-15 | 3rd Year Planned 2015-16 | 4th Year Planned 2016-17 | 5th Year Planned 2017-18 | 5-Year Projected Average Annual Growth Rate |
|---------------------------|-------------------|--------------------------------|-------------------|----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
| Florida Resident | | | | | | | | | |
| LOWER | 10,306 | 11,050 | 10,306 | 11,137 | 11,275 | 11,448 | 11,671 | 11,882 | 1.5% |
| UPPER | 16,000 | 21,611 | 16,000 | 21,286 | 21,307 | 21,513 | 21,960 | 22,406 | 0.7% |
| GRAD I | 2,627 | 2,682 | 2,627 | 2,687 | 2,703 | 2,753 | 2,826 | 2,906 | 1.6% |
| GRAD II | 379 | 608 | 379 | 609 | 613 | 624 | 641 | 659 | 1.6% |
| TOTAL | 29,312 | 35,951 | 29,312 | 35,718 | 35,898 | 36,338 | 37,098 | 37,854 | 1.0% |
| Non- Resident | | | | | | | | | |
| LOWER | n/a | 446 | n/a | 449 | 455 | 462 | 471 | 479 | 1.5% |
| UPPER | n/a | 570 | n/a | 561 | 562 | 567 | 579 | 591 | 0.7% |
| GRAD I | n/a | 329 | n/a | 330 | 332 | 338 | 347 | 356 | 1.6% |
| GRAD II | n/a | 407 | n/a | 408 | 410 | 418 | 429 | 441 | 1.6% |
| TOTAL | 1,528 | 1,751 | 1,748 | 1,748 | 1,758 | 1,784 | 1,825 | 1,868 | 1.3% |
| TOTAL | | | | | | | | | |
| LOWER | n/a | 11,496 | n/a | 11,586 | 11,729 | 11,910 | 12,142 | 12,361 | 1.5% |
| UPPER | n/a | 22,181 | n/a | 21,847 | 21,869 | 22,081 | 22,539 | 22,997 | 0.7% |
| GRAD I | n/a | 3,010 | n/a | 3,016 | 3,035 | 3,090 | 3,173 | 3,263 | 1.6% |
| GRAD II | n/a | 1,015 | n/a | 1,017 | 1,023 | 1,042 | 1,070 | 1,100 | 1.6% |
| TOTAL | 30,840 | 37,702 | 30,840 | 37,466 | 37,657 | 38,123 | 38,923 | 39,721 | 1.0% |
| TOTAL (US FTE) | 38,793 | 47,478 | 38,793 | 47,160 | 47,401 | 47,987 | 48,994 | 49,999 | 1.0% |

Medical Student Headcounts *(FTE does not apply)*

| | | | | | | | | | |
|--------------------------|------------|------------|------------|------------|------------|------------|------------|------------|--------------|
| Medical Doctorate | | | | | | | | | |
| FLORIDA RESIDENT | 240 | 212 | 240 | 271 | 316 | 347 | 362 | 362 | 11.3% |
| NON-RESIDENT | 40 | 65 | 40 | 88 | 103 | 113 | 118 | 118 | 12.7% |
| TOTAL | 280 | 277 | 280 | 359 | 419 | 460 | 480 | 480 | 11.6% |
| Dentistry | | | | | | | | | |
| FLORIDA RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| NON-RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| TOTAL | -- | -- | -- | -- | -- | -- | -- | -- | - |
| Veterinary | | | | | | | | | |
| FLORIDA RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| NON-RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| TOTAL | -- | -- | -- | -- | -- | -- | -- | -- | - |
| Pharmacy | | | | | | | | | |
| FLORIDA RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| NON-RESIDENT | -- | -- | -- | -- | -- | -- | -- | -- | - |
| TOTAL | -- | -- | -- | -- | -- | -- | -- | -- | - |



ACADEMIC PROGRAM COORDINATION

New Programs To Be Considered by University in 2013-14 for Implementation

| PROGRAM TITLES | CIP CODE 6-digit | AREA OF STRATEGIC EMPHASIS | OTHER UNIVERSITIES WITH SAME PROGRAM | OFFERED VIA DISTANCE LEARNING IN SYSTEM | PROJECTED ENROLLMENT <i>in 5th year</i> | PROPOSED DATE OF SUBMISSION TO UBOT |
|--|---------------------|----------------------------|--------------------------------------|---|--|-------------------------------------|
| BACHELOR'S PROGRAMS | | | | | | |
| Materials Science and Engineering | 14.1801 | STEM | UF | | | Mar-2014 |
| Writing and Rhetoric | 23.1304 | | USF | | | Mar-2014 |
| MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS | | | | | | |
| Nanoscience Technology (PSM) | 15.1601 | STEM | | | | July-2013 |
| DOCTORAL PROGRAMS | | | | | | |

New Programs To Be Considered by University in 2014-16 for Implementation

| PROGRAM TITLES | CIP CODE 6-digit | AREA OF STRATEGIC EMPHASIS | OTHER UNIVERSITIES WITH SAME PROGRAM | OFFERED VIA DISTANCE LEARNING IN SYSTEM | PROJECTED ENROLLMENT <i>in 5th year</i> | PROPOSED DATE OF SUBMISSION TO UBOT |
|--|---------------------|----------------------------|--------------------------------------|---|--|-------------------------------------|
| BACHELOR'S PROGRAMS | | | | | | |
| Biomedical Engineering | 14.0501 | STEM | FGCU, FIU | N | - | July-2014 |
| Communication and Conflict | 30.2801 | - | - | N | - | Mar-2015 |
| MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS | | | | | | |
| Biomedical Engineering | 14.0501 | STEM | FAMU, FAU, FIU, FSU, UF, USF-T | N | - | Mar-2015 |
| Cognitive Sciences and Cognitive Disorders | 30.2501 | STEM | - | N | - | Mar-2015 |
| Public Health | 51.2201 | HLTH | FAMU, FIU, FSU, UF, USF-T, UWF | Y | - | Mar-2016 |
| Public History | 54.0405 | - | - | N | - | Mar-2016 |
| Arts Management | 50.1099 | ECON | - | N | - | Mar-2016 |
| DOCTORAL PROGRAMS | | | | | | |
| Communication Sciences and Disorders | 51.0204 | HLTH | FSU, UF, USF-T | N | - | Mar-2015 |
| Biomedical Engineering | 14.0501 | STEM | FAMU, FIU, FSU, UF, USF-T | N | - | July-2015 |
| Public Health | 51.2201 | HLTH | FAMU, FIU, UF, USF-T | N | - | Mar-2016 |



KEY PERFORMANCE INDICATOR DEFINITIONS

| Goals Common to All Universities | |
|--|---|
| Academic Quality | |
| National Ranking for University and Program(s) | Describe plans for increasing national preeminence of University and select programs. |
| Avg. SAT Score (for 3 subtests) | The average SAT score for all three subtests (reading, mathematics and writing) for Admitted & Registered FTIC (B,E) students (Fall only). |
| Avg. HS GPA | The average HS GPA for Admitted & Registered FTIC and early admit (B,E) students. Max score is 5.0. |
| Professional/Licensure Exam First-time Pass Rates Exams Above National/State Benchmark Exams Below National/State Benchmark | The number of exams with first-time pass rates above and below the national or state average, as reported in the 2011-12 Accountability report, including: Nursing, Law, Medicine (3 subtests), Veterinary, Pharmacy, Dental (2 subtests), Physical Therapy, and Occupational Therapy. |
| Percent of Undergraduate Seniors Participating in a Research Course | This metric represents the percentage of seniors who enrolled in a Research course during their last year. Board staff will work with University officials during the summer of 2013 to determine a system-wide definition of 'a research course'. |
| Operational Efficiency | |
| Freshman Retention Rate | The percentage of a full-time, first-time-in-college (FTIC) undergraduate cohort (entering in fall term or summer continuing to fall) that is still enrolled or has graduated from the <u>same</u> institution in the following fall term as reported in the 2011-12 Accountability report (table 4B) – see link . |
| FTIC Graduation Rates In 4 years (or less) In 6 years (or less) | As reported in the 2011-12 Accountability report (table 4D), First-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from or is still enrolled in the <u>same</u> institution by the fourth or sixth academic year. Both full-time and part-time students are used in the calculation. The initial cohort is revised to remove students, who have allowable exclusions as defined by IPEDS, from the cohort. |
| AA Transfer Graduation Rates In 2 years (or less) In 4 years (or less) | As reported in the 2011-12 Accountability report (table 4E), AA Transfer cohort is defined as undergraduates entering in the fall term (or summer continuing to fall) and having earned an AA degree from an institution in the Florida College System. The rate is the percentage of the initial cohort that has either graduated from or is still enrolled in the <u>same</u> institution by the second or fourth academic year. Both full-time and part-time students are used in the calculation. The initial cohort is revised to remove students, who have allowable exclusions as defined by IPEDS, from the cohort. |
| Percent of Bachelor's Degrees Without Excess Hours | As reported in the 2011-12 Accountability report (table 4J), the percentage of baccalaureate degrees awarded within 110% of the hours required for a degree. This metric computes total academic credit (minus exemptions per 1009.286, F.S.) as a percentage of catalog hours required for the students major. |
| Average Time to Degree (for FTIC) | This metric is the number of years between the start date (using date of student entry) and the end date (using the last month in the term degree was granted) for a graduating class of first-time, single-major baccalaureates in 120 credit hour programs within a (Summer, Fall, Spring) year. |



| | |
|--|---|
| Return on Investment | |
| Bachelor's Degrees Awarded | This is a count of baccalaureate degrees awarded as reported in the 2011-12 Accountability Report (table 4G) – see link . |
| Percent of Bachelor's Degrees in STEM | The percentage of baccalaureate degrees that are classified as STEM by the Board of Governors in the SUS program inventory as reported in the 2011-12 Accountability Report (table 4H) – see link . |
| Graduate Degrees Awarded | This is a count of graduate degrees awarded as reported in the 2011-12 Accountability Report (table 5B) – see link . |
| Percent of Graduate Degrees in STEM | The percentage of baccalaureate degrees that are classified as STEM by the Board of Governors in the SUS program inventory as reported in the 2011-12 Accountability Report (table 5C) – see link . |
| Percent of Baccalaureate Graduates Employed in Florida | This is the percentage of baccalaureate graduates with valid social security numbers that are employed in Florida during the Oct-Dec fiscal quarter based on FETPIP data – see link . |
| Percent of Baccalaureate Graduates Continuing their Education (in FL) | This is the percentage of baccalaureate graduates with valid social security numbers that are continuing their education in Florida during the Oct-Dec fiscal quarter based on FETPIP data – see link . |
| Annual Gifts Received (\$M) | As reported in the Council for Aid to Education's Voluntary Support of Education (VSE) survey in the section entitled "Gift Income Summary," this is the sum of the present value of all gifts (including outright and deferred gifts) received for any purpose and from all sources during the fiscal year, excluding pledges and bequests. (There's a deferred gift calculator at www.cae.org/vse .) The present value of non-cash gifts is defined as the tax deduction to the donor as allowed by the IRS. |
| Endowment (\$M) | Endowment value at the end of the fiscal year, as reported in the annual NACUBO Endowment Study (changed to the NACUBO-Common Fund Study of Endowments in 2009). |
| Goals Specific to Research Universities | |
| Academic Quality | |
| Faculty Awards | Awards include: American Council of Learned Societies (ACLS) Fellows, Beckman Young Investigators, Burroughs Wellcome Fund Career Awards, Cottrell Scholars, Fulbright American Scholars, Getty Scholars in Residence, Guggenheim Fellows, Howard Hughes Medical Institute Investigators, Lasker Medical Research Awards, MacArthur Foundation Fellows, Andrew W. Mellon Foundation Distinguished Achievement Awards, National Endowment for the Humanities (NEH) Fellows, National Humanities Center Fellows, National Institutes of Health (NIH) MERIT, National Medal of Science and National Medal of Technology, NSF CAREER awards (excluding those who are also PECASE winners), Newberry Library Long-term Fellows, Pew Scholars in Biomedicine, Presidential Early Career Awards for Scientists and Engineers (PECASE), Robert Wood Johnson Policy Fellows, Searle Scholars, Sloan Research Fellows, Woodrow Wilson Fellows. As reported by the Top American Research Universities – see link . |
| National Academy Members | The number of National Academy members included in the National Academy of Sciences, National Academy of Engineering, and the Institute of Medicine. As reported by the Top American Research Universities – see link . |
| Number of Post-Doctoral appointees | As submitted to the National Science Foundation Survey of Graduate Students and Postdoctorates in Science & Engineering (also known as the GSS) – see link . |



| | |
|--|---|
| Number of Science & Engineering Disciplines nationally ranked in Top 100 for research expenditures | The number of Science & Engineering disciplines the university ranks in the top 100 (for public and private universities) based on the National Science Foundation's annual survey for R&D expenditures, which identifies 8 broad disciplines within Science & Engineering (Computer Science, Engineering, Environmental Science, Life Science, Mathematical Sciences, Physical Sciences, Psychology, and Social Sciences). Historically NSF provided these rankings (see tables 45-61 at link), but now data must be queried via WebCASPAR – see link . |
| Return on Investment | |
| Total Research Expenditures (\$M) | Total expenditures for all research activities (including non-science and engineering activities) as reported on the NSF annual survey and the 2011-12 Accountability Report – see link . |
| Science & Engineering Research Expenditures in non-medical/health sciences | This metric reports the Science & Engineering total R&D expenditures minus the research expenditures for medical sciences as reported by the National Science Foundation. Historically NSF provided these data (see link , table 36 <i>minus</i> table 52), but now data must be queried via WebCASPAR – see link . |
| Percent of R&D Expenditures funded from External Sources | The percentage of total R&D expenditures that come from Federal, Private Industry and Other sources (does not include State or Institutional funds) as reported in the 2011-12 Accountability Report (table 6A) – see link . |
| Patents Issued | The number of patents issued in the fiscal year as reported in the 2011-12 Accountability Report (table 6A) – see link . |
| Licenses/Options Executed | Licenses/options executed in the fiscal year for all technologies as reported in the 2011-12 Accountability Report (table 6A) – see link . |
| Licensing Income Received (\$M) | License issue fees, payments under options, annual minimums, running royalties, termination payments, amount of equity received when cashed-in, and software and biological material end-user license fees of \$1,000 or more, but not research funding, patent expense reimbursement, valuation of equity not cashed-in, software and biological material end-user license fees of less than \$1,000, or trademark licensing royalties from university insignia. Data as reported in the 2011-12 Accountability Report (table 6A) – see link . |
| Number of Start-up Companies | The number of start-up companies that were dependent upon the licensing of University technology for initiation as reported in the 2011-12 Accountability Report (table 6A) – see link . |
| National rank is higher than predicted by Financial Resources Ranking <i>based on US News & World Report</i> | This metric compares the overall national university ranking to the financial resources rank as reported by the US News and World report. |
| Research Doctoral Degrees Awarded | The number of research doctoral degrees awarded annually as reported in the 2011-12 Accountability Report (table 5B) – see link . |
| Professional Doctoral Degrees Awarded | The number of professional doctoral degrees awarded annually as reported in the 2011-12 Accountability Report (table 5B) – see link . |